



# FY 2020-2024 Consolidated Plan And FY 2020 Annual Action Plan

## **2020 ANNUAL PLAN SUBSTANTIAL AMENDMENT – NOVEMBER 2020**

Prepared by:  
The Morris County Department of  
Human Services  
  
and  
  
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## **June 2020**

### **SUBSTANTIAL AMENDMENT:**

The contingency line item funding resulting from the prior year modification built into the 2020 Annual Plan process will be used for housing rehabilitation program delivery costs. A \$125,000 will be allocated for salary and benefits.

In addition, the cancelation of the DayTop 2019 project will result in an additional \$80,000 in prior year resources is being returned to the contingency line item.

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The County of Morris is a recipient of CDBG, HOME and ESG Program funds. In addition to the annual allocation for 2020, the County anticipates roughly the same amount for the next four (4) years and has based this 5 year goals on the sum. There is \$443,789.45 in older funds available to be reprogrammed from prior years. These older funds will be applied to the projects identified in FY 2020 (AP-35). As a result, this sum will be available in FY 2020 funds and reprogrammed to another use.

An additional \$80,000 in prior year resources from the cancelation of the FY 2019 DayTop project is added.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,979,023	100,000	523,789	2,602,812	7,600,000	CDBG annual allocations

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	819,069	0	0	819,069	4,000,000	
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	170,311	0	0	170,311	850,311	

Table 1 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Other resources from private and non-federal public sources that will be available to meet the needs identified in the Annual Plan include state and municipal funds, County grant-in-aid, weatherization funds, private foundations, private donations, volunteer labor, and private loans from

lending institutions. The federal funds, in most cases, will complement other resources rather than leverage these funds.

The Emergency Solutions Grant Program and the HOME Program require matching funds. All applicants to these programs must identify the match in the applications for funding from the Office of Community Development. All matching sources are verified prior to commitment of any federal funds. The County has not committed any funds specifically to provide a monetary match to any activity but may provide the match for Emergency Solutions activities through local grant-in-aid to homeless service providers. Sponsors of HOME activities are responsible to provide their match.

Specific matching requirements are:

HOME: Anticipated sources of match will be provided by activities requiring match - the total value of which will meet or exceed 25% of the total HOME award, with the exception of program administration activities which do not require match. Sources will include waiver of fees, in-kind donations, donations of land, private, state and local government funds.

ESG: Each grantee must provide a 1:1 match for funding provided from the Emergency Solutions Grant Program. Most of the match comes from private non-profits with fund raising activities, state grants and other foundation grants.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The County is not involved with land banking and has a limited amount of resources available to acquire, assemble, and dispose of sites for the purpose of expanding affordable housing and employment opportunities.

**Discussion**

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Improve and expand Infrastructure	2020	2024	Non-Housing Community Development	Countywide	Infrastructure and Facilities	CDBG: \$582,400	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 16225 Persons Assisted
2	Improve and expand public facilities	2020	2024	Non-Housing Community Development	Countywide	Infrastructure and Facilities	CDBG: \$355,213	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 18175 Persons Assisted
3	Public Service	2020	2024	Non-Housing Community Development	Countywide	Supportive Services	CDBG: \$296,853	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 1455 Persons Assisted
4	Housing for Persons who are Homeless	2020	2024	Homeless	Countywide	Affordable Housing	HOME: \$143,192 ESG: \$160,000	Tenant-based rental assistance / Rapid Rehousing: 24 Households Assisted Homeless Person Overnight Shelter: 245 Persons Assisted Homelessness Prevention: 140 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Creation and preservation of rental housing	2020	2024	Affordable Housing	Countywide	Affordable Housing	CDBG: \$150,000	Rental units rehabilitated: 146 Household Housing Unit
6	Non-homeless Special Needs Housing	2020	2024	Non-Homeless Special Needs	Countywide	Affordable Housing	CDBG: \$111,305 HOME: \$275,807	Rental units constructed: 1 Household Housing Unit Rental units rehabilitated: 5 Household Housing Unit
7	Creation and preservation of homeownership opp.	2020	2024	Affordable Housing	Countywide	Affordable Housing	CDBG: \$258,825 HOME: \$318,164	Homeowner Housing Added: 11 Household Housing Unit Homeowner Housing Rehabilitated: 120 Household Housing Unit
8	Administration	2020	2024	Administration	Countywide		CDBG: \$395,804 HOME: \$81,069 ESG: \$10,311	Other: 1 Other

Table 2 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Improve and expand Infrastructure
	<b>Goal Description</b>	Infrastructure in the low income areas of the county must be improved or expanded to improve the quality of life for lower income residents. In 2020, several municipalities have requested funds for infrastructure.

2	<b>Goal Name</b>	Improve and expand public facilities
	<b>Goal Description</b>	Improve public facilities serving low income residents including parks, libraries, and social service agencies require capital improvements including handicap accessibility. In FY 2020 several communities and non-profit organizations have requested funds for facility improvements.
3	<b>Goal Name</b>	Public Service
	<b>Goal Description</b>	Expand and continue non-housing community development supportive services.
4	<b>Goal Name</b>	Housing for Persons who are Homeless
	<b>Goal Description</b>	Preservation of short- and long-term homeless facilities and housing including the provision of Tenant Based Rental Assistance (TBRA) to end homelessness. ESG funding includes Shelter and Homeless Prevention.
5	<b>Goal Name</b>	Creation and preservation of rental housing
	<b>Goal Description</b>	Creation and preservation of affordable rental housing through use of HOME and CDBG funding. Activities for 2020 include public housing modernization at two developments
6	<b>Goal Name</b>	Non-homeless Special Needs Housing
	<b>Goal Description</b>	Creation and preservation of special needs facilities and housing. Activities in 2020 include construction of a new group home and rehabilitation of several group homes.
7	<b>Goal Name</b>	Creation and preservation of homeownership opp.
	<b>Goal Description</b>	Creation and preservation of affordable homeownership housing opportunities including housing rehabilitation assistance and creation of new homeownership units. Activities for 2020 include housing rehabilitation for owner occupied rehab and construction of new HOME units by Habitat for Humanity.
8	<b>Goal Name</b>	Administration
	<b>Goal Description</b>	Program oversight, public outreach and on-going management of the federal grants programs - CDBG HOME and ESG



## AP-35 Projects - 91.420, 91.220(d)

### Introduction

The entitlement amount of 2020 Community Development Block Grant (CDBG) funds for the Morris County Consortium is \$1,979,023 with anticipated program income of \$100,000. prior year resources were also available. A total of 28 activities were considered for funding as part of the 2020 CDBG Program in Morris County. The following activities were determined by the Community Development Revenue Sharing (CDRS) Advisory Committee to meet overall county needs and local and national objectives. Of the total available funds (exclusive of program administration), 100 percent will be used for activities that benefit low/moderate income persons. The activities by name, location and funding level are shown below. By Substantial Amendment in Nov. 2020, additional funds were allocated for Housing Rehabilitation for delivery costs and an additional \$80,000 of prior year funds were added to contingency due to the cancelation of the 2019 DayTop project.

The entitlement amount of 2020 HOME Investment Partnerships program (HOME) funds for the Morris County Consortium is \$819,069. There were 2 requests for activities totaling \$775,807. Both were recommended for funding by the Community Development Revenue Sharing (CDRS) Advisory Committee. The proposed activities by name, location and funding level are described below.

The entitlement amount of 2020 Emergency Solutions Grant program (ESG) funds for the Morris County Consortium is \$170,311. A total of 5 activities were considered for funding as part of the 2020 ESG Program. Application requests equaled \$160,000. The following activities were determined by the Human Services Advisory Committee (HSAC) to meet overall county needs and local and national objectives. Of the funding received, 56% will go to Shelter and the remainder to Rapid Re-housing and Homeless Prevention. The proposed activities by name, location and funding level may be described below.

#	Project Name
1	Wharton Borough Library Parking Lot Renovations
2	Township of Washington Senior Center Expansion
3	Township of Pequannock Senior Center Roof Replacement
4	Zufall Health Center Building Renovation
5	Town of Morristown Harrison St Playground Improvements
6	Borough of Netcong Watermain Improvements
7	Borough of Butler Watermain Improvements
8	Township of Montville Stormwater Improvements
9	Borough of Madison Sanitary Sewer Lining
10	Town of Boonton Parking Lot Improvement
11	Borough of Rockaway Fire Hydrant Replacement
12	Borough of Victory Gardens Sidewalk Improvement
13	Township of Roxbury Street Improvement

#	Project Name
14	Hope House Operation Fix It
15	Morris Habitat for Humanity Neighborhood Revitalization
16	Morris County Housing Rehabilitation
17	Morris County Housing Authority Morris Mews Security Improvements
18	Madison Housing Authority Loantaka Way HVAC
19	Avidd Community Services Accessibility Project
20	NewBridge Services, Inc. Rehabilitation
21	Jersey Battered Women's Service Child Counseling
22	CASA
23	Deirdre O'Brien Child Advocacy Center
24	Roots & Wings Case Management/Counseling
25	Homeless Solutions, Inc. Child Care Scholarships
26	Morristown Neighborhood House
27	Children on the Green
28	Family Promise Case Management
29	CDBG Program Administration
30	Morris Habitat for Humanity Randolph Construction
31	Avidd Community Services Group Home Construction
32	Morris County CoC TBRA for Homeless Families
33	HOME Program Administration
34	ESG2020 Morris County
35	Unallocated funds

**Table 3 – Project Information**

## **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Funding awards are based on need and activity eligibility. Assistance is spread throughout the consortium with actual locations determined by applications received and funding availability. Activities have been recommended for funding in areas of minority concentrations in the Borough of Butler, Roxbury Township, Town of Morristown, Town of Boonton, Borough of Rockaway and Borough of Wharton.

Obstacles to meeting underserved needs include:

- Limited funds for all programs (HOME, CDBG and ESG)
- Diminishment and disappearance of State funds
- Diminishment and disappearance of local funds
- Diminishment and disappearance of private funds
- Increased competition for diminishing pool of funds
- Lack of affordable childcare services
- Lack of transportation
- Lack of employment training and opportunities
- Lack of affordable housing; severe shortage of affordable rentals
- Lack of employment training for veterans
- Lack of affordable permanent supportive housing for veterans
- Lack of land for construction of facilities and residential units
- Lack of societal 'will' to address the need of the underserved
- Dwindling capacity on the part of providers due to layoffs
- Severe financial stress at the municipal level
- Severe financial stress on the part of non-profits

**AP-38 Project Summary**  
**Project Summary Information**

1	<b>Project Name</b>	Wharton Borough Library Parking Lot Renovations
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand public facilities
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	This activity will provide improvements to the parking lot of Wharton Public Library.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 6,490 persons will benefit from the proposed activities.
	<b>Location Description</b>	15 South Main Street, Wharton, NJ 07885
	<b>Planned Activities</b>	Activities include resurfacing, new handicapped spots/ramps, lighting, curbing, and sidewalks.
2	<b>Project Name</b>	Township of Washington Senior Center Expansion
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand public facilities
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Construction of an addition to the Senior Center and rehabilitation/improvement of existing building.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 470 persons will benefit from the proposed activity.
	<b>Location Description</b>	37 E Springtown Road (Rock Spring Park), Long Valley, NJ 07853
	<b>Planned Activities</b>	Construction of an addition to the Senior Center and rehabilitation/improvement of existing building.
3	<b>Project Name</b>	Township of Pequannock Senior Center Roof Replacement

	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand public facilities
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$36,000
	<b>Description</b>	Replacement of the roof of the Senior Center, which has outlived its useful life.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 400 persons will benefit from the proposed activity.
	<b>Location Description</b>	530 Newark Pompton Turnpike, Pompton Plains, NJ 07444
	<b>Planned Activities</b>	Roof replacement
4	<b>Project Name</b>	Zufall Health Center Building Renovation
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand public facilities
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$79,213
	<b>Description</b>	Renovation of the second story of the Zufall Health Center.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 8600 persons will benefit from the proposed activities.
	<b>Location Description</b>	4 Atno Avenue, Morristown, NJ 07960
	<b>Planned Activities</b>	Activities include roof replacement, siding, and the installation of 22 windows, 2 doors, and lighting fixtures.
5	<b>Project Name</b>	Town of Morristown Harrison St Playground Improvements
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand public facilities
	<b>Needs Addressed</b>	Infrastructure and Facilities

	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Improvements to playground facility.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 2215 persons will benefit from the proposed activities.
	<b>Location Description</b>	68 Harrison Street, Morristown, NJ 07960
	<b>Planned Activities</b>	Activities include repurposing of the existing asphalt court, chain link fencing, new benches, trash and recycling receptacles, game hardware, topsoil, fertilization, seeding and mulching around court area.
6	<b>Project Name</b>	Borough of Netcong Watermain Improvements
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Elm Street watermain improvements between Willtop Road and Oak Street.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 1946 persons will benefit from the proposed activities.
	<b>Location Description</b>	4 Elm Street, Netcong, NJ 07857
	<b>Planned Activities</b>	Activities include the replacement of asbestos pipes.
7	<b>Project Name</b>	Borough of Butler Watermain Improvements
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Watermain replacement to alleviate reduced pressure and failed services.

	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 310 persons will benefit from the proposed activities.
	<b>Location Description</b>	31 Hillside Avenue to end and 1-12 South Gifford Street, Butler, NJ 07405
	<b>Planned Activities</b>	Activity includes the replacement of approximately 765 feet of watermain on Hillside Avenue and 365 feet of watermain on South Gifford.
8	<b>Project Name</b>	Township of Montville Stormwater Improvements
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Construction of Belgium block curbing to facilitate storm water drainage due to erosion of lawn areas during rain and snow events.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 20 persons will benefit from the proposed activities.
	<b>Location Description</b>	7 Margaret Drive, Pine Brook, NJ 07058
	<b>Planned Activities</b>	Construction of Belgium block curbing to facilitate storm water drainage.
9	<b>Project Name</b>	Borough of Madison Sanitary Sewer Lining
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Rehabilitation of the sewer system to correct the water flow and provide clean water to all households in the system.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 510 persons will benefit from the proposed activities.
	<b>Location Description</b>	16 Kinney Street, Madison, NJ 07940
	<b>Planned Activities</b>	Activities include point repairs, the lining of sanitary sewer mains and manholes.
<b>10</b>	<b>Project Name</b>	Town of Boonton Parking Lot Improvement
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Project will correct safety issues within the Upper Plane Street Municipal Parking Lot.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 8165 persons will benefit from the proposed activity.
	<b>Location Description</b>	1 Plane Street, Boonton, NJ 07005
	<b>Planned Activities</b>	Activities include engineering and inspection, as well as parking lot construction.
<b>11</b>	<b>Project Name</b>	Borough of Rockaway Fire Hydrant Replacement
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Replacement of ten existing fire hydrants, which are outdated present a safety issue.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 3905 persons will benefit from the proposed activities.
	<b>Location Description</b>	Various streets within Block Groups 1-4, Rockaway, NJ 07866
	<b>Planned Activities</b>	Activities include the replacement of 10 fire hydrants.
<b>12</b>	<b>Project Name</b>	Borough of Victory Gardens Sidewalk Improvement
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$22,400
	<b>Description</b>	Removal and replacement of concrete sidewalks throughout the Borough.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 1516 persons will benefit from the proposed activities.
	<b>Location Description</b>	Borough of Victory Gardens, Dover, NJ 07801
<b>Planned Activities</b>	Removal and replacement of concrete sidewalks Borough-wide, with activities to include engineering, inspection, and construction.	
<b>13</b>	<b>Project Name</b>	Township of Roxbury Street Improvement
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Improve and expand Infrastructure
	<b>Needs Addressed</b>	Infrastructure and Facilities
	<b>Funding</b>	CDBG: \$80,000
	<b>Description</b>	Resurfacing of Kings Highway due to uneven pavement and deterioration.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 105 persons will benefit from the proposed activities.
	<b>Location Description</b>	207 and 225 Kings Highway, Ledgewood, NJ 07852
	<b>Planned Activities</b>	Activities include milling and paving along Kings Highway.
<b>14</b>	<b>Project Name</b>	Hope House Operation Fix It
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Creation and preservation of homeownership opp.
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$99,600
	<b>Description</b>	Provides minor home repairs to the elderly, veterans, disabled, single-parents, low-moderate income homeowners, and persons living with HIV/AIDS.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 50 housing units will be rehabilitated from the proposed activities.
	<b>Location Description</b>	Morris County (excluding Dover and Parsippany/Troy Hill) 101-103 Bassett Highway, Dover, NJ 07801
<b>Planned Activities</b>	Activities include minor repairs to Morris County homeowners, with health and safety issues receiving priority.	
<b>15</b>	<b>Project Name</b>	Morris Habitat for Humanity Neighborhood Revitalization
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Non-homeless Special Needs Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Provision of exterior repair, painting, landscaping, and weatherization services to low-moderate income seniors.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 60 housing units will be rehabilitated from the proposed activities.
	<b>Location Description</b>	County-wide, 274 South Salem Street, Randolph, NJ 07869
	<b>Planned Activities</b>	Activities include mobility, safety, and energy efficient improvements, installation of grab bars, handrails, and handheld showers, and repair of water leaks and broken windows.
16	<b>Project Name</b>	Morris County Housing Rehabilitation
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Creation and preservation of homeownership opp.
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$199,793.77
	<b>Description</b>	County-wide housing rehabilitation program administered by the Office of Community Development. By Substantial Amendment, \$124,793.77 from 2016 and 2017 left over administration funds will be used to fund rehab delivery during FY 2020.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 15 housing units will be rehabilitated from the proposed activities.
	<b>Location Description</b>	Morris County, NJ
	<b>Planned Activities</b>	Rehabilitation of 15 housing units.
17	<b>Project Name</b>	Morris County Housing Authority Morris Mews Security Improvements
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Creation and preservation of rental housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Improvements to the security system of seven buildings at the Morris Mews Complex.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 134 rental units will be rehabilitated from the proposed activities.
	<b>Location Description</b>	93-105 Ketch Road, Morristown, NJ 07960
	<b>Planned Activities</b>	Activities include the installation of an access control system, video intercom system, and cameras in all entryways and lobbies.
<b>18</b>	<b>Project Name</b>	Madison Housing Authority Loantaka Way HVAC
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Creation and preservation of rental housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$100,000
	<b>Description</b>	HVAC rehabilitation of 12 3-bedroom apartment units.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 12 rental units will be rehabilitated from the proposed activities.
	<b>Location Description</b>	30A-30L Loantaka Way, Madison, NJ 07940
	<b>Planned Activities</b>	Activities include the HVAC rehabilitation of 12 rental units and installation of duct air conditioning for second floor units.
<b>19</b>	<b>Project Name</b>	Avidd Community Services Accessibility Project
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Non-homeless Special Needs Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$59,225
	<b>Description</b>	Accessibility improvements for the disabled in group homes.
	<b>Target Date</b>	6/20/2021

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 3 households will benefit from the proposed activities.
	<b>Location Description</b>	<ol style="list-style-type: none"> <li>1. 257 Mission Road, Long Valley, NJ</li> <li>2. 26 Walnut Street, Wharton, NJ</li> <li>3. 695 Boonton Avenue, Boonton, NJ</li> </ol>
	<b>Planned Activities</b>	Activities include deck replacement and installation of handicap-accessible ramp and shower in three group homes with disabled adults.
<b>20</b>	<b>Project Name</b>	NewBridge Services, Inc. Rehabilitation
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Non-homeless Special Needs Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$52,080
	<b>Description</b>	Rehabilitation of a two-family home for mentally-ill and formerly homeless residents.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 2 households will benefit from the proposed activities.
	<b>Location Description</b>	411 Birch Street, Boonton, NJ
<b>Planned Activities</b>	Activities include repair of a side deck, rear-entry construction, driveway paving, new front porch flooring, and removal and replacement of retaining wall, sidewalk, and stairs.	
<b>21</b>	<b>Project Name</b>	Jersey Battered Women's Service Child Counseling
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$20,000

	<b>Description</b>	Provision of counseling services for 12 children of battered women while at the JBWS residential facilities.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 12 persons will benefit from the proposed activities.
	<b>Location Description</b>	Morris County, NJ
	<b>Planned Activities</b>	Provision of counseling services for 12 children of battered women while at the JBWS residential facilities.
<b>22</b>	<b>Project Name</b>	CASA
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$48,487
	<b>Description</b>	Funding for two Case Supervisor Salary Positions in order to mentor Morris County abused and neglected foster youth who are part of the court system presently living in foster homes and residential facilities.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 75 persons will benefit from the proposed activities.
	<b>Location Description</b>	18 Cattano Avenue, Morristown, NJ
	<b>Planned Activities</b>	Funding for two Case Supervisor Salary Positions in order to mentor Morris County abused and neglected foster youth who are part of the court system presently living in foster homes and residential facilities.
<b>23</b>	<b>Project Name</b>	Deirdre O'Brien Child Advocacy Center
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$40,000

	<b>Description</b>	Salary program will be used to maintain existing counselors as well as an additional bilingual clinician to the Clinical Counseling Program, which would provide counseling to child victims.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 50 person will benefit from the proposed activities.
	<b>Location Description</b>	8 Court Street, Morristown, NJ
	<b>Planned Activities</b>	Salary program will be used to maintain existing counselors as well as an additional bilingual clinician to the Clinical Counseling Program, which would provide counseling to child victims. The program offers individual therapy, crisis intervention, and case management.
24	<b>Project Name</b>	Roots & Wings Case Management/Counseling
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Provision of case management and counseling services for foster youth who have aged out of the system.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 12 persons will benefit from the proposed activities.
	<b>Location Description</b>	Morris County, NJ
	<b>Planned Activities</b>	Provision of case management and counseling services for foster youth who have aged out of the system.
25	<b>Project Name</b>	Homeless Solutions, Inc. Child Care Scholarships
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services

	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	Provision of childcare services (before and after school programs) and summer camp scholarships for children that are in the Family and Transitional Housing Programs.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 34 persons will benefit from the proposed activities.
	<b>Location Description</b>	540 West Hanover Street and 4 Jean Street, Morristown, NJ
	<b>Planned Activities</b>	Provision of childcare services (before and after school programs) and summer camp scholarships for children that are in the Family and Transitional Housing Programs.
<b>26</b>	<b>Project Name</b>	Morristown Neighborhood House
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	School-aged childcare scholarship funding to subsidize 24 childcare slots for low-income families at the before and after school program at the Morristown Neighborhood House.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 35 persons will benefit from the proposed activities.
	<b>Location Description</b>	12 Flagler Street, Morristown, NJ
	<b>Planned Activities</b>	School-aged childcare scholarship funding to subsidize 24 childcare slots for low-income families at the before and after school program at the Morristown Neighborhood House.
<b>27</b>	<b>Project Name</b>	Children on the Green
	<b>Target Area</b>	Countywide

	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$18,366
	<b>Description</b>	Childcare scholarships for low-income families living/working in the Morristown area. Subsidized tuition assistance to qualified families and those who have temporarily lost their voucher.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 12 persons will benefit from the proposed activities.
	<b>Location Description</b>	50 South Park Place, Morristown, NJ
	<b>Planned Activities</b>	Childcare scholarships for low-income families living/working in the Morristown area. First priority is given to families leaving a homeless shelter. Subsidized tuition assistance to qualified families and those who have temporarily lost their voucher.
<b>28</b>	<b>Project Name</b>	Family Promise Case Management
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Public Service
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	Support for Program Coordinator, Client Liaison/Facilities Manager and part-time Housing Stabilization coordinated entry social worker to provide case management for families.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 60 persons will benefit from the proposed activities.
	<b>Location Description</b>	51 Washington Street, Morristown, NJ

	<b>Planned Activities</b>	Support for Program Coordinator, Client Liaison/Facilities Manager and part-time Housing Stabilization coordinated entry social worker to provide case management for families.
29	<b>Project Name</b>	CDBG Program Administration
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Administration
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	CDBG: \$395,804
	<b>Description</b>	Administration of the CDBG Program.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	NA
	<b>Location Description</b>	Morris County, NJ
	<b>Planned Activities</b>	Administration of the CDBG Program.
30	<b>Project Name</b>	Morris Habitat for Humanity Randolph Construction
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Creation and preservation of homeownership opp.
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	CDBG: \$318,164
	<b>Description</b>	
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 11 housing units will be added from the proposed activities.
	<b>Location Description</b>	
	<b>Planned Activities</b>	
31	<b>Project Name</b>	Avidd Community Services Group Home Construction
	<b>Target Area</b>	Countywide

	<b>Goals Supported</b>	Non-homeless Special Needs Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$275,807
	<b>Description</b>	
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 4 households will benefit from the proposed activities.
	<b>Location Description</b>	
	<b>Planned Activities</b>	
<b>32</b>	<b>Project Name</b>	Morris County CoC TBRA for Homeless Families
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Housing for Persons who are Homeless
	<b>Needs Addressed</b>	End to homelessness
	<b>Funding</b>	HOME: \$143,192
	<b>Description</b>	Tenant Based Rental Assistance provided to homeless families to move the families to permanent housing. Supportive services provided to realize housing stability.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 15 households will benefit from the proposed activities.
	<b>Location Description</b>	County-wide
	<b>Planned Activities</b>	Rental Assistance.
<b>33</b>	<b>Project Name</b>	HOME Program Administration
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Administration
	<b>Needs Addressed</b>	Supportive Services
	<b>Funding</b>	HOME: \$81,906

	<b>Description</b>	Administration of the HOME Program.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	NA
	<b>Location Description</b>	Morris County, NJ
	<b>Planned Activities</b>	Administration of the HOME Program.
<b>34</b>	<b>Project Name</b>	ESG2020 Morris County
	<b>Target Area</b>	Countywide
	<b>Goals Supported</b>	Housing for Persons who are Homeless
	<b>Needs Addressed</b>	End to homelessness
	<b>Funding</b>	ESG: \$170,311
	<b>Description</b>	The County of Morris plans to use the 2020 Federal Fiscal Year allocation of ESG funds to provide shelter operations for the homeless, provide utility assistance and emergency rental assistance to prevent homelessness, implement rapid re-housing strategies, and for program administration and data collection through HMIS.
	<b>Target Date</b>	6/20/2021
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 228 persons will benefit from the proposed activities.
	<b>Location Description</b>	Various Locations
	<b>Planned Activities</b>	Activities include providing shelter operations for the homeless, utility assistance and emergency rental assistance to prevent homelessness, implementation of rapid re-housing strategies, and program administration and data collection through HMIS.
<b>35</b>	<b>Project Name</b>	Unallocated funds
	<b>Target Area</b>	
	<b>Goals Supported</b>	
	<b>Needs Addressed</b>	

<b>Funding</b>	CDBG: \$258,096.50
<b>Description</b>	There are \$443,789.45 in older year funds that will be allocated to the CDBG activities that are described in this plan. As a result, \$302,890 remained available and was not allocated. The Substantial amendment undertaken in November 2020, moved \$124,793.77 to housing rehab delivery. An additional \$80,000 from DayTop FY 2019 is added in prior year resources and added to this total. the revised total is \$258,096.50.
<b>Target Date</b>	6/30/2021
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
<b>Location Description</b>	
<b>Planned Activities</b>	Second round of solicitations for projects.

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The geographic area within the Urban County Program consists of 36 of the 39 municipalities making up Morris County, with a land area of 469 square miles. The Town of Dover and the Township of Parsippany-Troy Hills are not CDBG participating jurisdictions. However, the Town of Dover and Township of Parsippany-Troy are part of the HOME Consortium. The County enjoys a range of rural, wooded environment, farmland to the west, suburban developments, and some areas of more concentrated development such as hamlets, villages and small cities. As of 2016 Census figures, total population equaled 498,215. The population's major constituent groups consist of 3.2% Black, 10% Asian, and 81.5% White, in terms of race. When considering origin and race, 12.7% of the total population is Hispanic/Latino.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Countywide	100

**Table 4 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The County does not allocate funds geographically.

### **Discussion**

## Affordable Housing

### AP-55 Affordable Housing - 91.420, 91.220(g)

#### Introduction

The County will use HOME funds and a portion of CDBG funds for new affordable housing and to rehabilitate existing housing units. The special needs population will be served through the rehabilitation of an existing homeowner housing and the rehabilitation of 5 group homes and creation of 1 new group home. The homeless population will be served through Tenant-based Rental Assistance and Rapid Re-housing. Homeowners will be assisted through both the County and Operation Fix-It rehabilitation programs and rental housing will be assisted through public housing modernization. Habitat will construct 11 new housing units for homeownership as well.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	132
Non-Homeless	356
Special-Needs	66
Total	554

**Table 5 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	27
The Production of New Units	12
Rehab of Existing Units	277
Acquisition of Existing Units	0
Total	316

**Table 6 - One Year Goals for Affordable Housing by Support Type**

#### Discussion

## **AP-60 Public Housing - 91.420, 91.220(h)**

### **Introduction**

The Housing Authority of the County of Morris was created by the Morris County Board of Chosen Freeholders in 1972 to develop and manage housing for low- and moderate-income residents of the County. For over thirty years, the Housing Authority has played a major role in providing affordable housing options to low- and moderate-income senior citizens, families, and people with disabilities.

The mission of the Housing Authority is to enhance the lives of the citizens of the County by creating and sustaining decent, safe, and affordable living environments that foster stability and self-sufficiency for seniors, families, and people with disabilities with low- to moderate-incomes. They assist approximately 1,050 county residents annually.

### **Actions planned during the next year to address the needs to public housing**

- India Brook Village (Randolph): Replace sidewalks, replace roof, replace flooring in common areas, replace doors with keyless entry, replace parking lot, replace common area A/C, install security system.
- Pleasant View Village (Rockaway): Replace parking lot, replace lighting, replace common area flooring, repair or replace retaining wall, install additional security cameras.
- Bennett Ave. (Randolph): Replace apartment and storage room doors and locks, renovate bathrooms, replace sidewalk and entrances, replace playground, install security systems.
- Green Pond Village (Rockaway): Replace apartment doors and locks, renovate bathrooms and kitchens, replace sidewalks and entrances, replace playground, install security systems.
- Peer Place (Denville): Replace apartment and storage room doors and locks, replace sidewalks and entrances, replace parged stairway, replace retaining wall, replace siding, replace countertops in kitchens, renovate bathrooms.

The MCHA did not request CDBG funds for any specific activity.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The Morris County Housing Authority has a Resident Advisory Board which provides input to the Authority's annual plan. Senior Citizen groups are active at each of the elderly developments.

The Morris County Housing Authority also has a Family Self-sufficiency program that works with households to become economically independent and look forward to homeownership goals.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

**Discussion**

The Morris County Housing Authority is not “troubled.”

## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

The County is a partner with the Continuum of Care to address homelessness and the priority needs of homeless individuals and families, including homeless subpopulations.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The CoC Coordinated Entry Process requires that all participants and collaborating partner agencies use the NJ 2-1-1 system to make referrals. NJ 2-1-1 provides a safety assessment, prevention, diversion, and tiered rating tool to inform the referral process. Pre-screening and assessment will determine for immediate services or housing. For callers who require referral for prevention or diversion from shelter a referral is made to appropriate service providers. A Master List is maintained that prioritizes households for housing and services consistent with CoC's policies. The list is reviewed and maintained by Housing Stability Liaisons at the two drop-in Centers. Liaisons facilitate the connections to services and shelter.

The Mental Health Association of Essex and Morris, Inc. (MHA) operates street outreach program for the CoC through the PATH program. MHA teams cover the full geographic region through targeting known locations. The teams work closely with local police and hospitals to respond to unsheltered homeless persons identified by those agencies. MHA tracks outreach interactions in the HMIS.

In addition, there are two-day centers that connect unsheltered households to mainstream benefits, services, and shelter. The MHA and the drop-in centers work closely with the community shelters and connect people to the safe havens and emergency shelter programs. They also connect people to GA, TANF & SSI through which they may receive shelter and housing.

Outreach teams work to identify and serve those least likely to seek assistance. Outreach staff have access to bi-lingual Spanish speakers and other translation services for those with limited English proficiency. They also print documents in English and Spanish.

Outreach and assessment for people who are homeless and living on the street is provided by several other agencies including:

- Community Soup Kitchen and Outreach Center
- The Faith Kitchen in Dover
- The Market St. Mission

- Homeless Solutions, Inc.
- Our Promise – drop in center
- Edna’s Haven – drop in center
- Morris County Office of Veterans Affairs
- Community Hope (Veterans)
- Lyons VA Hospital
- The New Jersey AIDS Services
- Morristown Memorial Family Health Center (AIDS)
- Roots and Wings (youth)
- Division of Child Protection and Permanency (DCP&P) Hotline (youth)

### *Outreach for Homeless Youth*

Roots and Wings provides shelter and transitional housing to youth while Visions and Pathways conducts street outreach. Bridging the Gap Committee focuses on addressing the needs of aging out and homeless youth. The committee is exploring ways of better understanding the scope of the homeless youth population and their needs. The CoC intends to incorporate youth resources into the Coordinated Entry process.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The COC includes 5 shelter facilities and programs with capacity of 129 beds and overflow to accommodate 101 additional people and 5 transitional housing programs with 149 beds. There is also a Safe Haven with 20 beds and the County makes motel/hotel placements with vouchers. ESG funding will be used to provide shelter support at the emergency shelter operated by Homeless Solutions, Inc. and Jersey Battered Women’s Services.

In light of the limited amount of CDBG, HOME, and ESG funds available to the County, not all of the area’s homeless needs can be addressed using federal funds. The County relies on a variety of community agencies to provide basic needs assistance and other support for the local homeless population.

Funding will be sought outside of the HUD Supportive Housing Program for Transitional Housing. HUD is focused on housing first to the detriment of Transitional housing programs. Transitional Housing is a desired and needed form of housing to provide a more supportive environment for those who have survived trauma and those who are chemically addicted and need more time and support to stay clean.

ESG funding will be used to provide shelter support at the emergency shelter operated by Homeless Solutions, Inc. and Jersey Battered Women’s Services.

### **Helping homeless persons (especially chronically homeless individuals and families, families**

**with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

One of the strategies implemented to reduce returns to homelessness is the development of a community support program which provides services to families once they are in housing. Services are provided for up to 6 months and include connection to community programs, budgeting, and connections to financial resources.

Several initiatives have been implemented by the COC to decrease the length of homelessness for families:

1. Expanded rapid re-housing opportunities through creation of a COC funded program that works in conjunction with the ESG funded rapid re-housing program.
2. Family Promise has implemented initiatives that have impacted length of homelessness and stability in housing. The Community Support Program provides in-home case management services to stabilize participants in housing. The Landlord/Tenant Program provides incentives to landlords to serve those experiencing homelessness. A Housing Locator with property management and realtor experience identifies landlords and negotiates rents for households. A team of volunteers offer incentives to participating landlords such as free repairs, painting and unit upgrades.

The COC has developed local performance standards around reducing the length of time households remain homeless. Project and system level evaluations are conducted quarterly. The length of time households remain homeless is tracked through HMIS data for those served in emergency shelter, safe haven, and transitional housing programs.

A collaborative of COC funded and non-COC funded providers was recently awarded 50 vouchers through the state rental assistance program to provide supportive housing using a housing first model to chronically homeless households in the region. This program will target the most vulnerable segment of the chronically homeless population by prioritizing those with frequent interaction with local hospitals and jails. Given the chronic homeless population identified through the PIT count and HMIS, the community expects to serve 50% of the chronically homeless population with these new vouchers.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services,**

## **employment, education, or youth needs.**

There was an increase in the number of persons who became homeless for the first time in 2019 over 2018 according to the Systems Performance Measurements Report. However, steps are being taken to reduce homeless through housing placement and diversion services.

The COC has developed a process where every household served by programs in the homeless system are connected to the Morris County Office of Temporary Assistance (OTA) which manages the mainstream benefits programs. Through this process those experiencing homelessness are connected to the cash and non-cash benefits for which they are eligible. For those individuals applying for SSI/SSDI, the Mental Health Association of Essex and Morris, Inc., has SOAR trained staff that assist individuals in successfully connecting with those benefits.

The COC coordinates with legal services, prevention programs, and affordable housing providers to ensure all agencies serving as entry points are aware of the system resources and can help direct those seeking assistance appropriately.

NJ 2-1-1 and participating agencies complete a diversion process where short term phone and in-person case management services are offered with a focus on repairing relationships and providing donated in-kind items.

Members of the COC participate in the Morris County Youth Services Advisory Committee (YSAC) which addresses the needs of youth with social/emotional and juvenile justice issues. The YSAC develops, reviews, and revises the children's service system through a collaborative decision-making process. Members of the YSAC include LEA representatives, mental health, child welfare, health, corrections, juvenile justice and developmental disabilities agencies serving youth. Several COC members participate in the YSAC meetings working to develop strategies to address the full scope of needs of youth with social and emotional issues including homelessness and education.

Morris County has two homeless youth service providers in the community. The Visions and Pathways Street Outreach team (an RHY funded program) began operating in the community in 2014. With the increased outreach services for homeless youth, providers have increased their success with connecting with youth before they are homeless on the streets. Outreach providers are identifying homeless youth earlier in the process and connecting them with services to prevent them from becoming homeless on the street.

In 2017, the Morris County Sheriff introduced Hope One, a mobile outreach program designed to engage and offer services to individuals in need of substance use, mental health and other community resources. This program has since served hundreds of people, many of whom are at risk of homeless and in some cases living on the streets due to their illnesses. Given the marked early success of this program and higher demand than expected, Morris County is currently seeking proposals to expand Hope One with the addition of another vehicle and a team of staff. The expanded program will provide

the broad range of services offered through the county welfare and Veteran’s offices and provider community. The “Navigating Hope” team will consist of a Human Service staff member and provider case manager. They will support individuals and their families up to one year to achieve sustained success in the community

## **Discussion**

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

Morris County updated its Analysis of Impediments to Fair Housing Choice in 2016 and is in the process of updating the plan in 2020. Some of the impediments identified in the 2016 Analysis, along with recommendations to address the impediments, are directly related to affordable housing.

### **Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The county lacks direct legislative authority to act on building codes, zoning, and policies at the municipal level. However, the County can encourage local governments to take actions that positively impact on the ability of developers to build new affordable housing.

Specific recommendations related to affordable housing that the County can take are:

- Provide technical assistance for developers interested in using federal or state funds for affordable housing development.
- Morris County will work with the Housing Alliance to monitor the database of expiring affordable housing units, assess if and when any units could be lost due to expiring contracts, and determine what actions the County can take to preserve these units.
- Use HOME funds to support rehabilitation, mixed use, or redevelopment with the explicit goal of increasing local affordable housing inventory.
- Continue and expand existing housing rehabilitation programs.
- Provide pre-development funding to non-profit developers operating in higher opportunity neighborhoods, in order to help underwrite high upfront affordable housing development costs.

### **Discussion**

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

Morris County has developed the following actions planned to: address obstacles to meeting underserved needs, foster and maintain affordable housing, reduce lead-based hazards, reduce the number of poverty-level families, develop institutional structures, and enhance coordination between public and private housing and social service agencies.

### **Actions planned to address obstacles to meeting underserved needs**

To address the obstacles identified in the Five Year plan, the County will seek other funding and maximize the use of existing funding by coordinating efforts with the Housing Alliance of Morris County, Fair Housing Committee, Foreclosure Taskforce, the county's Human Services Advisory Council, and the Continuum of Care.

### **Actions planned to foster and maintain affordable housing**

A lack of affordable housing is a primary obstacle to addressing unmet needs. To foster the development of affordable housing, Morris County will utilize HOME resources to expand housing opportunities. Further, Tenant Based Rental Assistance will be used to maintain the supply of affordable housing by assuring owners of rental housing an adequate stream of income, coupled with an inspection program, which will enable them to maintain the housing in safe and decent condition. The County offers a housing rehabilitation program for low- and moderate-income households and Habitat will provide rehabilitation assistance, funded with CDBG funds, as well.

The county will continue to work with the Morris County Housing Alliance because the broad base of the coalition is effective at identifying opportunities and providing services to specific subpopulations.

### **Actions planned to reduce lead-based paint hazards**

The housing rehabilitation program incorporates all aspects of lead safe work practices and abatement as required. Further, educational presentation on the hazards of lead-based paint to participants in the Step-by-Step first-time homebuyer education classes makes them more aware of possible dangers as they prepare for homeownership. The EPA material on lead-based paint is distributed.

### **Actions planned to reduce the number of poverty-level families**

CDBG, HOME, and ESG funding is integrated into the programs that address poverty and homelessness by participating agencies that are served by the Morris County Continuum of Care, the Fair Housing Committee of the Morris County Human Relations Commission, and the Housing Alliance of Morris County. These agencies, and others, provide much needed services to assist residents that are living in

poverty. Further programs such as job training, childcare, transportation assistance and Tenant Based Rental Assistance (TBRA) reduce the impact of poverty and provide for income growth for families living in poverty.

### **Actions planned to develop institutional structure**

Administration of Morris County's federal grants programs were moved from the Department of Planning to the Department of Human Services in 2013. This move has better facilitated coordination between human services programs and these important federal funding resources. The network of partnerships between the County and regional organizations such as the Fair Housing Committee of the Morris County Human Relations Commission and the Housing Alliance of Morris County strengthen the impact that the federal funds have in the communities.

The County has entered into inter-local Cooperation Agreements with 37 municipalities to form the Urban County. Two municipalities, Parsippany-Troy Hills and Dover, are part of the HOME consortium. Each of the 37 municipalities may apply for CDBG funding through the County, and housing activity through the HOME Program can be delivered anywhere in the County.

The housing programs are delivered through a variety of development entities. Housing rehabilitation is provided in-house by the County as well as through Catholic Social Services D/B/A HOPE House. The Fix It program provides essential repairs for elderly and disabled residents. Several organizations provide group homes which have received support from both HOME and CDBG funding. Other organizations, such as Morris County Habitat for Humanity and Morris County Affordable Housing Corporation construct new units for homeownership and or rental housing.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The jurisdiction will carry out its consolidated plan through a network of partnerships with governmental and non-profit agencies. It reinforces these relationships through participation in regional efforts such as the Housing Alliance of Morris County, the Housing Committee of the Morris County Human Relations Commission, and the Morris County Continuum of Care (COC).

The Office of Community Development collaborates with the Community Development Revenue Sharing (CDRS) Committee, consisting of municipal representatives, and other municipal officials in coordinating efforts to meet public facility, infrastructure improvements, public service needs, accessibility needs, economic development needs, and housing needs. The CDRS Committee determines which projects receive funding. Funding resources and programs for the homeless are coordinated through the COC.

Priority human service needs are developed and incorporated into the Comprehensive Human Services Plan, and funding resources and programs to meet service needs, including health and mental health, are coordinated through the Department of Human Services based on recommendations made by the

Human Services Advisory Council (HSAC) and its committees. Both public and private agencies are active on their respective committees. The lead agency meets with appropriate staff and committees to implement the strategies of the plan.

## **Discussion**

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The following information provides an overview on the program specific requirements for the Community Development Block Grant (CDBG) program, HOME program and Emergency Solutions Grant program.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)**  
**Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

There are no other forms of investment.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Morris County will provide HOME funds to a CHDO to create affordable for-sale units. HOME funds used for homebuyer programs will be subject to resale restrictions during the affordability period. A mortgage and note will be signed and filed as the mechanism to impose these resale restrictions. The resale provisions to be used mirror the state's provisions in the calculation of the limit of funds a homeowner may retain upon sale of a unit over the initial purchase price. See NJ Fair Housing Act and NJ 5:80-26.1 et Seq. Resale values are tied to income at 72% of median income as determined by the state at a 28% debt ratio to income.

The amount of the resale price is restricted but allows for return of capital expenditures by the owner during the control period for improvements and upgrades that expand living space or number of bathrooms. Other improvements may be sold to a subsequent buyer separately

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

Acquisition of housing with HOME funds is not anticipated in this program year. However, if used, the same resale provisions as stated above would apply. The resale provisions used mirror the state's provisions in the calculation of the limit of funds a homeowner may retain upon sale of a unit over the initial purchase price. See NJ Fair Housing Act and NJ 5:80-26.1 et Seq. Resale values are tied to income at 72% of median income as determined by the state at a 28% debt ratio to income.

The amount of the resale price is restricted but allows for return of capital expenditures by the owner during the control period for improvements and upgrades that expand living space or number of bathrooms. Other improvements may be sold to a subsequent buyer separately.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The County will not use funds for refinancing existing debt.

**PJ described eligible applicants (e.g., categories of eligible applicants), its process for soliciting and funding applications or proposals (e.g., competition, first-come first-serve) and where detailed information may be obtained (e.g., application packages are available at the office of the jurisdiction or on the jurisdiction's Web site).**

The HOME application is accepted once per year during the timeframe established to request funding. The applications are made available by newspaper advertising, emails and posting on the website. Direct email responses are sent to those that made inquiry during the year. There are no requirements for the program for population to be served other than those established by HUD. The CDRS committee reviews the applications and makes a funding recommendation to the Board of County Freeholders.

### **Emergency Solutions Grant (ESG)**

1. Include written standards for providing ESG assistance (may include as attachment)

Morris County has prepared written standards which are included in the attached Appendix.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Morris County COC has a Coordinated Entry system tool for use by all agencies. The coordinated system provides a better, more efficient access, assessment, and referral process for diversion/prevention, shelter and/or other related housing and services, to ensure that those who are homeless/at risk of homelessness are connected to the most accurate services.

The Coordinated Entry system provides for a single point of entry (NJ 2-1-1) that is free to the caller, 24/7, multi-lingual and accessible statewide via phone, internet, and text. Homeless individuals and families may call from anywhere in the geographical area served by the COC and access the range of local resources based on need and vulnerability. Additionally, drop-in centers - one in Morristown (Family Promise) and another in Dover (Mental Health Association) - will have case managers available to assist clients while they await housing placement.

The Coordinated Entry Committee is creating its own version of the VI-SPDAT after reviewing a number of tools. The Committee is modifying the tool relative to the specific needs of the homeless in Morris (i.e. transportation) and the specific screening requirements of the homeless service providers, to focus on inclusion rather than exclusion (i.e. no or modified background checks as one example).

The assessment tool will be universally applied. Assessment outcomes will be used by the COC to establish a Prioritization Policy; ensuring that populations that have the highest needs and options available are prioritized when housing providers are seeking referrals. A priority list will be created and managed by the Coordinated Assessment agency (NJ 2-1-1) and referrals for housing placement will be made exclusively from the list.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The County publishes a Notice of Funding Availability in the fall each year. This notice is advertised in the newspaper and County website and distributed to the COC, prior ESG recipients and anyone expressing an interest in the program. Funding priorities that were established by the COC are part of the application package.

The COC provides policy guidance to the HSAC which is used throughout the funding process. The Human Services Advisory Committee (HSAC) reviews the applications and makes a funding recommendation. Their review considers the funding priorities set by the COC and the written standards developed by the COC for the program. The HSAC makes a funding recommendation to the County. This recommendation is sent to the COC for review and comment.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Participation by homeless individuals is met through consultation with the COC Board per 24 CFR Part 576.405 (b). The COC board includes a formerly homeless person. By providing a leadership role in establishing policy that is used by the County through the HSAC, the COC exerts its influence in the decision making for grant awards.

5. Describe performance standards for evaluating ESG.

The COC has adopted the HUD performance measurement standards for all the programs including ESG. These measures cover housing stability, economic improvement and successful placement in

permanent housing.

Performance Standards		
	HUD Standard	Local Target
<b>HOUSING</b>		
Short Term Emergency Shelter	High performing communities average length of stay across all programs is 20 day or less or 5% decrease in baseline	7 days
Long Term Emergency Shelter		90 days individuals 180 days families
Transitional Housing		12 months individuals 18 months families
Safe Haven		15 months
Rapid Re-housing	None	2 year maximum assistance
Permanent Housing	6 months or longer stay	12 months or longer stay
Services only	n.a	n.a.
<b>Income/Benefit</b>		
Adults With Earned Income	20%	17%
Adults with increase in monthly earnings	20%	Recommendation not to use this measure at this time
Adults with non-earned cash benefits	54%	34%
Adults with increase in monthly non-earned cash benefits	54%	Recommendation not to use this measure at this time
Adults with non-cash benefits	56%	42%
<b>Successful Placement in Permanent Housing</b>		
Emergency Shelter		17%
Transitional Housing	65%	65%
Safe Haven		35%
Rapid Re-housing		95%
Permanent Housing	80%	Increase of 5% from baseline of 70% (2014)
Services Only Program		n/a

## ESG Performance Standards