

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NJ-509 - Morris County CoC

1A-2. Collaborative Applicant Name: County of Morris

1A-3. CoC Designation: CA

1A-4. HMIS Lead: New Jersey Housing and Mortgage Finance Agency

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran Housing & Service Providers	Yes	Yes	Yes
35.				

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

(1) The CoC full membership and sub-committee meetings are open to all interested persons or entities and dates, descriptions, and locations for all CoC meetings and Executive Committee meetings are publicly posted on the Morris County (CoC Lead) website as part of a calendar with many other community events appealing to community members. Anyone interested in participating can enter their individual/agency information into an e-form to submit application for membership even prior to attending a CoC meeting.

(2) Meeting notices are sent out via email in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities. Emails are sent to a variety of listservs to expand the number of agencies/advocates aware of the CoC process, and the Morris County website is also compatible with these digital tools as well as being instantly translatable for prospective members who are not fluent in English.

The Executive Committee routinely examines membership and actively works to solicit participation from sectors insufficiently represented in the CoC membership (at both full membership and executive membership level).

(3) The CoC has invited these agencies that serve culturally specific communities experiencing homelessness: Urban League, Office of Hispanic Affairs and Black Lives Matter Morris County. These agencies join CoC meetings, conduct trainings and ensure the community is using an equity lens at all times.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

(1) The strategy to solicit & consider opinions from many entities is to incorporate them into CoC membership. The CoC's Executive Committee (EC) members include: hospitals, local universities, shelter & housing providers, soup kitchens, formerly homeless individuals, DV advocates, childcare providers, law enforcement, mainstream benefits/welfare agency provider, & mental health/substance use disorder service providers. Input on needs & strategies are generated through EC, full membership & subcommittee meetings, & having a broad representation among the membership is essential to creating wholistic & effective strategies.

(2) Info & meeting materials are shared in advance in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities. The CoC Lead, Morris County, is also a local Consolidated Plan Jurisdiction & regularly posts info for public comment pertaining to ESG, CDBG, HOME, & local funding sources, including solicitation of comments about how funds impact housing & homelessness.

(3) Meeting notices are sent out via email in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities. Emails are sent to a variety of listservs to expand the # of agencies/advocates aware of the CoC process, & the County website is also compatible with these digital tools as well as being instantly translatable for prospective members who are not fluent in English.

(4) The CoC actively considers info gathered from public comment & public meetings to make improvements in serving homeless persons. For instance:

- o The lived experience advisory board expressed concerns around confidentiality & sharing personal data during case conferencing meetings, so the CE Leadership Team and EC adjusted the process to de-identify client data during meetings, updated their confidentiality agreement, & facilitated a CE training required by all who attend case conferencing
- o The CoC identified a need for written standards for different project types, and started with a RRH workgroup that met throughout summer of 2023 to develop written standards with the input of RRH providers and someone with lived experience

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

The CoC issued its Request for Proposals (RFP) on 4/11/23 requesting applications for new & renewal projects through posting on the CoC website, local newspaper publication, announcements at human services related meetings & mass emails through Human Service & CoC listservs using accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities.

The CoC's RFP also stated "Projects may apply for new funding that may be made available through reallocation of existing monies or new bonus funding, & applicants who have not previously received CoC funding are encouraged to apply."

The announcement was shared publicly & was accessible to both previously funded & non-funded agencies. The CoC request for proposals identified requirements for new projects & renewal projects & a TA session was provided to answer questions from agencies unfamiliar with the CoC program or process or who had questions regarding funding requirements & eligibility. The announcement included the application process, scoring criteria, scoring tool, & CoC funding priorities & listed the email address that project applicants needed to send their final applications to. The CoC established a scoring scale for new projects that included a review of agency experience providing services, type of project, population to be served & willingness to participate in the local planning process, including Coordinated Entry. A technical assistance (TA) session, open to any interested new or renewal applicants, was held on 4/24/23 to provide TA & a full understanding of CoC process, funding eligibility requirements & priorities. In the ranking process new projects were scored & ranked based on the percentage of points awarded from the new project scoring scale enabling cross comparison & ranking w/ renewal projects. The scoring criteria evaluated an agency's ability to serve target population, fiscal oversight & strength & performance with HUD or other funding in the past.

All local competition notices were sent out via email in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities. Notices were also posted on the Morris County website which is also compatible with these digital tools as well as being instantly translatable for prospective members who are not fluent in English.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

There are 2 ESG recipients in the region: Morris County (MC) & the State of NJ. The CoC Executive Committee (EC) approves performance standards & the ESG recipient considers CoC funding priorities in their allocation process. The MC ESG recipient is a member of the CoC EC & participates in all CoC meetings. The CoC EC chair serves on the Morris County Human Services Advisory Council & serves by participating in ESG program review & funding meetings. The MC ESG recipient shares funding recommendations with the CoC EC & presents ConPlan updates/action plans for public comment at CoC full membership meetings.

To better coordinate non-CoC resources, the CoC recently created a funding matrix of all funding going through the community; they then made funding recommendations to the MC ESG recipient about how ESG-CV funding could be allocated.

NJDCA hosts a public comment conference call after they have developed their funding priority recommendations for ESG funds annually. The CoC participated in the CoC meeting to provide feedback about the best ways to target ESG funding. All projects requesting funding through NJDCA ESG process must obtain a letter of support from the CoC. The CoC EC reviews all proposals requesting funding through the NJDCA ESG program & issues letters of support to those projects that are in line with local funding priorities & demonstrate an ability to work with the CoC in ending homelessness. The CoC EC also participated in specialized conference calls with NJDCA re: ESG-CV RRH program, ensuring the RRH program utilized the local coordinated entry process.

In addition, the staff of MC provide staffing for conducting the monitoring for both ESG & CoC-funded projects. The CoC PIT & HIC information, as well as strategic plans, gaps & needs, are shared with the ConPlan jurisdiction for inclusion in their plan.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The Morris CoC By-Laws state that the Executive Committee may include representatives from Homeless Youth Service Providers, Early Childhood and/or K-12 Education System Representatives. Child & Family Resources also has a formal written agreement with the local McKinney Vento Office to serve Morris County.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

All providers complete household assessments when families enroll in their programs. As part of the assessments, providers review current connections to school and other education related services for the household. Case managers work with households to identify if additional services are needed and provide support in helping the household connect to services available through the school system or community agencies.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	Yes	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	Yes
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1. Each CoC meeting includes an opportunity for public comment, during which all agencies, including victim service providers, may propose new CoC policies or update existing CoC policies, which would then be reviewed by the Executive Committee for final review and vote. In 2023, the CoC reviewed the CoC Family Separation policy which received feedback from the local Victim Service Provider (VSP). The VSP expressed concerns around the safety of survivors based on how the policy was written and is currently working with the CoC Executive Committee to rework the policy language. The VSP was also asked to join a workgroup to develop RRH standards, to ensure the standards address the needs of survivors.

2. The county VSP, JBWS, prioritizes ongoing, cross-systems training for housing and victim service providers, by offering annual training for Coordinated Entry staff and agency participants on trauma-informed care and victim-centered services for domestic violence victims and survivors. Requirement for participating agencies in Coordinated Entry to attend these annual trainings has been enforced. During the annual CoC monitoring process, agencies are also scored based on whether their staff receives training on trauma-informed care.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

Jersey Battered Women's Services (JBWS), the primary victim service provider agency in the CoC, conducts trainings for professionals and community education opportunities to help project staff and the larger community recognize DV issues, promote healthy relationships and enhance access to services. Trainings are open to all interested agencies and cover a variety of topics from recognizing partner violence, overview of DV issues, immigration, safety planning, LGBTQ intersections and trauma informed care. The CoC's trainings with JBWS took place in October of 2019 and were also recorded as webinars and is posted on the CoC website to be viewed by the full CoC for those who did not attend.

The Coordinated Entry System and JBWS also developed policies and procedures and guidelines regarding how best to manage the safety of those identifying as DV and to ensure access to the full array of housing resources while protecting confidentiality. The policy emphasizes the importance of ensuring that Coordinated Entry staff are trained in "trauma-informed protocols that support domestic violence survivors." Call specialist staff at NJ 211, the CoC's virtual point of entry for Coordinated Entry and assessment, all receive annual training on providing trauma-informed and survivor-centered care while ensuring safety and confidentiality, whether the survivor is receiving a referral to JBWS or to other CoC resources.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. CE policy dictates that those presenting as survivors fleeing DV to the Coordinated Entry (CE) access point (NJ 211) or other providers are immediately referred to the designated DV providers in the region, Jersey Battered Women's Services (JBWS) for safety planning & services. Those who are in imminent danger are referred to the police as appropriate. JBWS has enhanced their assessment process and any individual who identifies DV victimization is deemed eligible for Safe House placement. Additionally, JBWS utilized hotel placement to expand the # of people served. DV survivors without an immediate safety issue may participate in JBWS services & may not be sheltered in the Safe House but are eligible for other shelter placement if they cannot be diverted or prevented from becoming homeless. JBWS advocates to DV programs around the state if they are unable to provide shelter. JBWS's RRH project also helps move survivors more quickly from ES or TH to PH.

In addition, the CoC's CE Policies and Procedures include the below best practices for safety planning:

- Communication & collaboration between the CoC, homeless service providers, and VSPs & mutually agreed upon goals and values that ensure equitable cross-system access for survivors; Meaningful involvement from the VSP across homelessness system including Coordinated Entry; Ongoing, cross-systems training for housing and victim service providers provided by JBWS, the CoC VSP, for Coordinated Entry staff and agency participants on trauma-informed care and victim-centered services for domestic violence victims and survivors. In 2019, the training hosted by JBWS was recorded and posted on the CoC website for all CoC agencies to view. Agencies participating in Coordinated Entry are required to complete this training.

2. All CoC programs work diligently to protect the confidentiality of program participant information. No data is shared unless the client explicitly consents. Consumers contacting NJ 211 who are in imminent danger and want domestic violence-specific services will never be entered into HMIS. The consumer will be immediately referred to JBWS. If the caller ends up being served by a domestic violence provider, that agency may enter their information into a HMIS-comparable database.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1. The CoC's VSP, Jersey Battered Women's Services (JBWS) alerts the CoC through meetings, workgroups and subcommittees, to trends and issues in serving survivors of domestic violence. The agency is an active member of the Coordinated Entry, Data Quality, Youth Service, Community Assistance Services (CAS), Strategic Planning Committees. In these roles JBWS provides insight in the needs of survivors experiencing homelessness. In addition to committee membership, JBWS has agreed to submit de-identified client level data to the CoC Lead Agency pulled from their HMIS comparable database. JBWS is also a key member of the PIT planning process every year. The agency completes surveys for all homeless persons served on the day of the PIT count and submits de-identified data for inclusion in the PIT.

2. The CoC uses the above information, combined with data pulled from HMIS, to evaluate system trends and the scope of DV need in the community. APRs for JBWS project are pulled using data from the HMIS-comparable database and assessed during the annual performance monitoring process. In previous years, results from the annual performance monitoring sparked conversations around the unique trends and barriers faces by survivor households. Lastly, data from the PIT is analyzed and includes a subsection regarding the needs and trends for those reporting DV experience in the final PIT report. Overall, the information regarding need for survivors provided to the CoC shaped the CoC's decision to support JBWS in applying for its new CoC DV Bonus Joint TH-RRH project. These projects will fill a gap by enabling faster and more sustainable exits from safe house shelter so that shelter space is available for other survivors in crisis.

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	whether your CoC has policies and procedures that include an emergency transfer plan;	
2.	the process for individuals and families to request an emergency transfer; and	
3.	the process your CoC uses to respond to individuals' and families' emergency transfer requests.	

(limit 2,500 characters)

1. The CoC's CE policies and procedures include emergency transfer plan protocols.
2. To request an emergency transfer, the tenant shall notify the CoC-funded agency's management office and submit a written request for a transfer to another location. The agency will provide reasonable accommodations to this policy for individuals with disabilities. The tenant's written request for an emergency transfer should include either:
 - (a) A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the agency's program; OR
 - (b) A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.
3. The CoC-funded agency will act as quickly as possible to move a tenant who is a victim of domestic violence, dating violence, sexual assault, or stalking to another unit, subject to availability and safety of a unit. If a tenant reasonably believes a proposed transfer would not be safe, the tenant may request a transfer to a different unit. If a unit is available, the transferred tenant must agree to abide by the terms and conditions that govern occupancy in the unit to which the tenant has been transferred. The CoC-funded agency may be unable to transfer a tenant to a particular unit if the tenant has not or cannot establish eligibility for that unit. If the agency has no safe and available units for which a tenant who needs an emergency is eligible, the agency will assist the tenant in identifying other housing providers who may have safe and available units to which the tenant could move. At the tenant's request, the agency will also assist tenants in contacting the local organizations offering assistance to victims of domestic violence, dating violence, sexual assault, or stalking that are attached to Emergency Transfer Plan. JBWS would provide emergency shelter to anyone who cannot safely remain in their housing.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC's geographic area; and	
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.	

(limit 2,500 characters)

1. As per the Coordinated Entry Policies & Procedures, the VSP, JBWS, assists survivor households in accessing CE through 2-1-1 to ensure equal access to all housing resources available. A JBWS worker may call with their client and receive their HMIS ID and information immediately. If this option is not feasible, the JBWS worker can follow-up with 2-1-1 to share the information.

The CE process also entails a case conferencing process to review the most vulnerable individuals for services and housing placements. During this process, a DV survivor working with a VSP may choose to have the VSP share time-limited information with the group through the use of a time-limited consent to release their information. Time-limited is typically defined as the amount of time needed to achieve a DV survivor's goal in having the information released. This information would include information that the DV survivor consents to share related to their assessment, housing needs, including geographic location and preference (PHS, RRH, TH) and vulnerability tool results. If a DV survivor chooses not to share their info due to safety or confidentiality reasons, it does not negatively impact their access to housing resources during the group decision-making process and their assessment results can assist in prioritizing their need. Any individual has a right to refuse to share personally identifying information and must still have access to homelessness and housing resources. If the individual chooses this option, the CoC should be able to work with the individual to enter an anonymous entry

2. The CoC proactively identifies systemic barriers within the CoC that create barriers to safely house and serve survivors by annually reviewing PIT data on survivors of DV. The CoC is also collaborating with the DV provider to brainstorm strategies, like allocating time at subcommittee meetings to discuss system barriers related to survivors, and ensuring the provider and those with lived experience are present.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and	
2.	accounted for the unique and complex needs of survivors.	

(limit 2,500 characters)

JBWS has a new position related to quality assurance, and is increasing the frequency with which they gather focus groups to provide input into our programs. In May 2023, JBWS met with TH and RRH clients to provide feedback on services. JBWS also conduct a semi-annual feedback survey to all clients in programs and this year will be compiling info from those feedback surveys and sharing with clients.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. Each CoC meeting includes an opportunity for public comment, during which all CoC members may propose new CoC policies or propose updates to existing CoC policies. The CoC has begun working with the LGBTQ+ and other organizations to update its LGBTQ+ policy and incorporate language into a wider anti-discrimination policy that includes equal access and gender identify rules, which is reviewed with the CoC on an annual basis.

2. The CoC assisted providers in developing project-level anti-discrimination policies by providing information and resources during the application technical assistance session and outlining and distributing clear criteria for high scoring projects during the allocations process.

3. The CoC conducts an annual monitoring of CoC-funded providers, which includes a monitoring of providers' policies and oversight over any compliance issues with the CoC's anti-discrimination policies.

4. If the monitoring process results in findings regarding noncompliance with the anti-CoC discrimination policy, the CoC will write a letter to the agency notifying them of the exact findings that were identified and will request that the agency submit a response within 60 days of receipt of the letter, acknowledging the findings and reporting back on their remediation plan for addressing any noncompliance. If noncompliance is identified in subsequent monitoring cycles, the agency will be notified that this could result in loss of funding if their noncompliance persists.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
New Jersey Department of Community Affairs	40%	Yes-HCV	No
Morris County Housing Authority	16%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The CoC has worked with the all of the County PHAs. Specifically we have formal MOUs with Morris County (MCPHA), Dover (DPHA) and Madison(MPHA) PHAs. Our partnerships center around understanding barriers to housing, landlord programs, & prioritizing homeless households through preference & set asides. Once the TBRA vouchers under MCPHA expire clients automatically move into permanent HCVs. Prioritized households are referred by Shelter Partners using HMIS & Coordinated Entry.

MCPHA and the DPHA successfully partnered with the CoC. CoC partners received 25 HUD Mainstream Vouchers in September 2019. All vouchers were utilized for a 100% success rate. Since the initial award, MCPHA received an additional 8 vouchers through the CARES Act and subsequently 10 more through a non-competitive NOFO bringing the total to 43, which are at 100% utilization. Additionally, there are interjurisdictional agreements between MCHA, DHA and Madison HA in order to address the needs of the homeless population when vouchers may not be available in the jurisdiction.

MCHA, MPHA, and DPHAs are partners in the Coordinated Entry System (CES). The MCPHA Executive Director sits on the CoC Executive Committee, and all three PHAs have signed MOU's with the CES. This allows shared case conferencing, brainstorming, conflict resolution, landlord support, eviction prevention and creative problem solving with flexible options and solutions.

A CoC-funded agency, Family Promise of Morris County (FPMC), has worked to engage the PHAs in our community and they meet regularly as a group and individually with FPMC. FPMC was awarded the Lead Organization role for Morris County for the state's Emergency Housing Voucher Program and is working with the PHA's to cross reference names on their Wait Lists and the CE List, to ensure those with the highest acuity needs are met first. MCPHA is working with FPMC on its soon to be awarded Congressionally Funded grant project- Housing as Healthcare for Economic Impact- dedicating 10 vouchers to homeless individuals/families- to improve health outcomes, reduce use of ER's and provide safe accessible housing that addresses and resolves healthcare crises.

Dover and Madison PHA's are working with Family Promise of Morris County and Homeless Solutions' 32-unit Women's Campus, dedicating 20 Housing Choice Vouchers and its CoC Funded Program- Rapid Rehousing dedicating 7 Housing Choice vouchers for homeless single adults and families.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
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PHA
New Jersey State ...

1C-7e.1. List of PHAs with MOUs

Name of PHA: New Jersey State Department of Community
Affairs

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	14
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	14
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	
	You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.	
	Describe in the field below:	
	1. how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;	
	2. the list of factors and performance indicators your CoC uses during its evaluation; and	
	3. how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.	

(limit 2,500 characters)

1. New & renewal projects are scored during local selection based on their operationalization of the Housing First (HF) model throughout their agency as well as through their project. At an agency level, applicants are asked assessed on the whether their agency: (1) adheres to a HF philosophy through all programs; (2) Operates initiatives intended to move the entire organization towards operationalization of a Housing First model; (3) Operates consumer-driven initiatives. At a project level, applicants are assessed on whether program policies, including termination & admission criteria reflect a HF philosophy, voluntary services, HF training or guidance received to becoming HF, having a HF implementation plans, having a client-centered service model, inclusive decision making, strategies to address barriers to HF.

2. During the annual monitoring, the CoC uses a HF reference tool, which is an outline of various standards of Housing First principles provided to agencies during the annual monitoring process. These standards are (1) Housing First in Project access; (2) Housing First in Project Input; (3) Housing First in Project Lease Arrangements; (4) Housing First in Services; (5) Housing First in Housing Provision. These standards are outlined in the attached evaluation tool.

For PH projects, the CoC monitors the following HF performance outcomes: returns to homeless locations upon program discharge and permanent housing retention. The CoC monitors the CE Provider on metrics including: % of households discharged involuntarily (i.e. due to noncompliance with program), % of households discharged to permanent housing, % of households discharged to a homeless location, time from initial to coordinated assessment, time from referral to case management/housing navigation services.

3. Outside of the competition, renewal projects are monitored annually. The on-site monitoring process includes an on-site review of client files, to ensure that clients were not terminated from the project due to violations of Housing First. On-site and remote monitoring entails reviewing program policies and procedures to ensure that program policies do not violate Housing First principles, that client input impacts program design, and that there are minimal barriers to entry related to documentation.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	
	Describe in the field below:	

1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

The Mental Health Association of Essex & Morris (MHA) operates the primary outreach program for the CoC through the PATH program & other sources of funding. MHA teams cover 100% of the geographic region through targeting known locations. The teams work closely with local police & hospitals to respond to unsheltered homeless persons identified by those agencies. MHA tracks outreach interactions in HMIS. All outreach is coordinated & tailored to those who are the most vulnerable & service resistant. If shelter is refused, connection will still be made to coordinated entry (CE) & clients will be prioritized for permanent housing opportunities.

In addition, there are two CE Drop-In Centers that connect unsheltered households to mainstream benefits, services, & shelter. MHA & the drop-in centers also help connect people to GA, TANF & SSI through which they may receive shelter & housing.

The CoC also has access to Navigating Hope (NH) & Hope One (H1), programs that bring services & connection to benefits to the community through mobile outreach. NH is a mobile van that travels throughout the County & helps consumers apply for benefits & get connected to social services. NH has even been deployed at the local court so that persons facing evictions can instantly have access to the homeless service system if necessary. H1, which operates similarly to NH, specializes in support services, specifically mental health services, for persons struggling with addiction; if outreach workers are notified of persons that are experiencing homelessness that are engaging in high-risk behavior, ie drug use, the county deploys the H1 van, which includes a consortium of providers, like a Support Team for Addiction Recovery (STAR) specialist & an outreach worker. These providers meet weekly to ensure that all persons in need of services have access to the system. Visions and Pathways also conducts street outreach for youth in the CoC to connect them with CE & services.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	No	No

3.	Engaged/educated local business leaders	No	No
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	90	88

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and

- | | |
|----|---|
| 3. | works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff. |
|----|---|

(limit 2,500 characters)

In the monitoring & local selection processes, the CoC reviews how funded programs connect participants with benefits & community services & evaluates project capacity to leverage community resources, prioritizing those projects with demonstrated ability to connect clients.

CoC agencies have access to SOAR trained staff from two CoC-funded agencies who assist clients in connecting to SSI/SSD. Through Coordinated Entry (CE) Drop-In Centers, clients are assisted in using Single Stop, a web-based system that checks benefit eligibility to assist & encourage clients in connecting with mainstream benefits. Single Stop also educates CE & other provider staff on creating linkages to benefits. The CoC also has access to Navigating Hope (NH), a mobile outreach program that bring services & connection to benefits to the community. The NH van travels throughout the County & helps clients apply for benefits & get connected to social services.

All projects connect participants to the Office of Temporary Assistance (OTA), the local welfare agency to ensure participants are applying for benefits. OTA is a CoC Executive Committee member, CoC full committee member & currently chairs the CE case conferencing meetings. OTA systematically updates partner agency staff regarding the availability of mainstream resources such as SNAP, TANF, state-funded General Assistance welfare for individuals, SSI/D, & substance abuse programs. Morristown Medical Center has financial counseling for both their inpatient & outpatient medical services that link patients to Medicaid & Charity Care so that no one goes without medical care & treatment, including preventative medicine. Zufall Health Center (local FQHC) participates in many CoC outreach efforts & events & also has services that link patients to Medicaid & the ACA Marketplace.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.
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NOFO Section V.B.1.n.

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

Family Promise of Morris County received CV-ESG funding, and the Office of Temporary Assistance (OTA) received CV-CDBG funding, for motel placements as a form of increasing non-congregate sheltering. OTA has also been meeting with motel providers to discuss capacity for placements. They have been discussing the possibility of allowing laundry service, food providers delivering meals, space for supportive services at the motels, ability to have pets, etc. The goal is to make this more person centered and determine the most appropriate motel placement for an individual. The CoC will continue exploring additional ways to increase non-congregate sheltering options through collaboration with local community partners, such as local hospitals and hotels.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

(limit 2,500 characters)

1. During the height of COVID-19, the CoC worked with the local federally qualified healthcare centers (FQHCs), local hospitals, and other stakeholders in order to rapidly and effectively respond to the pandemic. This has since resulted in on-going practices and protocols that the CoC now follows in the event a future infectious disease outbreak:

- Development of a safety, isolation & quarantine plan; once residents are identified they will be offered a safe place to quarantine as well as medical care, telehealth services, food, beverages, medicine, hygiene supplies, & PPE.

- Coordination of a non-congregate shelter for persons experiencing homelessness & testing positive for the disease. Upon discharge, residents will be reconnected with community service providers and supports.

- Collaboration with FQHCs & homeless service providers to distribute masks, sanitizing products, testing & vaccines

2. Ongoing practices at the shelter & drop-in center level that will help to prevent outbreaks among people experiencing homelessness include:

- use of PPE by staff & clients, implementation of air filtration systems & amplified cleaning procedures, additional spacing between beds at all shelter locations. Programs continue to share educational info regarding other illnesses, i.e the flu.

- Increased collaboration between CoC partners & the local FQHC in the County. This collaboration led to increased communication & referrals to the FQHC for clients need a health screening or connection to primary care.

- Strengthened relationships with county health department to organize & implement vaccine events and implement safety protocols to keep staff safe while continuing to serve the homeless face-to-face

- Implementation of virtual screening for benefits; virtual strategies are still utilized as a hybrid model to continue to address barriers such as transportation when accessing services as well as any other future public health emergencies.

Through all of these practices, the CoC has set up the infrastructure & communication, such as holding meetings virtually, allowing for virtual intakes of clients & electronic collection of documentation that will be needed in future health emergencies.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	

1.	shared information related to public health measures and homelessness, and
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

1)The CoC is equipped to utilize several communication platforms to distribute information regarding safety measures, local restrictions, and vaccine implementation. Updates can be provided in real time regarding agency operation changes, safety measures, best practices, etc. through the CoC mailing list which has over 200 recipients. Notices can be sent out daily to ensure information is shared. The CoC lead continuously connects with shelters, the coordinated entry program, drop-in centers and the local welfare agency on a regular basis to evaluate needs, provide updates on programs, coordinate testing and vaccine implementation. The Morris CoC continues to hold its full membership meetings via Zoom to ensure access and continued safety. All agencies are encouraged to provide updates and any new programming at these meetings. The Provider Resource subcommittee of the CoC also created a google form for service providers throughout the jurisdiction to complete on a quarterly basis to keep other providers up-to-date with any changes in operation, updates to programs, new programs and protective measures. This method was found to be very successful.

2)The CoC expanded on its collaboration with local federally qualified health center in the County. This collaboration has led to increased communication & referrals to the FQHC. As a result of COVID-19, the CoC has strengthened relationships with the health department in the county to be able to organize & implement a number of vaccination events made available to the homeless in the community. The CoC also works with the health department to implement safety protocols to keep staff safe while continuing to serve the homeless face-to face in agency offices as well as in the community.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1.To ensure 100% coverage by CE, the CoC has a virtual access point operated by NJ 2-1-1, which can be accessed by phone from anywhere in Morris CoC 24 hours a day, 7 days a week to be assessed, prioritized, and referred for housing services. The CoC widely advertises the Coordinated Entry (CE) access points through online and newspaper advertisements, with a wrapped vehicle, and through community outreach. PATH outreach provider, Mental Health Assn. of Essex and Morris Counties and Morris County Sheriff's Community Services Unit Hope One mobile recovery outreach assist homeless consumers with mental illness and substance use disorders in connecting with CE access points across 100% of the geographic area.

2.A standardized assessment tool established by the CE Committee and endorsed by the CoC is used to screen all callers. The Community Resource Specialists (CRS) work with participants via phone, Internet, or text to determine level of vulnerability & make referrals for prevention, diversion, housing, emergency services &/or the full range of need at the time of the call. The CRS makes referral decisions having a full understanding of the clients' needs, eligibility for services, & each provider's specific requirements, target population, & the real-time availability of beds & services. Additionally, the CE Homeless Program Manager oversees the 5 priority lists that live in HMIS, where clients are placed based on assessment. Protocol dictates that sheltering/housing agencies access the priority lists when openings occur. When vouchers become available, Housing Navigators assist the prioritized client on the Permanent Housing waiting list to connect to the sponsoring agency so they do not fall through the cracks.

3.2-1-1, the CoC's Coordinated Entry Provider, along with its subrecipients, Family Promise of Morris County and Mental Health Association, use HMIS to document all services including referrals and contact logs, and to gain feedback from participating households. Participating projects also have the opportunity during Case Conferencing to provide feedback on Coordinated Entry. In order to gain feedback from households that participated in coordinated entry, the Coordinated Entry Leadership Committee has been working on inviting members of the Morris County Advisory Board for People with Lived Experience to sit on Case Conferencing meetings and see how the process works in real time in order to provide meaningful feedback.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. Two Drop-In Centers in the CoC's urban centers, Our Promise in Morristown and Edna's Haven in Dover, provide direct access to case managers to help those least likely to advocate for themselves navigate the system, including assistance in calling NJ 2-1-1 for CE access. The CoC has developed a policy to ensure that these access points "will be equipped with appropriate accessible formats of communication to accommodate those with hearing or vision impairments and those with limited English proficiency" to ensure equal access.

2. The CoC's Screening/Assessment Tool prioritizes those who: are chronically homeless, are unsheltered, left homeless projects previously, have the longest history of homelessness, are at risk for victimization, have disabled heads of household, and have the most severe service needs.

3. Following CE assessment, NJ 2-1-1 places households on a prioritization list that can be confidentially viewed in HMIS by CoC providers who can outreach to the top prioritized household to screen them and place them into their shelter, transitional, or permanent housing projects in real time. In addition, the CoC has monthly case conferencing meetings to discuss difficult placements, cases, and situations.

4. The CES is set up as a single point of entry (24/7/365). The CE Provider maintains a diverse, culturally competent team of experienced listeners and one third are bilingual. Additionally, staff use language line translation services. Services are free to the caller, confidential and LIVE. Upon screening, clients are offered assistance with the basic necessities, like food, clothing and healthcare. No one is turned away by the CES. If the caller is not from Morris County, they are connected to a centralized intake service or homeless service provider in their county/state of origin. If the assessed need is not housing stability, the CES will make the appropriate referrals, provide eligibility criteria and advocate as needed.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

(limit 2,500 characters)

1. The CoC maintains a CE MOU which must be signed by all CE collaborating partners. This MOU outlines the responsibility of all partners, including:

- Distributing information to the public regarding the Morris County Coordinated Entry System, including their websites.
- Offering services to clients deemed appropriate for their agencies' services.
- Not discriminating in providing referrals and/or services based on race, color, national origin, gender identity, sexual orientation, financial status, religion, age, or disability.

Furthermore, the Coordinated Entry Case Conferencing Committee reviews Morris County housing inventory for permanent housing and voucher opportunities on a monthly basis for wide-spread dissemination. Opportunities shared are immediately case conferenced for appropriate referral and applications and marketed at the drop-in centers and other partner agency locations. The CE Point of Access, NJ 211, also attends outreach events throughout the county, and distributes marketing materials to promote awareness of services available to homeless households through the CoC.

2. As per the CE Policies and Procedures, the CoC and the Coordinated Assessment Committee must continue to comply with the nondiscrimination provisions of federal civil rights laws, including the Fair Housing Act, Section 504 of the Rehabilitation Act, Title VI of the Civil Rights Act, and Titles II and III of the Americans with Disabilities Act, as well as HUD's Equal Access and Gender Identity Rules, as applicable. In addition, when administering the CE initial standardized assessment, the CE agency assessment staff informs all consumers of the process for filing a complaint. Additionally, NJ 211 will advise a client to contact Legal Services when appropriate.

3. If the CE/CoC runs into issues with housing opportunities, they advocate directly to the administering entity and report needs for formal and/or additional advocacy to the CE Leadership Team to ensure fairness in the way programs are administered to CE recipients. The CE Leadership team meetings also provide a regular open forum with those groups, where the CE agency has ample opportunity to raise concerns regarding fair housing choice.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	10/04/2022

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC Data Quality Committee shifted to the Data Governance Committee in order to have oversight of systemwide trends and system performance, including those related to racial disparities. The committee will look at PIT, HMIS, and Coordinated Entry System (CE) data on at least a biannual basis in order to identify if disparities are present, and then raises these trends to the Executive Committee to decide how to strategically address them. In addition, the CoC participate in a statewide cohort to examine the CoC's CE data to track how households of different races are or are not moving into Permanent Housing destinations. Through this cohort, the CoC reevaluated its existing Assessment Tool to determine if the tool is furthering racial disparities in its assessment of individuals of different races and ethnicities, and received feedback from persons with lived experience on how to develop assessment tools that are more equitable.

2. The CoC has identified that Black/African Americans (B/AA) and Hispanic/Latinos are overrepresented in the CoC's population experiencing homelessness. 2023 PIT data indicates that B/AA and Hispanic/Latinos make up 3.1 % and 14.3% of the CoC's overall population respectively but make up 24.3% and 27.8% of the county's homeless population respectively, while their White counterparts represent 46% of the sheltered population. Moreover, the annual monitoring highlighted project-level racial disparities that agencies were seeing in their own data. For example, after a review of organizational and programmatic policies, one agency found that client rules either presented as a barrier to access services or increased the likelihood that they would be terminated for "non-compliance." Additionally, through their participation in the statewide cohort, the CoC has also discovered the following trends:

- There is a gap between the percent of B/AA households in the Coordinated Entry System than compared to B/AA households in the overall homeless service system. This trend does not hold true for White households,
- 25% of B/AAs are went to Permanent Destinations and 62.5% went to homeless destinations

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC is targeting racial disparities from multiple angles. The annual monitoring & local selection applications requires agencies to report the racial & ethnic demographics of their client population as compared to their direct staff, & executive-level staff; the monitoring & local selection also score projects on efforts to address the racial disparities they have identified, including: analyzing aggregate data; whether populations served by the agency are reflected in decision making; whether the agency has a process to assess if agency staff & executive boards are reflective of populations served or has a recruitment & hiring plan to achieve this; & if the agency reviews existing & new proposed policies to ensure they do not create undue barriers. One agency for example reported that they have taken steps like working with a consultant to review screening tools, client participation handbooks, & rules, and made adjustments based on the feedback received that these materials had overly rigid parameters.

The CoC has made a commitment to address racial disparities that impact Black Indigenous People of Color (BIPOC) across the continuum of services offered by the system and has initiated a DEI subcommittee with the goal of Developing and tracking progress on goals related to the equitability of services in the CoC, especially relating to people of color and people who identify as LGBTQ+. The CoC is also participating in a Community Led Planning Development project which established a partnership between CoC leadership and persons with lived expertise (PWLE) in which PWLE have an active stake in providing feedback on the homeless response system and helping to inform CoC leadership on system barriers and strategies for improvement. With many of the participating PWLE being people of color, the CoC highly values their input on improving consumer experience and outcomes, particularly for the Black and Brown populations that are disproportionately impacted by homelessness. The secondary goal of this project is to bring awareness & understanding to the racial inequities that are present in the homeless service system; in this capacity, the CoC Executive Committee, full membership & subcommittees have completed trainings covering race, racism, white privilege, & biases to better understand the disparities that are seen in the system. The CoC has also partnered with several agencies led by & serving BIPOC to connect & better serve the population.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
	1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
	2. the tools your CoC uses.	

(limit 2,500 characters)

1. The CoC looks at the PIT, HMIS data, and Coordinated Entry data on an annual basis to assess progress on improving housing outcomes and eliminating disparities for Black and Hispanic individuals who are overrepresented in the population experiencing homelessness. The annual monitoring process and local selection applications also routinely ask and score agencies based on their report of how racially/ethnically reflective their direct staff and executive level staff are of their client population; these monitoring and local selection processes evaluate and score projects on their efforts to address racial disparities, including: analyzing aggregate data to better understand the pattern of program use for people of different races and ethnicities; whether populations served by the agency are reflected in decision making and planning bodies in the agency; whether the agency has a process in place to assess whether agency staff and executive boards are racially, ethnically, culturally, and experientially, reflective of population(s) served or has a recruitment and hiring plan to achieve this outcome; and if the agency reviews existing and new proposed policies to ensure they do not create or have the potential to create a disproportionate negative impact, or pose undue barriers, to any particular group.

Furthermore, the CoC was recently awarded funding to develop a data-driven strategic plan, in which the CoC will create a roadmap to transform CoC's data landscape and gain the capacity to regularly monitoring CoC data and progress on eliminating disparities. One of the anticipated outcomes of this strategic planning process is to create data dashboards that can monitor the Coordinated Entry System and track and housing outcomes for persons of different races, including length of time homeless, movement into permanent housing destinations, returns to homelessness, and connection to employment and income.

2. The CoC currently uses HMIS as the tool for collecting data and tracking progress on preventing and eliminating disparities. Additionally, the grant awarded for the data-driven strategic planning project will provide funding to the CoC obtaining more advanced data software, such as Tableau and Snowflake, to track outcomes and racial equity data.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section V.B.1.r.	
	Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.	

(limit 2,500 characters)

Integrating people with lived expertise (PWLE) into the CoC was one of the goals written into the CoC Strategic Plan and the CoC has made significant headway on this goal. Starting in 2021, the CoC began participating in a Community-Led Planning & Development Project where which agencies were outreached to send the CoC referrals for persons with lived expertise (PWLE) who would be interested in participating in an advisory board committee (ABC), which would be a safe space for PWLE. This committee has received training on how the CoC operates, and slowly committee members got more involved in joining CoC subcommittees and various conversations.

In September 2022, the Morris CoC Advisory Board Committee (ABC) for PWLE became an official subcommittee of the Coc Executive Committee, and they have since developed an outreach/recruitment strategy to expand membership on the lived experience Advisory Board and have designated ABC members to serve on more subcommittees and workgroups, such as the CoC funding review committee, Data Governance Committee, Coordinated Entry Leadership Team, Strategic Planning Committee, Case Conferencing, and written standards workgroups. In these subcommittees, PWLE are invited to actively participate and weigh in on decision making processes. The ABC's outreach efforts have included attending in-person outreach events looking to recruit and collaborate with additional PLE for the homeless connect events.

In addition, the annual monitoring process requires agencies to report on steps they have taken to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	5	0
2.	Participate on CoC committees, subcommittees, or workgroups.	5	0
3.	Included in the development or revision of your CoC's local competition rating factors.	2	0
4.	Included in the development or revision of your CoC's coordinated entry process.	4	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The Strategic Planning Committee has tasked the Everyday Connect Committee with creating and implementing strategies to increase earned income for users of the CoC system. In February 2022, the CoC provided a letter of support to the County College of Morris (CCM) for a new project that will support CoC clients with resources and training to fill high-priority jobs in the community. Since then, the Everyday Connect committee has been having active discussions on barriers consumers face when attempting to increase earned income. One of the long-term goals of the group is to collaborate between the different agencies that attend our meetings (i.e. CCM, Center for Family Services, etc.) to create a comprehensive county resource guide for those seeking employment. This is still in the planning phase at this time. In addition, the CoC local application requires funded organizations to include outcomes and strategies associated with connecting program participants with employment opportunities, so this is now included in client service planning.

Moreover, the Morris Lived Experience Advisory Board Committee has received on-going training on CoC systems, including topics like how the CoC program competition and funding process work, eligible CoC program components, Coordinated Entry Systems, and HMIS. The Morris CoC is also part of a Community-Led Planning & Development grant project, which can utilize funds towards professional development, such as covering the attendance cost for people with lived experience to attend conferences.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

Describe in the field below:

1.	how your CoC routinely gathers feedback from people experiencing homelessness;
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. The CoC approved the Advisory Board Committee (ABC) for people with lived expertise (PWLE) to become an official subcommittee of the executive committee in September 2022, and also has one voting and one non-voting member with lived experience on the Executive Committee itself. Since becoming an official subcommittee, members of the ABC are now active participants on multiple CoC subcommittees that meet regularly, where they are invited to provide feedback and weigh in on system planning conversations. These committees include: the CoC funding review committee, Data Governance Committee, Diversity Equity and Inclusion Committee, Coordinated Entry Leadership Team, Strategic Planning Committee, Case Conferencing, and written standards workgroups. The CoC prioritizes incorporating and amplifying the voices of PWLE in order to rebuild a better homeless response system.
2. CoC providers are monitored every year and scored on whether the agency is regularly conducting consumer feedback surveys on their experience receiving assistance. The annual monitoring requires agencies to report on the steps they have taken to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes, and to report the number of PWLE who are included in program planning, agency wide decision-making, who review and recommend revisions to policies, and who participating on CoC subcommittees.
3. Challenges raised by people with lived experience on the CoC's advisory board have been presented to various leadership teams, including the Coordinated Entry (CE) Leadership Team as well as the Executive Committee to hear and vote on the matters brought forth. For example, the advisory board members have raised challenges with the Coordinated Entry System, including upholding confidentiality. Since this issue was raised, the CE and Executive Committees have approved to restructure their process to invite PWLE to attend case conferencing meetings, operate case conferencing meetings in a confidential manner by using de-identified data during meetings, and requiring all case conferencing participants to complete CE training and to sign an updated Confidentiality Agreement.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. The State of NJ monitors municipalities to ensure that they are providing their 'fair share' of the region's need for affordable housing for moderate- and low-income people. The Mount Laurel Doctrine prohibits discrimination against the poor by the state and municipalities in the exercise of their land use powers. In response to the Mount Laurel Doctrine the NJ Legislature passed the Fair Housing Act which created the Council on Affordable Housing (COAH) to assess statewide needs for affordable housing and allocate that need on a municipal fair share basis. COAH evaluates each municipality and ensures that they review and approve housing plans that meet their affordable housing obligations.

Morris County Department of Human Services, who is the CoC lead, also oversees the Department of Community Development. In this capacity, the CoC Lead was involved in the creation of the Morris County 2022 HOME Action Plan, which allocates funding towards the creation and preservation of affordable rental housing. One of the affordable housing development projects in the plan include 44 affordable rental units, including 11 HOME units in Madison, NJ and a second 63-units affordable housing development with 11 HOME units in Chatham, NJ. The target dates for the projects' completion are set in 2023.

2. The CoC Permanent Housing Committee coordinates advocacy efforts and focuses on liaising with municipalities on efforts to reduce barriers to housing development. In addition, the NJ Fair Share Housing Center (FSHC), is a regular participating member of the CoC. FSHC is the only public interest organization entirely devoted to defending the housing rights of New Jersey's poor through enforcement of the Mount Laurel Doctrine. FSHC has been working with municipalities in the CoC geographic region on ensuring they are providing their fair share of affordable housing.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section V.B.2.a. and 2.g.	
	You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	

1.	Enter your CoC's local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	06/02/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC's local competition—meaning the date your CoC published the deadline.	04/11/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	
	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.	
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes

3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	420
2.	How many renewal projects did your CoC submit?	13
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. Renewal projects are monitored on performance based on HMIS & APR data. Full points are received for projects where at least 85% of households remain housed for at least 12 months, exit to other permanent housing (PH), or continue in PH; < 10% of those exiting PH return to homelessness; 85% households maintain or increase income at exit & annual assessment; 20% of adults who are not on SSI/SSD are employed at exit or annual assessment; 85% of households will maintain or obtain mainstream non-cash benefits at exit or annual assessment; there is > 90% occupancy; there is < than 10% of data quality errors in HMIS. The monitoring score is part of the renewal local selection score.

2. The Housing Prioritization list is analyzed quarterly by staff overseeing CE and the CE Leadership Team, to assess average length of time (LOT) it takes for clients on the list to move into PH. The CoC also reviews SPMs & LSA data on annually to better understand the LOT households remain homeless before moving into housing.

3. The CoC's local Request for Proposals (RFP) application process prioritized projects that had at least 80% of beds/vouchers dedicated to one of the CoC's identified priority populations. The RFP specified the CoC would prioritize projects adopting a Housing First (HF) approach & had detailed questions in the local application & monitoring on implementation of HF practices. These questions were used to evaluate capacity to serve those with the most severe needs, especially persons who may otherwise be denied services due to criminal background, low or no income, or substance use. Projects that did not deny entry to or terminate clients for these & other barriers were prioritized & awarded up to 50 points per the CoC scoring criteria.

4. Renewal projects were evaluated on performance with consideration for the severity of need of the populations served. For example the DV provider met with the CoC to discuss their RRH performance results. The project had issues with households returning to homelessness, but explained their clients face unique challenges especially due to financial abuse & were not always successful in housing after assistance ended. In addition, the CoC chose to rank a new Landlord Support Project in Tier 1 that is focused on engaging landlords & supporting clients with identifying, moving into, & being successful in housing, given the high cost of living and rent in the CoC & extreme challenges in finding affordable units quickly

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

The CoC Executive Committee is a diverse group that includes persons with lived experiences. The role of this committee is to review and approve all CoC policies, procedures and rank and review project selections, and overall funding decisions. All of these members reviewed, provided input and ultimately approved both the rating factors, and then were also part of the review, selection and final approval of the ranking process for the 2023 CoC funding. The Advisory Board (AB), which currently has one seat at the Executive Committee table and two seats on the Local Selection Allocations Committee, was able to look at the local selection process, the applications & monitoring tools & identify areas of improvement, areas where the AB did not feel that their experience was being captured in the application.

The CoC Allocations Committee, understanding that oftentimes agencies do not have persons of color in executive leadership and administration positions, scored agencies based on the racial representation of their different levels of staff. Agencies were required to report out the racial/ethnic make-up of the % of persons served by the agency, the % of direct service staff, and the % of persons in executive leadership and administration roles. The results of this question showed disparities in who the agencies serves and who is in decision-making positions. Based on this information, the CoC started up a Diversity, Equity, and Inclusion Committee to better serve those who are over-represented in the system, namely persons who identify as Black or African American and ensure they have a seat at the decision-making table.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC’s reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC’s local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

The CoC's written process for reallocation includes the policy establishing the monitoring process, which enables the CoC to conduct onsite & remote evaluation of CoC grant recipients for compliance with CoC & HUD requirements. This policy enables the CoC to determine whether recipients are expending funds sufficiently, utilizing funds for eligible expenses, meeting reporting requirements, & achieving positive housing & service outcomes for program participants. These data points are used to inform the CoC's determination about which projects are underperforming or being underutilized due to low community need for the project. The CoC's Local Selection Process Policy establishes objective scoring criteria that are used to make funding recommendations based on the CoC's established project priorities, project monitoring results, & project performance.

The CoC's Allocations Committee reviews project monitoring findings for both fiscal & operational compliance as well as project utilization & outcome performance & determines whether projects are needed or are low-performing. Projects that are not meeting local performance standards, are not in line with established community need, &/or have consistently unaddressed monitoring findings may be considered for possible reallocation. Agencies may also voluntarily reallocate funding by decreasing or eliminating their award request.

(2&3) The CoC did not identify any low performing or less needed projects, but since one grantee, Family Promise of Morris County (FPMC) chose not to renew their RRH project, this grant funding was reallocated to another FPMC project that is focused on engaging both landlords and supporting clients with identifying, moving into, and being successful in housing. Given the high cost of living and rent in the CoC, a vast number of clients and agencies have had extreme challenges finding affordable units quickly, putting clients at risk of losing their vouchers. This project was identified as a high-needs project that will help the CoC build relationships with landlords and identify units for all providers seeking affordable units for their clients.

(4)N/A

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	08/06/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	08/06/2023
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank—if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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You must enter a date in question 1E-5c.

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	
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You must enter a date in question 1E-5d.

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology, Inc.
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/27/2023
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. JBWS, the primary CoC and ESG funded Domestic Violence (DV) provider, uses a Comparable Database (CDB) to collect all HUD required data elements. Data from the comparable database is used to generate aggregate system level reports, such as the CoC APR, ESG CAPER and ESG.CV Quarterly reports, which are used to assess the scale of housing and service needs for survivors. The DV provider works in conjunction with the CoC, ESG, and HMIS leads to ensure all reporting requirements from the CDB are met.
2. The DV housing and service provider is using a HUD-comparable database compliant with FY2022 HMIS data standards
3. The CoCs HMIS is compliant with FY2022 HMIS data standards

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.

NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	109	16	93	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	117	25	92	100.00%
4. Rapid Re-Housing (RRH) beds	88	37	51	100.00%
5. Permanent Supportive Housing (PSH) beds	245	0	209	85.31%
6. Other Permanent Housing (OPH) beds	113	0	113	100.00%

2A-5a. Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.

NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1. steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2. how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

N/A

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.	
	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/24/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/27/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.

(limit 2,500 characters)

The CoC worked to expand the number of youth service providers involved in the PIT planning process. Special outreach was done to the local homeless liaisons in the school districts and training around the PIT process and survey was provided for those school officials that might encounter homeless youth through Morris County's Bridging the Gap committee. Visions & Pathways, the primary youth outreach provider in the region, is an active participant in the PIT planning process and coordinates with street outreach teams during the count. Visions and Pathways has worked with the CoC to identify ways to target youth. NJAS has also worked over the past year to increase available services in the CoC for homeless youth and LGBTQI+ youth, efforts which has increased ongoing engagement with youth and improved PIT Count cultural competency practices.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
	3. describe how the changes affected your CoC's PIT count results; or	
	4. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

(limit 2,500 characters)

1. This year, the NJ Statewide Advisory Board (NJSAB) of Persons with Lived Experience of Homelessness helped co-facilitate PIT trainings and contributed to an increased awareness of the count.

2. The PIT survey was updated the NJSAB to identify barriers & needs of participants before responding to questions on homeless history, to be less tautological & more person-centered using a motivational interview approach to improve data collection on homeless history. In conjunction with survey updates, the CoC provided enhanced trainings for volunteers & agencies completing the survey to ensure full understanding of the changes to the data collection, CH definition & distinctions related to counting length of time & episodes of homelessness.

Additional changes included:

- elimination of Project Homeless Connect events
- 7-day outreach and service-based count
- Reduction in use of volunteers to support the unsheltered count
- Increased connection with community-based services providers such as day centers, soup kitchens and medical facilities to identify and connect with unsheltered persons

The following safety measures were implemented:

- decrease face-to-face interactions with clients;
- decrease the number of volunteers who would need to work in physical proximity;
- provide of PPE to all volunteers; and
- design a process that minimizes close contact.

3. The CoC saw a 32% increase in overall homelessness between 2022 and 2023. An increase was seen in both sheltered and unsheltered persons experiencing homelessness. A significant contributing factor to the increase in numbers was NJ's end to the eviction moratorium on January 1, 2022. The homeless service system saw a flood of persons entering homelessness that were being evicted. The CoC worked strategically with courts to ensure households knew of existing resources within the community to gain access to shelter and permanent housing resources following eviction. Hotel/motel placements were maximized but the lack of rooms and affordable housing in the community still posed an enormous challenge for the CoC.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless--Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. The CoC evaluates PIT and System Performance data on first time homelessness; the CoC's Coordinated Entry System is centralizing data collection for all persons seeking homeless assistance, including those who are successfully diverted, those who are successfully prevented, and those persons who become homeless. The CoC is utilizing this data to more effectively predict why certain households may be more or less likely to fall into homelessness.
2. To prevent first time homelessness, those seeking assistance through the CoC's Coordinated Entry process are all first provided diversion assistance, but then assessed and prioritized for connection to the Office of Temporary Assistance (OTA), the welfare and prevention agency. OTA provides prevention assistance or referral. CoC agencies coordinate to provide prevention services & ensure all agencies are aware of the system resources to direct clients properly. Sheltering agencies complete a diversion process where short term phone and in-person case management services are offered with a focus on repairing relationships & providing donated in-kind items. The coordinated entry with assessment & referral completed by NJ 2-1-1 is continually working to streamline access to prevention services.
3. The Coordinated Entry Leadership Team oversees implementation of these strategies, utilizing input and guidance from the Advisory Board of persons with lived experience.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	No

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC has developed local performance standards that seek to decrease the length of time households remain homeless. Project and system level evaluations are conducted quarterly. The primary strategy the CoC is using to reduce average length of homelessness is utilizing its permanent housing to target those with the longest lengths of homelessness and the most severe service needs. The Coordinated Entry (CE) System has enabled the CoC to assess and prioritize hard-to-serve clients, and the CoC's case conferencing procedures as well as the prioritization list being viewable in HMIS ensure that long-staying homeless persons have a systemic and collaborative effort to provide them housing assistance. Additionally, the CoC's local selection process and monitoring process include criteria evaluating whether CoC projects are low-barrier to entry so that persons with high barriers and vulnerability are not left out of housing assistance options.

Continuing to lower barriers is a priority, which is why the CoC has reallocated monies to new RRH, TH-RRH beds, and a CE SSO Landlord Support Project in the 2023 Competition. The landlord support project seeks to engage landlords and support clients with identifying, moving into, and remaining successful in housing. Given the high cost of living and rent in the CoC, a vast number of clients and agencies have had extreme challenges finding affordable units quickly, which has put clients at risk of losing their vouchers. This project was prioritized in order to help expand the inventory of available units for voucher holders, thereby decreasing the amount time these households remain homeless and in search of a housing placement. This program launched in July 2022, and has housed 39 households with EHVs and other vouchers within a 1-year period.

2. The CoC's CE Assessment Tool collects information regarding homeless history and the CoC's Prioritization List scoring puts those who are chronically homeless with longest lengths of homelessness/most severe needs at the top. In the 2021-2023 Competitions, the CoC has also sought funding for new RRH, TH-RRH, and SSO CE Landlord Support projects in order to infuse resources that model quick exits to housing.

3. The Executive Committee oversees implementation of these strategies to reduce lengths of homelessness, utilizing input and guidance from the Advisory Board of persons with lived experience, and the Landlord Support Project Advisory Committee.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy	
	NOFO Section V.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The CoC strategies include:

- Case Conferencing meetings to troubleshoot difficult client situations; ensuring ES & TH clients are assessed through CE and entered on the Housing Prioritization List; using CE Tool data to prioritize those with high barriers
- Recruiting landlords through the landlord support program (LSP) supported for 2023 CoC funding. The LSP works with voucher holders in CE to help exit them to PH. The LSP supports clients with housing search & placement. The LSP also has liaison staff that provide landlord supports & incentives to help households get housed, such as sign on bonus, inspections support & referral bonuses. The LSP intends to build the network of landlords willing to offer housing units to voucher holders in the CoC, encouraging landlords to refer other landlords they know to the program & increasing the overall housing stock.

2. The CoC strategies include CoC monitoring criteria that ensure PH Providers provide services with a Housing First philosophy focusing on helping clients maintain housing rather than terminating clients. In the CoC's local selection process, CoC scoring & evaluation criteria prioritized projects with the fewest terminations, highest rates of PSH exits & retention, & nonmandatory services that meet client needs & actively engage clients. When performance issues arise the CoC works with programs to identify a path to improvement. The CoC has & continues to provide trainings for providers on best practices & is working with providers to increase Medicaid billing to enable agencies to expand current services focused on housing retention. Moreover, the new Landlord Support Project (LSP) that was supported for 2023 CoC funding supports clients with case management to remain successful in their housing. The LSP also has landlord liaison staff that provide landlords with on-call support and financial incentives to help households stay housed, such as after-hours landlord liaison availability, repairs funding for tenant-caused damages, & referral bonuses. Landlords that previously stopped working with voucher holders due to having negative past experiences have repaired their relationship with agencies & tenants by working with the landlord liaison in this project.

3. The Executive Committee oversees implementation of these strategies, utilizing input & guidance from the Advisory Board of persons with lived experience, the Permanent Housing Committee, and LSP Advisory Committee

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. The Executive Committee has tasked CoC subcommittees to identify clients who re-enter the system & identify projects with higher return rates. Since all clients accessing assistance through CE are assessed with the CE Tool, the CoC created a process so persons returning to homelessness are flagged in HMIS & are asked about how & when their homelessness was resolved previously, & why they are currently returning homelessness. The CE Leadership team reviews this data monthly & quarterly. The CoC has also put an emphasis on identifying agencies with the highest rates of return & identifying strategies for improvement.

2. The Community Support Program provides support services to families who exit shelters to PH to help ensure long-term stability. Services are provided for up to 6 months & include connection to community programs, budgeting assistance, & connections to financial resources. Further, the Strategic Planning Committee created a targeted objective for the CoC to reduce returns to homelessness, which include involvement from subcommittees like the PH and Data Governance Committees to troubleshoot this systemwide issue, understand what supports are needed, and capture data in HMIS around the cause of a client's return to homelessness. Staff conducting the initial assessment receive training on how to capture this contextual info during the assessment for returning clients. Also, the Executive Committee has proposed service standards so that all persons experiencing homelessness have access to supports that allow them to successfully stay housed. Through the CE process, all clients eligible for cash or non-cash benefits can be screened using Family Promise of Morris County's Single Stop (SS) benefits enrollment tools & software program. The SS Program can complete & submit applications on site with new technology to apply for & receive SNAP, TANF, state General Assistance & will refer to the Morris County welfare agency, as needed. SSI/D (with SOAR trained staff). In FY2023, the CoC approved 3 new projects (joint TH-RRH, RRH, and CE-SSO Landlord Support Project) to increase the availability of PH beds for the chronically homeless & youth clients to remain housed.

3. The CoC Executive Committee is responsible for strategy to reduce returns to homelessness, utilizing input & guidance from the Advisory Board of persons with lived experience, CE Leadership Team, Strategic Planning Committee, and Data Governance team.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1. Renewal projects are scored against the CoC standards for having participants maintaining or increasing income & having at least 20% non-SSI/D adults employed. The CoC uses these criteria to emphasize & monitor progress toward increasing access to employment & other forms of income for all CoC participants. In addition, the Everyday Connect Committee has been having active discussions on barriers consumers face when attempting to increase earned income. One of the long-term goals of the group is to collaborate between the different agencies that attend our meetings (i.e. local community services, Center for Family Services, etc.) to create a comprehensive county resource guide for those seeking employment. This is still in the planning phase at this time.

2. All CoC providers refer to the County One-Stop Center/local Workforce Investment Board to help clients maintain eligibility for WorkFirst NJ TANF/General Assistance (if eligible) & to achieve employment by accessing employment & training programs. The CoC also has access to Support Team for Addiction Recovery (STAR) specialists who ensure that persons exiting the criminal justice system that will exit to homeless destinations are prepared for employment upon exiting the system. CoC agencies also work with other community partners to offer clients workshops on financial assistance & employment services. TH programs, Homeless Solutions & Jersey Battered Women's Services both have partnerships with multiple private business employers in finance, communications, & other sectors to assist their program participants with job skills, readiness, mock interviews, & employment opportunities. Market Street Mission, a CoC ES provider, has over 50% of its staff represented by homeless & formerly homeless persons. A major step has been the advocacy of the CoC's Child Care Working Group. This body, in partnership with a statewide coalition, succeeded in encouraging NJ state lawmakers to pass a measure ensuring that homeless households receive presumptive eligibility for childcare subsidy programs, giving homeless families greater flexibility to increase employment income with childcare supports.

3. The CoC Executive Committee oversees strategy implementation for increasing access to employment income for clients, utilizing input & guidance from the Advisory Board of persons with lived experience, Strategic Planning Committee, and Everyday Connect Committee.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC has implemented a procedure where every household seeking assistance is connected to the available mainstream benefits programs. The CoC has partnered with Family Promise of Morris County (ES, TH, drop-in center, Coordinated Entry, CE, point of entry provider) and with its Single Stop (SS) Program, which allows clients to be accurately screened & apply for benefits, so they can be quickly & effectively linked to cash & non-cash mainstream benefits from the county welfare agency (CWA). SS screening has effectively helped clients be awarded/confirmed for benefits including SNAP & MEDICAID totaling hundreds of thousands of dollars.

Navigating Hope, a mobile van that travels throughout the County & helps community members apply for benefits & get connected to social services, has taken a significant amount of mainstream benefit applications. Hope Hub, a program with a consortium of providers, is managed by the Sheriff's office & allows for connection to benefits for community members at risk & in need of services. STAR (the CWA's jail re-entry program) is the direct benefits liaison for Hope Hub, so in addition to preventing recidivism in the jails through connection to benefits & social services, they work with the Hope Hub clients as well to connect to income. Because of this intense outreach, the CWA is currently serving the vast majority (approximately 88% as of May 2020) of clients that enter the CE system. The Mental Health Association of Essex & Morris County (PATH outreach, PSH, drop-in center, CE point of entry provider) has SOAR trained staff that assist individuals in successfully connecting with SSI/SSDI, through referral, outreach, or Drop-In Center.

The CoC Executive Committee oversees strategy implementation for increasing access to non-earned income for clients, utilizing input & guidance from the Advisory Board of persons with lived experience.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
RRH for LGBTQ	PH-RRH	2	Both

3A-3. List of Projects.

1. What is the name of the new project? RRH for LGBTQ

2. Enter the Unique Entity Identifier (UEI): MZ3BZ6JK3MP3

3. Select the new project type: PH-RRH

**4. Enter the rank number of the project on
your CoC's Priority Listing:** 2

5. Select the type of leverage: Both

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.I.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click “Save” after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC’s Geographic Area.	
	NOFO Section I.B.3.I.(1)(c)	

1.	Enter the number of survivors that need housing or services:	123
2.	Enter the number of survivors your CoC is currently serving:	24
3.	Unmet Need:	99

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(c)	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

1. The unmet need above was calculated based on the unduplicated number of adult clients (households in shelter from 11/1/22 to 8/31/23) and the number of adult clients served by RRH and TLP in the same time period. The unmet need is the difference.

2. The data source for determining the unmet need is ETO (Efforts to Outcomes), JBWS' electronic client database.

3. The external barriers to clients reentering the community included credit issues, lack of income, and lack of affordable housing. In the last year or so we have increasingly seen clients who are unable to find safe, affordable housing in the community due to the limits to their income, limits to their housing voucher, and the FMR. While "rent reasonableness" allows a client to rent a unit above the FMR, the long-term sustainability is not supported by many household budgets. Additionally, clients have had vouchers that require they find housing within a certain time period, and we have experienced clients losing their voucher despite spending significant time looking for apartments and having staff support their housing search. Internal issues include the inability to expand the service to additional clients (including those in transitional housing) due to funding limitations. Some housing resources require legal status to receive services as well as some housing providers require background checks which conflicts with confidentiality standards for DV survivors.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
Jersey Battered W...

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	Jersey Battered Women's Services
2.	Project Name	Joint TH-RRH
3.	Project Rank on the Priority Listing	16
4.	Unique Entity Identifier (UEI)	C9PGAZ762L89
5.	Amount Requested	\$202,180
6.	Rate of Housing Placement of DV Survivors–Percentage	27%
7.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. Of the clients who entered our Safe house program in the period from 11/1/22 through 8/31/23, 26.8% then began participating in either the RRH or TLP programs. Clients are considered enrolled in the RRH program once they are placed in community housing. TLP clients are considered enrolled when they are placed in TLP. The rate of retention for those placed in RRH or TLP over one year is 100%. The unmet need for survivors is highlighted by the difference between the number of clients who entered our Safe House in the period (123) and the number placed in housing through RRH or TLP (33).
2. The rates account for exits to safe housing destinations.
3. These figures are based on data from our client database, ETO.

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	
	Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

(limit 2,500 characters)

JBWS's TH RRH program will serve domestic violence survivors being referred from Safehouse. This provides a single point of entry for survivors and their children. Staff complete a comprehensive intake plan for linkage to housing and other supportive services. TLP staff in conjunction with the RRH Case Manager support clients in creating budgets, identifying housing resources, linking them to services to increase household income, and continued psychoeducation about domestic violence. Once placed in community housing, clients work with the RRH Case Manager to focus on housing stability. Much of the work that began while the client was still residing in the Safe House is continued and expanded upon as the client adjusts to their community placement.

Case management through RRH provides a blend of continual assessment of needs and safety. The RRH Case Manager empowers the client through support, education, and coordination of services. In-depth knowledge of community services and housing allows the Case Manager to provide support to families from crisis to stability. Utilizing a collaborative process with clients, the case management interventions consider that trauma rarely manifests in a linear format. Therefore, safety planning and coping skills remain at the forefront within all conversations.

Services are provided for two years with the first year including a combination of case management and financial subsidy and the second year provides solely case management. The client and Case Manager work toward the goal of client self-sufficiency from the onset of the program. Initially, the Case Manager provides more intensive support and as the client progresses through the program the amount of responsibility for the client increases for the client as the support transforms to empowerment. Clients are required to increase the amount they pay for rent and utilities as their level of income increases. Utilizing a housing-first model, clients pay 30% of their gross income toward their monthly rent while the RRH funding subsidizes the remaining balance. They are reassessed every three months for income verification and allotted deductions for dependents and utility costs.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

DV Agencies are exempt from the HMIS system to protect clients & preserve their confidentiality. In order to comply with needed reporting requirements, JBWS utilizes an approved, HMIS compatible database. This allows us to provide the information generally gathered through HMIS.

While in our TH, clients & staff are required to use a key fob to enter the building & there are 24/7 staff monitored security cameras that are directed at the entrance door & parking lot. While safe & stable housing provides protection against further abuse, it does not ensure safety. Therefore, steps to ensure client safety upon entering community housing is a priority. A Danger Assessment tool is utilized to quantify the level of danger for each client. The Danger Assessment is an instrument that was designed for the specific purpose of assessing the likelihood of lethality or near lethality occurring in an intimate partner abusive relationship. We utilize this instrument as the foundation for clients in developing a new safety plan with their Case Manager upon entry into community housing & revisit and adapt the safety plan as circumstances change. Safety is considered from the onset of the housing search. Considerations such as having an FRO or not having an FRO, the arrangement of child custody, proximity to the person who chose to use violence, & proximity to supports can all impact the location a client chooses to live and therefore inform the safety plan. Should circumstances change, clients and Case Managers are prepared for the need to secure new housing should safety become endangered by abuser's behavior or threats.

Case Managers make the Address Confidentiality Program (ACP) available to clients as an added layer of protection and confidentiality. Additionally if needed we shield organization's name from the landlord through a bank account with a non-identifiable name. Safety is survivor-defined as a best-practice.

Staff continually engage in training on safety, confidentiality practices, & emerging safety solutions. The agency is connected to other agencies providing similar services & makes it a priority to remain knowledgeable of best practices within the field. Program Directors identify needs for additional training & provide it to staff when needed. In addition, they work closely with their supervisor for guidance. Staff participate in consistent individual and group supervision and are encouraged to participate in courses for continued education.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

The Case Manager and the Director of Housing programs, in coordination with the VP of Client Services, evaluate RRH program services for client satisfaction and safety. Through continuous safety planning with their Case Manager, clients maintain a current and effective plan to stay safe. During updates to this plan, clients and the Case Manager identify the effectiveness of the safety plan and any breaches to the plan. Staff review cases on an ongoing basis for progress to self-sufficiency and to maintaining a safe, client environment. (JBWS facilitates focus groups and integrates client feedback into enhancing program safety and effectiveness. Over the past year, JBWS developed a Quality Assurance position to integrate best practices and client feedback into policies and practices).

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

JBWS implements a trauma-informed housing program utilizing the core elements of trauma-informed services to survivors of domestic violence. This begins upon hire. Each employee is required to complete 40 hours of Domestic Violence training prior to being able to fill their new role. The initial training lays the foundation in which the agency places continued guidance by supervisors through individual and group supervision. The focus remains consistent on trauma-informed practice and is reemphasized in all areas of service within the agency. This preparation and continued emphasis guide the understanding of the Case Manager of what trauma may look like in survivors, utilizing the importance of using a client centered approach, and the benefits of establishing a trusting and respectful relationship with each client.

This starts with providing survivors with psychoeducation about the traumatic effects of abuse. Many survivors may not be familiar with the concept of trauma nor understand its impact. Program services are adapted to meet the trauma and mental health needs of survivors, including linkage with mental health providers on behalf of clients when requested. Our program creates opportunities for survivors to discuss and process their response to trauma through individual and group counseling. Because trauma (and abuse itself) can damage the survivor's ability to parent, clients are connected to other JBWS services such as counseling, parenting support and classes to reestablish the parent-child bond. Domestic violence impacts the entire family system; therefore, the agency takes a holistic approach. This is done by maintaining a trauma-focused, client-centered, non-judgmental approach as we seek to address the ways in which we can support survivors, children, and even those who have chosen to use abuse.

All of JBWS victim services and materials are available in English and Spanish. JBWS' transitional living facility includes one wheelchair accessible unit and another that is fully ADA-compliant, one of only 2 transitional programs in our 8-county area. The building has an elevator, and the support space and common areas are all wheelchair-accessible, so clients can access all services provided onsite. Hearing-impaired clients receive the assistance of an ASL interpreter and have access to telecommunications relay services. In addition, JBWS operates a texting helpline for the deaf and hard of hearing; this is an effective entry point for all services and can be used at any time for an existing client.

Case management will provide resources and referrals for survivors that are culturally relevant, and community based. As an agency we recognize the impact of culture and identity upon the family system and how important it is to factor those variables in understanding and supporting our clients.

JBWS has invested in Diversity, Equity, and Inclusion by hiring a VP of People in Culture in 2022 to lead those efforts both internally and externally. There is an internal Equity committee that's comprised of JBWS staff from all levels within the organization that ensures those values are embedded in our policies and practices. There is mandatory training for all staff including Cultural Awareness and Implicit Bias as well as a comprehensive series titled Race, Racism, and Oppression geared towards all styles of learning. This training incorporates self-guided modules paired with videos and interactive communication with the curriculum creator and DEI expert, Tamu Lane.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Once a client obtains housing, the Case Manager initially provides home-based supportive services once weekly to determine the client's needs and goals. This includes developing a budget and plans for income. Additionally, the Case Manager and client collaboratively set specific goals that will inform the for supportive services within our agency as well as in the community. Clients can access all services that our agency provides including Adult Counseling Services, Children's Counseling services, Legal Advocacy, and case management. They also benefit from the community partnerships we have established to get needs met that we are not able to provide. Some of those partnerships include:

- Financial empowerment services through our partnership with PricewaterhouseCoopers
- St. Clair's Wellness and Recovery Center for substance abuse treatment and behavioral health services
- The Women's Center at the Community College of Morris provides career counseling and computer classes
- Dress for Success provides a network of support, professional attire, and the development of workplace tools
- NORWESCAP provides one-on-one financial coaching and credit repair
- Literacy Volunteers of Morris County ESL and GED Tutoring
- Child & Family Resources (CFR) provides subsidies for childcare expenses.

Clients are also referred to the Morris Family Justice Center (MFJC) where experienced advocates from JBWS provide emotional support, safety planning, and access to community resources. Support groups are provided in both English and Spanish and take place in the welcoming space. Legal Assistance is provided by attorneys from Legal Services of Northwest Jersey, Morris County Organization for Hispanic Affairs, and the Morris County Bar Foundation, legal assistance is offered with restraining orders, family matters, housing, immigration, and more. Morris County Prosecutor's Office investigates/prosecutes the offender and provides criminal prosecution status updates. Morris County Sheriff's Department assists with legal matters such as restraining orders.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(e)	

Describe in the field below examples of how the new project(s) will:

1.	prioritize placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
----	--

2.	establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

While this is a new program, JBWS' experience with trauma-informed RRH and JBWS' long experience in providing Transitional Living will inform the approach to the TH-RRH program. Our Transitional Living Program (TLP), from the point of application and throughout services utilizes an empowerment model, adjusting our services to avoid the power differentials between staff and clients. The TLP also takes a voluntary services approach with the belief that the survivor should have the freedom to make their own decisions about their lives.

JBWS implements a trauma-informed housing program utilizing the core elements of trauma-informed services to survivors of domestic violence. This begins with the Case Manager understanding what trauma may look like in survivors, utilizing a client directed approach, and establishing a trusting and respectful relationship with each client.

This starts with providing survivors with information about the traumatic effects of abuse. Many survivors may not be familiar with the concept of trauma nor understand its impact. Program services are adapted to meet the trauma and mental health needs of survivors, including linkage with mental health providers on behalf of clients when requested. Our program creates opportunities for survivors to discuss and process their response to trauma through individual and group counseling. Case management will provide resources and referrals for survivors that are culturally relevant, and community based. Because trauma (and abuse itself) can damage the survivor's ability to parent, clients are connected to other JBWS services such as parenting support and classes to reestablish the parent-child bond.

All JBWS programs adhere to a housing first, client-centered approach to services. JBWS' current RRH Policies and Procedures which will be utilized for this TH-RRH program, delineate expectations from the point of referral through to exit, and is structured using a housing first model. Having gone through an extensive review for our TH-OVW funding, our transitional housing program maintains a housing first model demonstrated in our programs having few guidelines to which clients must adhere aside from a commitment to non-violence of any form (physical, verbal, prejudice, bias).

As part of our victim-centered approach, we understand those experiencing homelessness will come with a myriad of challenges in addition to domestic violence often resulting from the abuse they have experienced including but not limited to substance abuse as a form of self-medication, lack of financial stability due to financial abuse, and many others. Our Program is prepared to support clients in working through those challenges. The program will accept clients regardless of income or status of benefits or the like. As a domestic violence provider, we prioritize the clients' safety, which must be addressed before they can safely secure community-based housing. When safety is established, the next goal is obtaining permanent housing.

4A-3h.	Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
FY2023 CoC Application	Page 75	09/18/2023

2. in policy and program development throughout the project's operation.
--

(limit 2,500 characters)

In 2022, JBWS developed the position of Director of Quality Assurance and Database Development and filled the position in early 2023 with the goal of developing and coordinating processes that enhance the quality of our work such as creating documentation standards, reviewing files, and integrating client feedback through focus groups, surveys, and interviews. It is critical to incorporate the lived experience of DV survivors as we plan and evaluate programs. The needs of those from racial and ethnic minority groups, the LGBTQ community, and other traditional oppressed groups are particularly important learning opportunities. JBWS incorporates the experience of survivors through ongoing client feedback to ensure our services are empowerment based, equitable, and accessible. In addition, JBWS' involvement in local housing coalitions can aggregate the experiencing of those moving from homelessness to stability across the community.

The most recent focus group was conducted by the Director of Quality Assurance and Database Development in May 2023, for clients who are currently in our Transitional Living and RRH Programs. Focus Groups will continue to be available in-person and virtually, conducted in English and Spanish. Focus Groups are conducted as a complement to the electronic evaluation survey and as part of our Strategic Planning process, to incorporate client voice into the agency's planning process. The Director will compile the responses from the focus groups and will share back out with those clients who provided the feedback. With this position now available to enhance our feedback process, we will start sharing out results from the feedback surveys at staff meetings and to program participants. This position breaks down a previous barrier to engaging people with lived experience in the process as the agency previously sought feedback but was unable to complete the communication consistently and successfully to stakeholders in the process.

In addition, we are aware that many of our staff, some who disclose and some who do not, have lived experience related to domestic abuse, homelessness, or other trauma. Indeed, this is often what drew them to this work. These staff members incorporate their experience into empathically engaging with survivors while keeping appropriate boundaries and integrate their lived experience into recommendations for program enhancement.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.		
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.		
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.		
4.	Attachments must match the questions they are associated with.		
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.		
6.	If you cannot read the attachment, it is likely we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).		
	. We must be able to read everything you want us to consider in any attachment.		
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.		
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.		
Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homele...	09/15/2023
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	09/15/2023
1D-11a. Letter Signed by Working Group	Yes		
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	09/15/2023
1E-1. Web Posting of Local Competition Deadline	Yes	1E-1. Web Posting...	09/15/2023
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	09/15/2023
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	09/15/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	09/15/2023
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	09/15/2023
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Comp...	09/15/2023
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUD's Homel...	09/15/2023
3A-1a. Housing Leveraging Commitments	No	3A-1a. Housing Le...	09/15/2023
3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcare...	09/15/2023
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: 1C-7. PHA Homeless Preference

Attachment Details

Document Description: 1C-7. PHA Moving On Preference

Attachment Details

Document Description:

Attachment Details

Document Description: 1D-2a. Housing First Evaluation

Attachment Details

Document Description: 1E-1. Web Posting of Local Competition
Deadline

Attachment Details

Document Description: 1E-2. Local Competition Scoring Tool

Attachment Details

Document Description: 1E-2a. Scored Forms for One Project

Attachment Details

Document Description: 1E-5. Notification of Projects Rejected-Reduced

Attachment Details

Document Description: 1E-5a. Notification of Projects Accepted

Attachment Details

Document Description: 1E-5b. Local Competition Selection Results

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: 2A-6. HUD's Homeless Data Exchange (HDX)
Competition Report

Attachment Details

Document Description: 3A-1a. Housing Leveraging Commitments

Attachment Details

Document Description: 3A-2a. Healthcare Formal Agreements

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/15/2023
1B. Inclusive Structure	09/15/2023
1C. Coordination and Engagement	09/15/2023
1D. Coordination and Engagement Cont'd	09/15/2023
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	09/18/2023
2B. Point-in-Time (PIT) Count	09/15/2023
2C. System Performance	09/15/2023
3A. Coordination with Housing and Healthcare	09/18/2023
3B. Rehabilitation/New Construction Costs	09/15/2023
3C. Serving Homeless Under Other Federal Statutes	09/15/2023
FY2023 CoC Application	Page 83
	09/18/2023

4A. DV Bonus Project Applicants	09/18/2023
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

1C-7

PHA Administration Plan Homeless Preference

1. NJ DCA Admin Plan

New Jersey Department of Community Affairs
PHA Plan

Chapter 5

SELECTION OF HOUSEHOLDS FOR PARTICIPATION

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

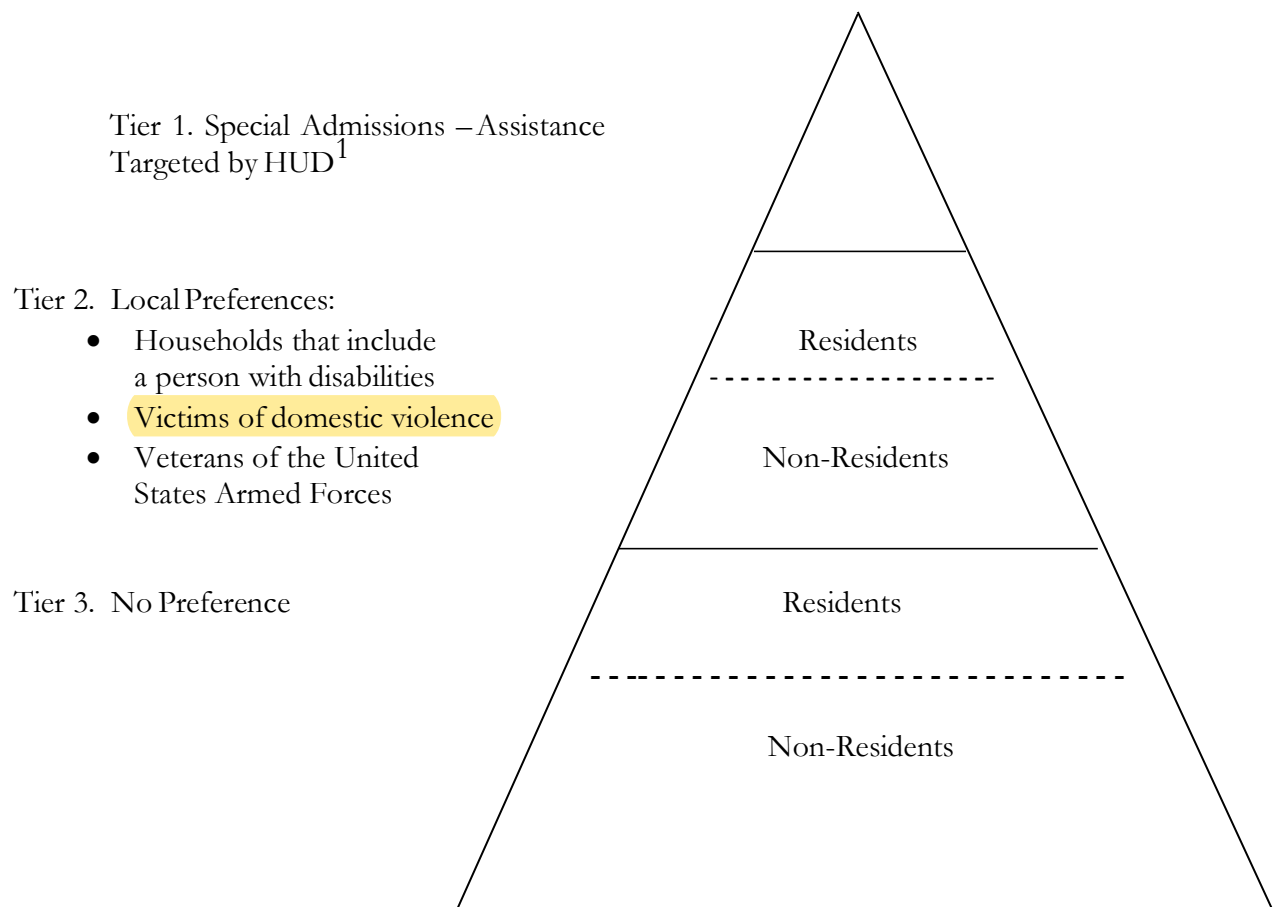
In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

5.1 Single Member Households

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.

ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



¹ The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

EXHIBIT 5.2

Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable

conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

The surviving spouse of a Veteran who died outside of service is entitled to the same preference as the Veteran, up until they remarry.

1C-7. PHA Moving On Preference

1. New Jersey DCA Moving On Plan

STATE OF NEW JERSEY

2018 Annual Action Plan



State of New Jersey
Phil Murphy, Governor

Department of Community Affairs
Lt. Governor Sheila Oliver, Commissioner

500 households who are involved with the child welfare system.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

New Jersey will continue its continuum of care approach to address and identify the needs of the homeless. This includes programs and services addressing each stage of the homeless continuum: homeless prevention, rapid re-housing, emergency shelter, temporary housing assistance and permanent supportive housing programs.

Homelessness Prevention: The State of New Jersey will continue to provide temporary financial assistance to low- and moderate-income homeless households in imminent risk of homelessness due to a rental eviction through the Homelessness Prevention Program (HPP). The HPP can provide the following types of assistance:

1. Rental Arrears – a maximum of 3 months' back rent plus any court fees, legal fees and other late fees included as rent in a written lease.
2. Relocation: security deposit of up to 1 ½ months' rent and 2 months' rent.

ESG: The State of New Jersey will continue to provide rapid re-housing assistance through the Homelessness Prevention and Rapid Re-Housing Program to homeless households at or below 30% of Area Median Income (AMI). Rapid re-housing assistance includes financial assistance, case management, housing search and placement, credit repair, money management and budgeting.

Addressing the emergency shelter and transitional housing needs of homeless persons

The State will continue to provide funds to maintain shelter facilities through the ESG Program. The program provides funding to do the following:

1. Address life and safety issues in emergency shelters and transitional housing facilities.
2. Purchase equipment and furnishings that will provide direct benefits to the shelter's residents.
3. Create new emergency shelter beds when needed.

DCA and the State Parole Board will also continue the Another Chance program. The program expands housing resources available to inmates released from prison without a stable living arrangement. The program provides temporary housing assistance (up to six months) to offenders being released from designated Department of Corrections' facilities that do not have an approved residence of record. The program is currently operating in Camden, Newark, New Brunswick and Trenton.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The State will continue to apply for HUD Continuum of Care funding (CoC) provide rental assistance to homeless persons with disabilities, in collaboration with local social service providers. Funds for this program have been granted in Atlantic, Burlington, Cape May, Essex, Gloucester, Middlesex, Morris, Passaic and Warren Counties. In addition, the State through the Homelessness Prevention and Rapid Re-Housing Program will continue to provide rapid re-housing assistance to households up to 30% of Area Median Income.

The State's Housing First Initiative awarded 500 tenant-based State Rental Assistance Program (SRAP) vouchers and \$250,000 in supportive service funding to 12 agencies across the state. 425 vouchers will provide housing for chronically homeless people who are frequent users of public systems, and 75 vouchers will provide housing for homeless veterans. To date, 468 applicants were approved and 392 were leased up.

The State's Moving On Initiative provides SRAP vouchers to people in permanent housing programs who no longer need a high level of services. As people move on to the SRAP vouchers, currently homeless individuals and families will backfill the vacancies in the existing permanent supportive housing programs.

Rental assistance will continue to be provided to people who are homeless and working towards self-sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

DCA also administers 832 Veterans Administration Supportive Housing (VASH) vouchers and 273 project-base Housing Choice Vouchers for homeless and at-risk veterans. In addition, DCA has "graduated" 32 formerly homeless veterans from VASH to Housing Choice Vouchers.

DCA has also committed rental assistance to the Keeping Families Together Initiative with the Department of Children and Families (DCF). This program targets rental assistance and supportive services to extremely vulnerable families who are homeless or live in unstable housing, and who are involved with the child welfare system. The goal is to ensure that children are not removed from their families, or that families can reunify, with stable housing and services designed to support their tenancy. DCA committed 50 project-based Housing Choice Vouchers to this program in 2015 and 2016, and will commit an additional 100 vouchers in 2017. In addition, DCA has committed 100 vouchers for homeless and at-risk youths.

Rental assistance will continue to be provided to people who are homeless and working towards self-

sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The State will continue to use a portion of its Emergency Solutions Grant funds along with State Homelessness Prevention funds to provide financial assistance and services to either prevent households from becoming homeless or rapidly re-house those who are homeless. In addition, the State will utilize Section 811 Supportive Housing for Persons with Disabilities program vouchers, recently awarded, along with State Rental Assistance Program and Division of Developmental Disabilities vouchers to provide rental assistance to low-income individuals being discharged from institutions.

Discussion

State Rental Assistance Program: Moving On Initiative

Introduction:

The NJ Department of Community Affairs (DCA) will issue up to 500 State Rental Assistance Program (SRAP) tenant-based vouchers to eligible disabled households who are currently receiving rental assistance from a HUD Continuum of Care (CofC) permanent supportive housing voucher program or are a recipient of another supportive housing voucher program and no longer require the level of supportive services associated with that program. This initiative will do the following:

1. Enable tenants who have achieved stability in supportive housing to transition to more independent living.
2. Enable the CofCs to refill their vacated vouchers with individuals or families in need of supportive housing.

SRAP Moving On:

SRAP provides an unlimited-term, tenant-based rental assistance voucher to eligible disabled households. Under the program, a disabled head of household will pay 25% of their adjusted income for their portion of the rent.

Eligibility Requirements for SRAP Tenancy:

1. Be an active participant on a HUD CofC permanent supportive housing voucher program or other supportive housing voucher program.
 - a. No longer require the level of supportive services associated with that program, as demonstrated by an assessment according to the CSH Acuity Index*; and
 - b. Be in good standing with the current program's regulations and policies.
2. Have household income at or below 30% of Area Median Income.
3. Have not been convicted of a violent criminal act in the last 5 years; please note that DCA will consider extenuating circumstances on a case by case basis.
4. Are not subject to a lifetime registration requirement under the State sex-offender registration program.

**Please utilize the attached matrix created by the Corporation for Supportive Housing to assist you in identifying potential households (please note that the matrix was based on the Connecticut Supportive Housing Assessment and Acuity Index).*

Next Steps:

Letter of Intent: DCA is requesting a Letter of Intent from interested New Jersey Continuum of Care lead representatives. The Letter of Intent which is due to DCA by January 11, 2017 must identify the following:

1. A description of the targeted population for the SRAP vouchers using HMIS and any other relevant data
2. A commitment by the CofC to backfill any voucher program slots vacated by tenants moving onto the SRAP vouchers with eligible homeless households. Please also include a brief description of the CofC's need for these slots and timeline/outreach plan for backfill.

3. The number of SRAP vouchers being requested; please note that there is no guarantee that a CofC will receive a certain number of SRAP vouchers. These vouchers will be issued on a first come/first serve basis statewide with the assumption that all SRAP participants will be leased up within a 60 day timeframe. Due to this strict timeline, leasing in place will be encouraged. Successful CofCs will have a mechanism in place to ensure that complete and accurate SRAP applications are submitted in a timely fashion. If this timeline is not met, the SRAP voucher may be withdrawn and issued to another eligible household, and the tenant will remain on the CofC permanent housing voucher.
4. A description of case management follow-up; DCA will require the CofC to ensure that the current permanent supportive housing grantee agency follow-up at least once a month during the six months of SRAP tenancy, to ensure that the program participants are transitioning appropriately.
5. Contact person's name, phone number and e-mail address.

Conference Call: DCA has scheduled a conference call for Friday, January 6, 2017 at 10 AM to answer questions on this initiative. Please e-mail Lisa Downes at lisa.downes@dca.nj.gov if you are interested in participating in the call.

Notification: DCA will notify the CoCs that have been selected to participate in this initiative by January 30, 2017. A conference call to discuss the application process will be scheduled shortly after the announcement. After notification by DCA, selected CofCs may begin submitting SRAP applications. Please note that selected CofCs are not guaranteed access to SRAP vouchers; the number of SRAP vouchers awarded to the selected CofCs will be dependent on the timeliness of the SRAP application submission and the amount of funds available.

Attachment

1D.2a. Housing First Evaluation

**Morris County Continuum of Care
Desk Monitoring Questionnaire**

Agency Name: _____

Project Name: _____

CLIENT FEEDBACK (7 possible points)	Yes	No	N/A	Score
1. Does the agency administer a client satisfaction survey for this project?				
2. Does the agency provide clients with the rules and regulations for the project?				
3. Does the agency provide clients with a means of expressing and resolving a complaint or appeal?				
4. If client(s) were terminated from the program, were steps taken to avoid their homelessness after termination?				
5. Is there a grievance procedure for the project?				
6. Does the agency share the CoC Grievance Policy with all clients?				
7. Does the agency authentically incorporate consumer input in the planning and delivery of services?				
Notes:				

PROJECT COORDINATION (3 possible points)	Yes	No	N/A	Score
1. Does the project work with agencies throughout the CoC to fill vacancies or obtain referrals?				
2. Does the agency includes homeless or formerly homeless person(s) in its policy-making body?				
3. Does the agency have signed MOUs with any agency that is providing any service or administrative activity for the project?				
Notes:				

PROJECT ADMINISTRATION (8 points)	Yes	No	N/A	Score
1. Does the project have any outstanding audit/monitoring findings with HUD?				
2. Does the agency retain records for a minimum of five (5) years after close-out of the grant or clearance of any audit findings, and 15 years after close-out of a grant that funds acquisition, construction or rehabilitation activities?				
3. Does the agency track progress in achieving program goals?				
4. Are clients eligible based on homeless status?				
5. Are clients eligible based on disabling conditions?				
6. Does the agency have a copy of the most recently signed grant agreement with HUD for this project?				
7. Did the project submit the most recent Annual Performance Report to HUD within the 90-day window?				

8. Do the clients served in the project match the subpopulations the project has applied for?				
Notes:				

FINANCIAL REVIEW (4 possible points)	Yes	No	N/A	Score
1. Is the project sufficiently utilizing the funds awarded?				
2. Is the project drawing down funds from LOCCS on at least a quarterly basis?				
3. If project is requesting service, operating or administrative funds, does it have the appropriate back up, including time sheets, required for the drawdown?				
4. Is the adequate match being provided by the project for all funds requested?				
Notes:				

HOUSING FIRST (5 possible points)	Yes	No	N/A	Score
1. Does the project adhere to housing first in project access?				
2. Does the project adhere to housing first in project input?				
3. Does the project adhere to housing first in lease arrangements?				
4. Does the project adhere to housing first in services?				
5. Does the project adhere to housing first in housing provision?				
Notes:				

AGENCY STAFF & CULTURAL COMPETENCY (3 possible points)	Yes	No	N/A	Score
1. Does project staff have appropriate training for the level of services required of the grant?				
2. Does the diversity of your agency's staff reflect minority populations that are served by the agency?				
3. Does the program's deliver services in a manner that is culturally and linguistically competent?				
Notes:				

DIVERSITY, EQUITY, & INCLUSION (4 possible points)	Yes	No	N/A	Score
1. Does the agency follow process for analyzing whether any racial disparities are present in their provision or outcomes of homeless assistance?				
2. Does the agency take at least two (2) steps outlined in the Monitoring Addendum to improve racial equity in the provision and outcome of assistance?				
3. Has the agency taken steps to engage and/or hire those with lived				

experience of homelessness in leadership roles and decision-making processes?				
4. Are there at least three (3) people with lived experience who currently participate in the Agency under the categories listed?				
Notes:				

Total Score: _____

Additional Notes/Comments:

Date Completed: _____

Completed by: _____

II. HOUSING FIRST

The following items are designed to monitor each projects' adherence to the housing first philosophy. Projects identifying the use of a Housing First framework in their HUD CoC application shall be monitored on how the project integrates Housing First principles into project operation. All programs are strongly encouraged to review the materials referenced below to ensure a full understanding of housing first principles and to assess program standards in relation to those principles.

Additional Resources on Housing First:

- HUD Exchange – Housing First in Permanent Supportive Housing Brief
<https://www.hudexchange.info/resources/documents/Housing-First-Permanent-Supportive-Housing-Brief.pdf>
- United States Interagency Council on Homelessness – Housing First Checklist
https://www.usich.gov/resources/uploads/asset_library/Housing_First_Checklist_FINAL.pdf
- HUD Exchange – Housing First Assessment Tool
<https://www.hudexchange.info/resource/5294/housing-first-assessment-tool/>

1. Housing First in Project Access

Standard	Definition/Evidence
Projects are low barrier	Admission to projects is not contingent on pre-requisites such as abstinence of substances, minimum income requirements, health or mental health history, medication adherence, age, criminal justice history, financial history, completion of treatment, participation in services, "housing readiness", history or occurrence of victimization, survivor of sexual assault or an affiliated person of such a survivor or other unnecessary condition unless required by law or funding source
Access regardless of sexual orientation, gender identity, or marital status	Equal access is provided in accordance with the 2012 and 2016 Equal Access Rules, meaning that any project funded by HUD must ensure equal access for person regardless of one's sexual orientation or marital status, and in accordance with one's gender identify. Adult only households, regardless of marital status, should have equal access to projects (if these project

Addendum to the Monitoring Tool: Definition of Key Terms

	types are not available within a CoC, the CoC should conduct an assessment to determine if these project types are needed and work with providers to accommodate the need.)
Admission process is expedited with speed and efficiency	Projects have expedited admission process, to the greatest extent possible, including helping participants obtain documentation required by funding sources, as well as process to admit participants regardless of the status of their eligibility documentation whenever applicable

2. Housing First in Project Input

Standard	Definition/Evidence
Projects create regular, formal opportunities for participants offer input	Input is welcomed regarding the project's policies, processes, procedures, and practices. Opportunities include involvement in quality assurance and evaluation processes, a participant leadership/advisory board, processes to formally communicate with landlords, the design of and participation in surveys and focus groups, planning social gatherings, integrating peer specialists and peer-facilitated support groups to compliment professional services.

3. Housing First in Project Lease arrangements

Standard	Definition/Evidence
Leases are the same for participants as for other tenants	Leases do not have any provisions that would not be found in leases held by any other tenant in the property or building and is renewal per the participants' and owner's choice. People experiencing homelessness who receives help moving into permanent housing should have leases that confer the full rights, responsibilities, and legal protections under Federal, state, and local housing laws. For transitional housing, there may be limitations on length of stay, but a lease/occupancy agreement should look like a lease that a person would have in the normal rental market.
Measures are used to prevent eviction	Property or building management, with services support, incorporates a culture of eviction avoidance, reinforced through practices and policies that prevent lease violations and evictions amount participants, and evict participants only when they are a threat to self or others. Clear

Addendum to the Monitoring Tool: Definition of Key Terms

	eviction appeal processes and due process is provided for all participants. Lease bifurcation is allowed so that a tenant or lawful occupant who is a victim of a criminal act of physical violence committed against them by another tenant or lawful occupant is not evicted, removed, or penalized if the other is evicted.
Rent payment policies respond to tenants' needs	While tenants are accountable to the rental agreement, adjustments may be needed on a case-by-case basis. As necessary, participants are given special payment arrangements for arrears and/or assistance with financial management, including representative payee arrangements.

4. Housing First in Services

Standard	Definition/Evidence
Projects promote participants choice in services	Participants can choose from an array of services. Services offered are housing focused and include the following areas of support: employment and income, childhood and education, community connection, and stabilization to maintain housing. These should be provided by linking to community-based services.
Person-Centered Planning	Person-centered planning is a guiding principle of the service planning process.
Participant engagement is a core component of service delivery	Staff provide effective services by developing relationships with participants that provide immediate needs and safety, develop trust and common ground, making warm hand-offs to other mainstream service providers, and clearly explain staff roles. Engagement is regular, and relationships are developed over time.
Services are culturally appropriate with translation services available as needed	Project staff are sensitive to and support the cultural aspects of diverse households. Wherever possible, staff demographics reflect the participant population they service in order to provide appropriate, culturally specific services. Transition services are provided when needed to ensure full comprehension of the project. Projects that serve families with children should have family-friendly rules that allow for different schedules based on work and school hours and have services that allow parents to participate in activities without having to constantly supervise their children themselves (i.e., can use the bathroom or take a shower without their children being in the bathroom with them).

Addendum to the Monitoring Tool: Definition of Key Terms

Staff are training in clinical and nonclinical strategies (including harm reduction, motivational interviewing, trauma-informed approaches, strength-based)	Services support a participant's ability to obtain and retain housing regardless of changes in behavior. Services are informed by a harm-reduction philosophy, such as recognizing that substance use, and addiction are a part of some participants' lives. Participants are engaged in non-judgmental communication regarding their behavior and are offered education regarding how to avoid risky behaviors and engage in safer practices.
---	--

5. Housing First in Housing Provision

Standard	Definition/Evidence
Housing is not dependent on participation in services	Participation in permanent and temporary housing settings, as well as crisis settings such as emergency shelter, is not contingent on participating in supportive services or demonstration of progress made on a service plan. Services must be offered by staff, but are voluntary for participants
Substance use is not a reason for termination	Participants are only terminated from the project for violations of the lease or occupancy agreements, as applicable. Occupancy agreements or an addendum to the lease do not include conditions around substance use or participation in services. If the project is a recover housing model focused on people who are in early recover from drugs or alcohol (as outlined in HUD's Recover housing brief), different standards related to use and subsequent offer of treatment may apply.
The rules and regulations of the project are centered on participants' rights	Project staff have realistic expectations and policies. Rules and regulations are designed to support safe and stable communities and should never interfere with life in the community. Participants have access to the project at all hours (except for nightly in and out shelter) and accommodation is made for pets.

1E-1 Web Posting of Local Competition Deadline

In This Section

Divisions

Community Initiatives

Continuum of Care

Municipal Alliances

Funding

Cyberbullying and Sexting Education Program

Juvenile Firesetter Prevention Program

Preventing Bias, Hate Incidents and Hate Crimes Workshop

Application Requirements

Agencies interested in applying for CoC funding must complete the following:

Participate in a mandatory technical assistance webinar on **Monday, April 24, 2023, 10:00 am – 12:00 pm**, using the following webinar

link: <https://us02web.zoom.us/j/81119197549?pwd=SnZpY3JTeWhOT25ZUXFSY3piV3V4dz09>

- Submit completed proposals by **4:30 pm, June 2, 2023.**

Application Documents

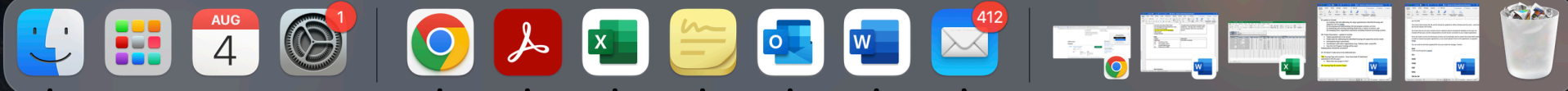
- 2023 RFP letter
- 2023 Budget Worksheet
- 2023 Agency Application
 - 2023 Agency Application Scoring Criteria
- 2023 Project Application
 - 2023 Project Application Scoring Criteria

Submit Your Application

Proposal applications are to be submitted in two separate documents (Project Narrative in PDF format and Budget Worksheet in Excel format) by electronic mail to the following:

- Ashni Mathew: amathew@monarchhousing.org
- Amy Archer: aarcher@co.morris.nj.us

Email Carmine Deo at cdeo@communityhome-nj.org with any questions regarding the



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Continuum of Care

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- 2023 Project Application Scoring Criteria

Submit Your Application

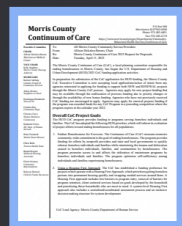
Proposal applications are to be submitted in two separate documents (Project Narrative in PDF format and Budget Worksheet in Excel format) by electronic mail to the following:

- Ashni Mathew: amathew@monarchhousing.org
- Amy Archer: aarcher@co.morris.nj.us

Email Carmine Deo at cdeo@communityhope-nj.org with any questions regarding the 2023 Morris County Notice of Intent process.

2023 HUD Submission: Call for New Application

- [2023-AGENCY-APPLICATION-final.docx](#) (DOCX, 31KB)
- [2023-AGENCY-application-SCORING-criteria-FINAL.pdf](#) (PDF, 120KB)
- [FY2023-Budget-Worksheet.xlsx](#) (XLSX, 26KB)
- [2023-PROJECT-APPLICATION-final.docx](#) (DOCX, 33KB)
- [2023-PROJECT-application-SCORING-criteria-FINAL.pdf](#) (PDF, 135KB)
- [2023-RFP-final.pdf](#) (PDF, 204KB)



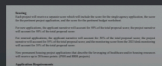
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Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719

<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Executive Committee

CHAIR

Allison Delcalzo-Berens
Morristown Medical Center

VICE CHAIR

Kelly Stephens
Morris County Housing Authority

SECRETARY

Karina Calabuig
Catholic Family & Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Cammine Deo
Community Hope

Clarence Curry
Human Relations Commission

Katharine Errico
MC Dept. of Human Services

Brian Frommelt
Market Street Mission

Chris Kirk

To: All Morris County Community Service Providers
From: Allison Delcalzo-Berens, Chair
Re: Morris County Continuum of Care 2023 Request for Proposals
Date: Tuesday, April 11, 2023

The Morris County Continuum of Care (CoC), a local planning committee responsible for ending homelessness in Morris County, has begun the U.S. Department of Housing and Urban Development (HUD) 2023 CoC funding application activities.

In preparation for submission of the CoC application for HUD funding, the Morris County CoC Executive Committee is now accepting local applications/notice of intent from any agencies interested in applying for funding to support both NEW and RENEWAL projects through the Morris County CoC process. Agencies may apply for new project funding that may be available through the reallocation of previous funding due to priority changes or through the availability of new bonus funding. Agencies who have not previously received CoC funding are encouraged to apply. Agencies may apply for renewal projects funding if the program was awarded funds for any CoC Program in a preceding competition where the program expires in the calendar year 2022.

Overall CoC Project Goals

The HUD CoC program provides funding to programs serving homeless individuals and families. The CoC has adopted the following HUD priorities, which will inform its evaluation of project efforts toward ending homelessness for all populations.

1. Ending Homelessness for Everyone: The Continuum of Care (CoC) program promotes community-wide commitment to the goal of ending homelessness. The program provides funding for efforts by nonprofit providers and state and local governments to quickly

1E-2 Local Competition Scoring Tool

- A. Agency Application
- B. Agency Application Scoring Rubric
- C. Project Application
- D. Project Application Scoring Rubric
- E. Monitoring Tools
- F. Overall Project Scoring

A. Agency Application

Morris County Continuum of Care

2023 Agency Application

Applicant Narrative

Application Instructions

Answer the narrative questions about your organization in a word processing program. The application must be 10 pages or less, using 12-point Times New Roman font and one-inch margins. Any pages after page 10 will not be reviewed. The cover page and attachments will not be included in the 10-page limit.

Please submit ONE agency application/applicant narrative for your agency (even if you are submitting multiple project applications).

Organization and Contact Information

Organization Name: _____
Sponsor (if applicable): _____
Contact Name: _____ Title _____
Address: _____
Telephone: _____ Fax: _____
E-mail: _____

Narrative Questions

1. Provide an overview of your agency's experience with the priority population and proposed services. *For projects with sub-grantees, include a description of the subcontracted agency's experience as well.*
2. Describe your agency's plan for training staff including how your agency orients new staff and ensures key competencies, annual or periodic trainings for different levels of staff and training that staff has received in the past year, certifications or licenses required for different levels of staff and whether training is offered to create pathways for staff development, training received by executive leadership, direct service staff, board of directors and all other staff levels, how each training is relevant to service delivery, what impact have the above trainings had on service delivery and program design, and any specific trainings the agency incorporates to reflect priority populations.
3. Discuss your agency's expertise and skills with using New Jersey Homeless Management Information System (HMIS). Include your data plan as it relates to staffing, national and local data and training standards, data quality improvement planning, and experience with and/or intent to join the CoC Data Governance Committee.

4. Describe your agency's familiarity with HUD system performance measures and experience with improving these metrics within your agency and/or throughout the Morris County CoC. Include how your agency plans to achieve these system performance measures as a CoC-funded provider.

5A. Complete the chart below

	% of people served by agency	% of direct service staff	% of executive leadership and administration
American Indian/ Alaska Native			
Asian			
Black/African American			
Native Hawaiian/ Pacific Islander			
White			
Hispanic/Latino			
Total			

5B. Provide a description of what strategies your agency is using to address racial disparities.

6. Describe your agency's process for incorporating persons with lived experience and their input into program design, policies/procedures development, and operations.
7. Describe your agency's level of participation in local planning processes (i.e. CoC subcommittees, local and regional planning activities, etc.) including participation of executive leadership, direct service delivery staff and all staff, the strategic plan objectives in which your agency plans on participating, CoC initiatives in which the staff have participated, levels of leadership agency staff have within the CoC, how CoC initiatives have been communicated to staff throughout the agency including those who do not participate in CoC committees, how your program referral and intake processes align with the CoC Coordinated Entry processes and how your agency participates in the Coordinated Entry system.
8. Describe the ways in which your agency aligns with a Housing First philosophy including agency-wide initiatives or plans for the agency to become Housing First.

B. Agency Application Scoring Rubric

Agency Application Scoring Criteria

Indicator	Criteria	Total Points
<u>Agency Experience</u> Question 1	<p>Does the agency demonstrate a key understanding of the needs and gaps of the priority population?</p> <p>Does the agency demonstrate a history of working with the priority population?</p> <p>Does the agency have experience with providing the service it is requesting funding for?</p> <p>If the agency lacks experience, does the narrative provide a description of steps the agency will take to fill gaps in knowledge?</p> <p>If the agency has a subgrantee, does the narrative provide a description of the subgrantee agency's experience and history providing services to the priority population and/or proposed services?</p>	10
<u>Training</u> Question 2	<p>Does the agency demonstrate awareness of mandatory/required trainings and are agency staff provided the correct level and frequency of training?</p> <p>Are trainings relevant to the priority populations and mission of the CoC?</p> <p>Are agency staff taking advantage of CoC sponsored trainings through CAS?</p> <p>Has the agency incorporated training for staff of all levels, including the board of directors and executive leadership on priority populations and service delivery that meets CLAS standards?</p> <p>Has the agency made changes to service delivery and program design based on trainings?</p> <p>Is training offered to all levels of staff in order to provide pathways for professional development?</p>	10
<u>Data</u> Question 3	<p>Does the agency utilize HMIS or comparable database for data entry?</p> <p>If not, does the agency have a plan for utilizing HMIS in project implementation?</p> <p>Does the agency reference DQ standards and appear aware of specific data requirements (i.e. data security protocols, timeliness of data entry, required data elements, etc.)?</p> <p>Does the agency have a clear process for collecting and entering data and evaluating data accuracy and completeness, including timelines and staff?</p> <p>Does the agency have a history of developing and implementing data quality improvement plans with an evaluation process in place to review and update?</p> <p>Is the plan communicated throughout the agency?</p>	10
<u>System Performance</u> Question 4	<p>Does the agency demonstrate knowledge of the system performance metrics?</p> <p>Does the agency have a plan for incorporating system performance review and improvement within the agency?</p> <p>Does the agency demonstrate a commitment to improving system performance as part of the CoC system?</p>	30
<u>Racial Equity</u> Question 5	<p>Are management and decision-making bodies representative of the population served by the programs?</p> <p>Has the agency identified steps to help the board of directors and decision-making bodies better reflect the population served by the program?</p> <p>Has the agency established professional development opportunities to identify and invest in emerging leaders of different race and ethnicities in the organization?</p> <p>Is the agency training and educating staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?</p> <p>Has the agency reviewed internal policies and procedures with an equity lens and have a plan for developing and implementing equitable policies that do not impose undue barriers?</p>	25

	<p>Is the agency collecting data and/or reviewing HMIS to better understand the pattern of program use for people of different races and ethnicities in its program?</p> <p>Does the agency use communication, such as flyers, websites or other materials, inclusive of underrepresented groups?</p>	
<p><u>Consumer Involvement</u></p> <p>Question 6</p>	<p>Does the organization Board of Trustees or subcommittee contain at least one individual with lived experience?</p> <p>Is there a process in place for individuals with lived experience or consumers to give feedback to the program?</p> <p>Is there a process to evaluate whether people with lived experience feel that their feedback is valued and heard?</p> <p>Is there a process to ensure the feedback of people with lived experience is used intentionally/strategically to develop policies for this program?</p> <p>Does the feedback process include multiple ways (i.e. focus groups, paper and electronic surveys, one on one sessions) for the consumer to provide feedback?</p> <p>Does the agency collect consumer feedback during different points in program participation (i.e. after intake, after service planning, after discharge, etc.)?</p> <p>Does the agency provide an opportunity for anonymous consumer feedback and does the agency provide consumers with an anti-retaliation policy to protect consumers if they share unwanted feedback?</p> <p>Has the agency identified any barriers to involving people with lived experience in program design and process development?</p> <p>If so, does the agency have an understanding of the barriers and a plan to address these barriers?</p>	25
<p><u>CoC Participation</u></p> <p>Question 7</p>	<p>Do all levels of staff attend CoC meetings including executive leadership and direct program staff?</p> <p>Is the agency aware of CoC initiatives and actively working on strategic plan goals and objectives?</p> <p>Does the agency demonstrate knowledge of SP goals and objectives and has the agency identified ways to assist in achieving these?</p> <p>Does the agency have a process for ensuring CoC information and initiatives are communicated to staff throughout the agency?</p> <p>Does the agency discuss how it participates in the CE system?</p> <p>Does the agency demonstrate awareness of CE policies and procedures?</p>	30
<p><u>Housing First</u></p> <p>Question 8</p>	<p>Does the agency adhere to a housing first philosophy throughout all programs?</p> <p>Has the agency listed initiatives, in detail, intended to move the entire organization towards operationalization of a Housing First model?</p> <p>Are initiatives consumer/program participant-driven?</p>	10

C. Project Application

Morris County Continuum of Care

2023 Project Application

Project Narrative

Application Instructions

Answer the narrative questions about the project your organization is applying for in a word processing program. Each project narrative must be 10 pages or less, using 12-point Times New Roman font and one-inch margins. Any pages after page 10 will not be reviewed as part of the project application. The cover page and attachments will not be included in the 10-page limit. Please submit a project narrative for EACH project your agency is applying for.

Organization and Contact Information

Organization Name: _____

Project Name: _____

Is this a renewal application? ☐ YES ☐ NO

If yes, what is the Grant Number? _____

Is this a new application? ☐ YES ☐ NO

If yes, please answer the question below:

Discuss your agency experience with implementing HUD-funded projects including project administration, fiscal management, adherence to program regulations and audit results. If you have lost or been denied HUD-funding in the past, disclose project name, HUD project type and reasons for loss/denial. If the agency has no experience with HUD funding, describe experience with other funders, including agency administration and management. Include proof of your agency's up-to-date SAM registration.

Project Type

(double click the appropriate box and select "checked"):

☐ Permanent Housing - Permanent Supportive Housing

☐ Permanent Housing - Rapid Re-Housing

☐ Joint Transitional & Rapid Re-Housing

☐ HMIS Only

☐ Supportive Services Only - Coordinated Entry

1. Briefly describe the project including the funding priority and/or gap the project addresses, other programs that provide the same or similar service and how your agency supports, collaborates with or differs from those services, how the project aligns with the mission of the agency and the mission and strategic plan of the Morris County CoC.
2. Provide the staffing plan for the project including an organizational chart, basic job descriptions that describe responsibilities and qualifications for the project and a recruitment plan to fully staff the project to meet project deadlines.

3. Using the SMART goal format, describe the objectives and outcomes of the project including, but not limited to, the number of households to be served, priority populations and demographics to be served, linkages to training, employment and benefits, specific system performance metrics that are relevant to the project, and services provided after discontinuation of services (post-program graduation, etc.).
4. Describe specific activities and services the project will offer to participants to meet the identified participant needs including how the activities/services will assist participants to obtain and maintain permanent housing, how the project will deliver services in a manner that is culturally and linguistically competent and reflects the needs of populations served, what project staff will perform particular activities/services, how participants will be assessed for, and connected with, employment services, mainstream benefits, healthcare services and insurance, any additional services (if any) the agency will provide to augment the scope and success of the program, and partnerships and collaborations with relevant community partners. *Please note that if the agency will rely on subgrantees, partnerships or collaborations to achieve project objectives and outcomes, the roles and responsibilities of those entities should be included in this section.*
5. Describe the agency monitoring and evaluation plan as it relates to this project including how the project will measure and document participant satisfaction to inform implementation, staff involved in monitoring and evaluation, methods used to evaluate program performance and determine quality improvement projects, and frequency of program evaluation and improvement plan monitoring.
6. Describe how you operationalize a Housing First philosophy in program implementation including documented policies and procedures, training, processes and implementation plans. Provide a detailed overview of barriers to implementing the Housing First philosophy and strategies project staff have identified to address these barriers.
7. Describe your agency's fiscal capacity to implement and sustain the project, including long-term plans to sustain the project should there be a decrease in HUD funding. Explain how the proposed budget and how program staff will receive sufficient salary to ensure reduction in staff turnover and high-quality, effective service delivery. Describe how the projected costs will help to ensure successful program outcomes. For renewal projects, outline any changes made to the project model, staffing and/or budget within the last three years and any projected changes over the next year.
8. Complete the Budget Worksheet in Excel and attach with project narrative.
9. Bonus section (up to 20 points): For new permanent housing project applications (PSH and RRH projects) describe the leveraging of healthcare and/or housing resources and the number of individuals receiving these enhanced services. Leveraging Housing Resources: Providers must demonstrate that they have applied for at least one permanent supportive housing or rapid re-housing project that utilizes housing subsidies or subsidized housing units not funded

through the CoC or ESG programs. The provider must demonstrate that these housing units will: (i) in the case of a permanent supportive housing project, provide at least 25 percent of the units included in the project; or (ii) in the case of a rapid re-housing project, serve at least 25 percent of the program participants anticipated to be served by the project. Leveraging Healthcare Resources: Providers must demonstrate through a written commitment from a health care organization that: (i) in the case of a substance abuse treatment or recovery provider, it will provide access to treatment or recovery services for all program participants who qualify and choose those services; or (ii) the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested for the project, which will be covered by the healthcare organization.

D. Project Application Scoring Rubric

Project Application Scoring Criteria

Indicator	Criteria	Total Points
<u>HUD Experience</u> Question A	<p>Does the agency discuss its experience with HUD funded programs?</p> <p>If the agency has no HUD grant experience, does the narrative describe other funding sources?</p> <p>Does the agency have an understanding of the agency responsibilities under HUD funded grants?</p> <p>Has the agency been denied or lost HUD funding in the past? If so, are there any concerns that the agency will have similar challenges if it receives CoC funding?</p> <p>Does the agency have a SAM account?</p>	0
<u>Project Applicability</u> Question 1	<p>Does the agency address a gap that the CoC has identified as a need?</p> <p>Has the agency identified other programs that provide similar services and collaborated with those agencies to reduce duplication of effort and maximize services and supports offered to the community?</p> <p>Has the agency demonstrated that the project aligns with the mission of its own agency AND the mission of the CoC?</p> <p>Are at least 80% of beds/vouchers dedicated to one of the CoC's identified priority populations?</p>	10
<u>Staffing</u> Question 2	<p>Does the agency have an organizational chart that outlines a clear structure for accountability?</p> <p>Does the agency have job descriptions for funded project staff that are in line with the activities and services proposed in the narrative?</p> <p>Does the agency require qualifications and education that are relevant to each position?</p> <p>Does the agency require qualifications and education that are prohibitive to people with lived experience of housing instability to accessing positions within the agency?</p> <p>Does the agency have a recruitment plan to ensure full staffing of the project to ensure outcomes and objectives are achieved within the grant year?</p>	10
<u>Objectives and Outcomes</u> Question 3	<p>Does the agency include all elements of a SMART (specific, measurable, attainable/achievable, realistic, time-focused/timebound) goal in the response?</p> <p>Does the agency include in the SMART goals, outcomes that are relevant to the priority populations discussed in the NOFO?</p> <p>Are the SMART goals relevant to the CoC Strategic Plan goals and objectives?</p> <p>Does the agency include projected outcomes for number of households to be served?</p> <p>Does the agency include projected outcomes for number of households linked to training, employment and/or benefits and mechanisms for such linkages?</p> <p>Does the agency include projected outcomes for providing services to whole families without separating individual family members in accordance with each family's definition of family?</p> <p>Does the agency include system performance metrics and/or data-based outcomes?</p> <p>Does the agency provide an objective related to tracking consumer outcomes post-discharge?</p>	25
<u>Activities and Services</u> Question 4	<p>Does the agency provide a SMART plan for connecting people to permanent housing?</p> <p>Does the agency provide a plan for ensuring that consumers can maintain permanent housing once achieved?</p> <p>Does the agency include language that describes individualized service planning, plan maintenance and consumer empowerment?</p> <p>Does the agency provide evidence of compliance with CLAS standards?</p>	25

	<p>Are the activities/services provided relevant to the needs of the populations served?</p> <p>Are specific vulnerable populations and services outlined in the NOI reflected in the activities/services?</p> <p>Do the activities/services include responsible staff?</p> <p>Does the agency have activities/services related to assessing and linking consumers to employment services, mainstream benefits and healthcare services and insurance?</p> <p>Does the agency have collaborations and partnerships with organizations that provide complementary services and/or reflect the activities/services listed?</p> <p>If the agency is utilizing subgrantees, partnerships or collaborations to provide activities and services, are these roles and responsibilities outlined in this section?</p>	
<p><u>Monitoring and Evaluation</u></p> <p>Question 5</p>	<p>Does the agency have a plan for monitoring program objective and outcomes that includes frequency of review and staff roles and responsibilities?</p> <p>Does the agency utilize data-driven measurement tools to determine program effectiveness and quality?</p> <p>Does the agency include consumer focus groups, questionnaires and/or surveys that measure consumer satisfaction of the progress on ISP goals and activities?</p> <p>Does the agency monitoring and evaluation plan include a description of how quality improvement goals are determined and by whom?</p> <p>Does the agency quality improvement plan include a PDSA model, or other data driven model for improving program performance and service quality?</p>	20
<p><u>Operationalizing Housing First</u></p> <p>Question 6</p>	<p>Do program policies and procedures reflect a Housing First philosophy?</p> <p>Do all levels of staff go through Housing First training?</p> <p>Has the agency received any guidance or consultation to become Housing First?</p> <p>Is there a clear implementation plan for Housing First in this program?</p> <p>Is the Housing First philosophy apparent in processes used during this program implementation?</p> <p>Does the program utilize a client-centered service model that focuses on goals developed by the household?</p> <p>Does the program use an inclusive decision-making structure for system development?</p> <p>Do program processes clearly indicate utilization of the coordinated assessment process for prioritizing households most in need?</p> <p>Does the agency provide a list of detailed barriers to implementing a Housing First philosophy?</p> <p>Are the barriers listed agency-level barriers or are they system-level barriers? (agency will not lose points for system-level barriers identified)</p> <p>Are there detailed strategies listed to address these barriers?</p> <p>Does the agency have a plan to avoid returns to homelessness?</p> <p>Is access to this program contingent on a criminal or credit background check, documentation submission, attendance in certain services or based upon income received?</p> <p>Are service and/or treatment plans voluntary?</p> <p>If there is a "yes" to any of the above questions, is there an explanation?</p> <p>Does the explanation describe why these barriers exist?</p> <p>Is there a plan for implementing a Housing First philosophy into the next year?</p>	50
<p><u>Fiscal Capacity</u></p> <p>Question 7</p>	<p>Is the project model described, in detail, through a fiscal lens?</p> <p>Does the proposed budget, including line items and amounts, match the project description?</p>	10

	<p>Does the program provide sufficient salary for program staff to ensure reduction in staff turnover and high-quality, effective service delivery?</p> <p>Does the budget and staffing plan indicate if positions are fully or partially funded by the project? If shared between programs, does the organization record the allocation of time for those individuals?</p> <p>Does the agency have a plan for sustaining the project if key personnel leave during the course of the grant year?</p> <p>Has the agency described any changes within the last three years that have caused a reduction in significant budget variances?</p> <p>Are there any changes that may occur within the upcoming up year that will have an effect on financial operations? If yes, are the projected changes, the reasons for changes and the effect these changes will have on the budget or capacity described in detail?</p> <p>Can this project be sustained if there is a reduction in HUD funding?</p> <p>Does the agency have a plan for adjusting the program without reducing quality of services if there is a reduction in HUD funding?</p> <p>Is the CoC funding request is reasonable and appropriate for the project type?</p> <p>Is the project financially feasible?</p>	
<u>Budget</u> Question 8	<p>Does the project provide a letter of commitment for any a firm match commitment of cash or in-kind support with a total value of 25% of the proposed project budget request, minus leasing costs?</p> <p>Does the project funding request match the total budget on the most recent Grant Inventory Worksheet?</p>	0
<u>Bonus</u> Question 9 (for PSH and RRH projects)	<p>For new permanent housing project applications (PSH and RRH projects) was the leveraging of healthcare and/or housing resources described?</p> <p>Was the number of individuals receiving these enhanced services identified?</p> <p>Has the provider demonstrated that they have applied for at least one permanent supportive housing or rapid re-housing project that utilizes housing subsidies or subsidized housing units not funded through the CoC or ESG programs? If so, do the units: (i) in the case of a permanent supportive housing project, provide at least 25 percent of the units included in the project; or (ii) in the case of a rapid re-housing project, serve at least 25 percent of the program participants anticipated to be served by the project?</p> <p>Has the provider demonstrated through a written commitment from a health care organization that: (i) in the case of a substance abuse treatment or recovery provider, it will provide access to treatment or recovery services for all program participants who qualify and choose those services; or (ii) the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested for the project, which will be covered by the healthcare organization?</p>	20

E. Monitoring Tools

**Morris County Continuum of Care
Desk Monitoring Questionnaire**

Agency Name: _____

Project Name: _____

CLIENT FEEDBACK (7 possible points)	Yes	No	N/A	Score
1. Does the agency administer a client satisfaction survey for this project?				
2. Does the agency provide clients with the rules and regulations for the project?				
3. Does the agency provide clients with a means of expressing and resolving a complaint or appeal?				
4. If client(s) were terminated from the program, were steps taken to avoid their homelessness after termination?				
5. Is there a grievance procedure for the project?				
6. Does the agency share the CoC Grievance Policy with all clients?				
7. Does the agency authentically incorporate consumer input in the planning and delivery of services?				
Notes:				

PROJECT COORDINATION (3 possible points)	Yes	No	N/A	Score
1. Does the project work with agencies throughout the CoC to fill vacancies or obtain referrals?				
2. Does the agency includes homeless or formerly homeless person(s) in its policy-making body?				
3. Does the agency have signed MOUs with any agency that is providing any service or administrative activity for the project?				
Notes:				

PROJECT ADMINISTRATION (8 points)	Yes	No	N/A	Score
1. Does the project have any outstanding audit/monitoring findings with HUD?				
2. Does the agency retain records for a minimum of five (5) years after close-out of the grant or clearance of any audit findings, and 15 years after close-out of a grant that funds acquisition, construction or rehabilitation activities?				
3. Does the agency track progress in achieving program goals?				
4. Are clients eligible based on homeless status?				
5. Are clients eligible based on disabling conditions?				
6. Does the agency have a copy of the most recently signed grant agreement with HUD for this project?				
7. Did the project submit the most recent Annual Performance Report to HUD within the 90-day window?				

8. Do the clients served in the project match the subpopulations the project has applied for?				
Notes:				

FINANCIAL REVIEW (4 possible points)	Yes	No	N/A	Score
1. Is the project sufficiently utilizing the funds awarded?				
2. Is the project drawing down funds from LOCCS on at least a quarterly basis?				
3. If project is requesting service, operating or administrative funds, does it have the appropriate back up, including time sheets, required for the drawdown?				
4. Is the adequate match being provided by the project for all funds requested?				
Notes:				

HOUSING FIRST (5 possible points)	Yes	No	N/A	Score
1. Does the project adhere to housing first in project access?				
2. Does the project adhere to housing first in project input?				
3. Does the project adhere to housing first in lease arrangements?				
4. Does the project adhere to housing first in services?				
5. Does the project adhere to housing first in housing provision?				
Notes:				

AGENCY STAFF & CULTURAL COMPETENCY (3 possible points)	Yes	No	N/A	Score
1. Does project staff have appropriate training for the level of services required of the grant?				
2. Does the diversity of your agency's staff reflect minority populations that are served by the agency?				
3. Does the program's deliver services in a manner that is culturally and linguistically competent?				
Notes:				

DIVERSITY, EQUITY, & INCLUSION (4 possible points)	Yes	No	N/A	Score
1. Does the agency follow process for analyzing whether any racial disparities are present in their provision or outcomes of homeless assistance?				
2. Does the agency take at least two (2) steps outlined in the Monitoring Addendum to improve racial equity in the provision and outcome of assistance?				
3. Has the agency taken steps to engage and/or hire those with lived				

experience of homelessness in leadership roles and decision-making processes?				
4. Are there at least three (3) people with lived experience who currently participate in the Agency under the categories listed?				
Notes:				

Total Score: _____

Additional Notes/Comments:

Date Completed: _____

Completed by: _____

Permanent Supportive Housing Program:_____

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in permanent housing will remain in this housing for a minimum of 1 year or exit to other permanent housing.	85% will remain housed for a least 12 months, exit to other permanent housing, or continue in permanent housing	≥85%=10 80%-84%= 8 65%-79%= 4 55%-64%= 1 ≤55%= 0		
2. Households exiting permanent housing will not return to homelessness (Including transitional housing)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥31%= 0		
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0		
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or annually	≥20%= 10 10%-19%= 6 5%-9%= 3 ≤5%= 0		
5. Households will maintain or obtain mainstream non-cash benefits	85% will maintain or obtain mainstream non-cash benefits at exit or annually	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0		
6. Program operates at full capacity, with low vacancy rate, and quickly fills vacancies	>90% occupancy during reporting period	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0		
7. Program maintains adequate data quality in HMIS	See Data Quality Report	A - to A =10 B to B+ = 5 < B- = 0	N/A	
Total:				

Of 70

*Projects serving 100% chronically homeless or SSI/SSD clients exempt from this measure

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Transitional Housing Program:_____

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in transitional housing will have low average lengths of stay among households	% of households whose length of stay in transitional housing does not exceed 18 months	$\geq 45\% = 10$ $31\%-45\% = 7$ $21\%-30\% = 5$ $11\%-20\% = 3$ $\leq 10\% = 0$		
2. Households exiting transitional housing programs will move directly to permanent housing.	75% will obtain permanent housing	$\geq 75\% = 10$ $60\%-74\% = 7$ $40\%-59\% = 5$ $25\%-39\% = 3$ $\leq 24\% = 0$		
3. Households will maintain or increase earned and unearned income. (Includes wages or mainstream resources)	54% will maintain or increase income	$\geq 54\% = 10$ $45\%-53\% = 7$ $35\%-44\% = 5$ $25\%-34\% = 3$ $\leq 25\% = 0$		
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or annually	$\geq 20\% = 10$ $10\%-19\% = 6$ $5\%-9\% = 3$ $\leq 5\% = 0$		
5. Households will maintain or obtain mainstream non-cash benefits between entry and exit.	25% will maintain or obtain mainstream non-cash benefits	$\geq 25\% = 10$ $21\%-24\% = 7$ $11\%-20\% = 3$ $\leq 10\% = 0$		
6. Program operates at full capacity	>90% occupancy	$\geq 90\% = 10$ $70\%-89\% = 8$ $51\%-69\% = 5$ $\leq 50\% = 0$		
7. Program maintains adequate data quality in HMIS	See Data Quality Report	A - to A = 10 B to B+ = 5 < B- = 0	N/A	
Total:				

Of 70

*Projects serving 100% chronically homeless or SSI/SSD clients exempt from this measure

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Emergency Shelter Program: _____

Goals	Required Performance Standard		%	Points Awarded
1. Households exiting emergency shelter move directly to permanent housing	>30% move to permanent housing	$\geq 30\% = 15$ $25\%-29\% = 12$ $20-24\% = 9$ $15\%-19\% = 6$ $10-14\% = 3$ $\leq 9\% = 0$		
2. Very few households exiting emergency shelters remain homeless.	<20% remain homeless or exit to "unknown" location	$\leq 20\% = 5$ $21\%-30\% = 4$ $31\%-40\% = 3$ $41-51\% = 1$ $\geq 51\% = 0$		
3. Households residing in emergency shelter will have low average lengths of stay	Average length of stay is <60 days	$<60 = 10$ $60-75 = 7$ $75-90 = 3$ $>90 = 0$		
4. Households will maintain or increase earned and unearned income between entry and exit. (Includes wages or mainstream resources)	54% will maintain or increase income by program exit	$\geq 20\% = 10$ $15\%-19\% = 7$ $9\%-14\% = 3$ $\leq 9\% = 0$		
5. Adults will obtain or maintain employment while in the program and will exit the program employed	18% of adults staying over 30 days will have employment income at program exit	$\geq 20\% = 10$ $10\%-19\% = 6$ $5\%-9\% = 3$ $\leq 5\% = 0$		
6. Households will maintain or obtain mainstream non-cash benefits between entry and exit	56% will maintain or obtain mainstream non-cash benefits by program exit	$\geq 20\% = 10$ $15\%-19\% = 7$ $9\%-14\% = 3$ $\leq 9\% = 0$		
7. Program maintains adequate data quality in HMIS	See Data Quality Report	$A - \text{to } A = 10$ $B \text{ to } B+ = 5$ $< B- = 0$	N/A	
Total:				

Of 70

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Supportive Services Only Program: _____

Goals	Required Performance Standard	Points	%	Points Awarded
1. Households exiting the program will move directly to permanent housing	>50% move to permanent housing	≥50%= 15 35%-49%= 12 25-34%= 9 15%-24% = 6 10-14% =3 ≤9%= 0		
2. Very few households exiting the program remain homeless.	<20% remain homeless or exit to "unknown" location	≤20%= 5 21%-30%= 4 31%-40%= 2 41-51%= 1 ≥51%= 0		
3. Households will maintain or increase earned and unearned income between entry and exit. (Includes wages or mainstream resources)	30% will increase or maintain income	≥30%= 10 21%-29%= 7 11%-20%= 3 ≤10%= 0		
4. Adults will obtain or maintain employment while in the program and will exit the program employed.	20% will have employment income at program exit or annually	≥20%= 10 10%-19%= 6 5%-9%= 3 ≤5%= 0		
5. Households will maintain or obtain mainstream non-cash benefits between entry and exit	30% will maintain or obtain mainstream non-cash benefits	≥30%= 10 21%-29%= 7 11%-20%= 3 ≤10%= 0		
6. Program operates at full capacity	>90% occupancy	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0		
7. Program maintains adequate data quality in HMIS	See Data Quality Report	A - to A =10 B to B+ = 5 < B- = 0	N/A	
Total:				

Of 70

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Rapid Rehousing Program: _____

Goals	Performance Standard	Points	%	Points Awarded
1. Households exiting Rapid Rehousing will remain in permanent housed for a minimum of 6 months or will exit to other permanent housing	85% will remain housed for a least 6 months or will exit to other permanent housing	$\geq 85\% = 10$ $70\% - 84\% = 8$ $50\% - 69\% = 4$ $31\% - 49\% = 1$ $\leq 30\% = 0$		
2. Households exiting Rapid Rehousing housing will not return to homelessness (Including transitional housing)	<10% of those exiting rapid rehousing housing return to homelessness	$\leq 10\% = 10$ $11\% - 20\% = 4$ $21\% - 30\% = 3$ $31 - 45\% = 1$ $\geq 45\% = 0$		
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	$\geq 85\% = 10$ $75\% - 84\% = 7$ $65\% - 74\% = 5$ $50\% - 64\% = 3$ $\leq 49\% = 0$		
4. Adults who are not enrolled in SSI/D will obtain or maintain employment while in the program and will exit the program employed.	40% of adults who are not on SSI/D will be employed at program exit or annually	$\geq 40\% = 10$ $30\% - 39\% = 6$ $20\% - 29\% = 3$ $\leq 20\% = 0$		
5. Program maintains adequate data quality in HMIS	See Data Quality Report	A - to A = 10 B to B+ = 5 < B- = 0	N/A	
Total:				

Of 50

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Morris County CoC Coordinated Entry Program Performance Evaluation

Agency Name: _____ Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Score
Program Coverage				
1a	Percent of clients that make calls to CE provider and are assessed by CE provider	>90% of clients are assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
1b	Percent of clients that connected with outreach that are assessed by CE provider	>90% of clients are assessed	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	
2	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	60%-69%= 3 50%-59%= 1 ≤49%= 0	
Housing Stabilization				
3a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	≥85%=10 75%-84%= 8 65-74%= 4	
3b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	<15% of those being discharged will remain in homelessness	16%-20%= 4 21%-25%= 3	
4	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<10% exit involuntarily	≤10%= 10 11%-15%= 4 16%-25%= 3 26-35%= 1 ≥35%= 0	
Timeliness				
5	Average timeframe from initial contact to assessment	Assessment within 1 business day	≤ 1 day = 5 2-3 days = 3 4+ days = 0	
6	Average timeframe from assessment to referral to case management/housing navigation services	Assessment to referral to services within 14 days	≤ 14 days = 5 15-30 days = 3 31+ days = 0	

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

2022 Performance Standards

7	Average length of time clients remain on permanent housing waitlist	Clients on waitlist up to 1 year	6-12 months = 5 12-18 months = 3 19+ months = 0	
Performance				
8	% of clients who have been discharged from the project and also been discharged from the waiting list	>90% of clients have been discharged from project and waiting list	≥90%= 10 80%-89%= 7 60%-79%= 4 ≤59%= 0	

Final Score:	0.00
Maximum Points Available:	72

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

F.Overall Project Scoring

Organization Name	
Project Name	
Grant Number	
Contact	
Title	
Address	
Telephone	
Fax	
Email	
Project Type	

Renewal Project Score		Weight
Project Application		35%
Agency Application		30%
Monitoring		35%
Total	0	

New Project Score		Weight
Project Application		50%
Agency Application		50%
Total	0	

Indicator	Question	Max Points
Agency Experience	1	10
Training	2	10
Data	3	10
System Peformance	4	30
Racial Equity	5	25
Consumer Involvement	6	25
CoC Participation	7	30
Housing First	8	10
	TOTAL	150

Indicator	Question	Max Points
HUD Experience	A	0
Project Applicability	1	10
Staffing	2	10
Objectives and Outcomes	3	25
Activities and Services	4	25
Monitoring and Evaluation	5	20
Operationalizing Housing First	6	50
Fiscal Capacity	7	10
Budget	8	0
Bonus	9	20
	TOTAL	170

1E-2a Scored Forms for One Project

A. Local Competition
Scoring Tool

B. Monitoring Results

A. Local Competition Scoring Tool

Organization Name	New Jersey Department of Community Affiars (NJ DCA)	
Project Name	3AK Renewal	
Grant Number	NJ0203L2F092214	
Contact	Brandon Markowski	
Title	Program Specialist	
Address	101 South Broad Street, PO Box 051, Trenton NJ 08625	
Telephone		
Fax		
Email	brandon.markowski@dca.nj.gov	
Project Type	PSH	

Renewal Project Score		Weight	
Project Application	78%	35%	27%
Agency Application	65%	30%	19%
Monitoring	84%	35%	29%
Total	76%		

Indicator	Question	Max Points	Reviewers			Average Score	Comments
			CD	KG	ADB		
Agency Experience	1	10	10	10	8	9.33333333	See general comments
Training	2	10	8	8	2	6	Board and CoC training missing; no changes made to service delivery
Data	3	10	9	4	4	5.66666667	No data quality improvement planning, no communication throughout agency, inconsistency between data standards and processes related to data
System Performance	4	30	30	15	14	19.66666667	DCA and MHA lack of consistency on understanding of SPMs across agency and subgrantees
Racial Equity	5	25	22	7	7	12	MHA direct service staff is not representative of client populations; neither agency is investing in PD opportunities
Consumer Involvement	6	25	24	14	17	18.33333333	Didn't address barriers; no mention of anti-retaliation policy; inconsistency among subgrantees around evaluating, hearing, and cycling back feedback from PWLE
CoC Participation	7	30	29	15	7	17	No reference to Morris County CoC Strategic Plan, neither agency has all levels of staff attending CoC meetings; information is not communicated to all staff; MHA does not demonstrate awareness of policies and procedures
Housing First	8	10	10	10	8	9.33333333	MHA did not adequately answer last two components of scoring criteria
							General comments: *When writing their application, DCA should be writing cohesive responses; if your agency does not handle this question, how does the subgrantee fulfill the requirement and how do you monitor them? There is also a lack of standardized care/expectations between subgrantees, 4 points deducted because application was 14 pages
	TOTAL	150	142	83	67	97.33333333	

Indicator	Question	Max Points	Reviewers			Average Score	Comments
			CD	KG	ADB		
HUD Experience	A	0	0	0	n/a	0	
Project Applicability	1	10	10	10	10	10	
Staffing	2	10	8	3	4	5	No org chart, no info about staff from MHA or DCA, no job description
Objectives and Outcomes	3	25	22	13	17	17.33333333	No discussion on family definition or tracking consumer post discharge, not a SMART chart, missing attainability, no discussion on linkages or SPMs
Activities and Services	4	25	24	14	15	17.66666667	no reference to connecting people to PH, no language around individualized service planning and consumer empowerment, no discussion around collab & partnerships, no conversation around linguistic barriers
Monitoring and Evaluation	5	20	20	20	15	18.33333333	No plan for monitoring outcomes that includes frequency of review and staff roles
Operationalizing Housing First	6	50	50	47	22	39.66666667	lack of clarity on implementing HF next year, MHA response response does not indicate that housing comes first and recovery comes second; MHA does not mention client-centered goals or inclusive decision-making structures
Fiscal Capacity	7	10	10	9	9	9.33333333	Agency does not have plan for sustaining the project if key personnel leave
Budget	8	0	0	0	0	0	
Bonus	9	NA	NA	NA	NA	#DIV/0!	
TOTAL		150	144	116	92	117.3333333	13 page application

78%

B. Monitoring Results

2023 Monitoring Cover Page

Agency Name	DCA		
Project Name	3AK-3AN-3AP		
	Total Points Received	Total Possible Points	Percentage
Compliance Score	26.5	32	83%
HMIS Performance Score	60	70	86%
Final Monitoring Score	84%		

**Morris County Continuum of Care
Desk Monitoring Questionnaire**

Agency Name: Department of Community Affairs

Project Name: Morris-MHAMC Shelterplus Care/EJH-Shelter Plus Care-Morris (3AK 3AN 3AP)

CLIENT FEEDBACK (6/7 possible points)	Yes	No	N/A	Score
1. Does the agency administer a client satisfaction survey for this project?	X			1
2. Does the agency provide clients with the rules and regulations for the project?	X			1
3. Does the agency provide clients with a means of expressing and resolving a complaint or appeal?	X			1
4. If client(s) were terminated from the program, were steps taken to avoid their homelessness after termination?	X			1
5. Is there a grievance procedure for the project?	X			1
6. Does the agency share the CoC Grievance Policy with all clients?	X			1
7. Does the agency authentically incorporate consumer input in the planning and delivery of services?		X		0
Notes: Agency does not demonstrate how consumer input is used to plan and deliver services.				

PROJECT COORDINATION (3/3 possible points)	Yes	No	N/A	Score
1. Does the project work with agencies throughout the CoC to fill vacancies or obtain referrals?	X			1
2. Does the agency includes homeless or formerly homeless person(s) in its policy-making body?	X			1
3. Does the agency have signed MOUs with any agency that is providing any service or administrative activity for the project?	X			1
Notes:				

PROJECT ADMINISTRATION (6/6 possible points)	Yes	No	N/A	Score
1. Does the project have any outstanding audit/monitoring findings with HUD?			X	NA
2. Does the agency retain records for a minimum of five (5) years after close-out of the grant or clearance of any audit findings, and 15 years after close-out of a grant that funds acquisition, construction or rehabilitation activities?	X			1
3. Does the agency track progress in achieving program goals?	X			1
4. Are clients eligible based on homeless status?	X			1
5. Are clients eligible based on disabling conditions?	X			1
6. Does the agency have a copy of the most recently signed grant agreement with HUD for this project?	X			1
7. Did the project submit the most recent Annual Performance Report to HUD within the 90-day window?			X	N/A

8. Do the clients served in the project match the subpopulations the project has applied for?	X			1
Notes: Note #1: Response to question 3 indicates that the goal of the project is serve 18 CH individuals; however the grant agreement and application indicate that the project should be serving 22 individuals. Note #2: Clients can also provide self-certification to determine chronic homeless status.				

FINANCIAL REVIEW (1/4 possible points)	Yes	No	N/A	Score
1. Is the project sufficiently utilizing the funds awarded?		X		0
2. Is the project drawing down funds from LOCCS on at least a quarterly basis?		X		0
3. If project is requesting service, operating or administrative funds, does it have the appropriate back up, including time sheets, required for the drawdown?		X		0
4. Is the adequate match being provided by the project for all funds requested?	X			1
Notes:				

HOUSING FIRST (5/5 possible points)	Yes	No	N/A	Score
1. Does the project adhere to housing first in project access?	X			1
2. Does the project adhere to housing first in project input?	X			1
3. Does the project adhere to housing first in lease arrangements?	X			1
4. Does the project adhere to housing first in services?	X			1
5. Does the project adhere to housing first in housing provision?	X			1
Notes:				

AGENCY STAFF & CULTURAL COMPETENCY (2/3 possible points)	Yes	No	N/A	Score
1. Does project staff have appropriate training for the level of services required of the grant?	X			1
2. Does the diversity of your agency's staff reflect minority populations that are served by the agency?	X			1
3. Does the program's deliver services in a manner that is culturally and linguistically competent?		X		0
Notes: Response to question 3 does not sufficiently describe the program's ability to deliver services in a manner that is reflective of the cultural/linguistic needs of minority populations.				

DIVERSITY, EQUITY, & INCLUSION (3.5/4 possible points)	Yes	No	N/A	Score
1. Does the agency follow process for analyzing whether any racial disparities are present in their provision or outcomes of homeless assistance?	X			1

2. Does the agency take at least two (2) steps outlined in the Monitoring Addendum to improve racial equity in the provision and outcome of assistance?		X		0.5
3. Has the agency taken steps to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes?	X			1
4. Are there at least three (3) people with lived experience who currently participate in the Agency under the categories listed?	X			1
Notes:				

**Total Score: 26.5/32
(83%)**

Additional Notes/Comments:

Date Completed: 5/15/23

Completed by: Ashni Mathew

Permanent Supportive Housing Program: DCA 3AK-3AN-3AP

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in permanent housing will remain in this housing for a minimum of 1 year or exit to other permanent housing.	85% will remain housed for a least 12 months, exit to other permanent housing, or continue in permanent housing	$\geq 85\% = 10$ $80\% - 84\% = 8$ $65\% - 79\% = 4$ $55\% - 64\% = 1$ $\leq 55\% = 0$	100%	10
2. Households exiting permanent housing will not return to homelessness (Including transitional housing)	<10% of those exiting permanent housing return to homelessness	$\leq 10\% = 10$ $11\% - 20\% = 4$ $21\% - 30\% = 3$ $31\% - 45\% = 1$ $\geq 31\% = 0$	25%	3
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	$\geq 85\% = 10$ $75\% - 84\% = 7$ $65\% - 74\% = 5$ $50\% - 64\% = 3$ $\leq 49\% = 0$	100%	10
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or annually	$\geq 20\% = 10$ $10\% - 19\% = 6$ $5\% - 9\% = 3$ $\leq 5\% = 0$	100%	10
5. Households will maintain or obtain mainstream non-cash benefits	85% will maintain or obtain mainstream non-cash benefits at exit or annually	$\geq 85\% = 10$ $75\% - 84\% = 7$ $65\% - 74\% = 5$ $50\% - 64\% = 3$ $\leq 49\% = 0$	84%	7
6. Program operates at full capacity, with low vacancy rate, and quickly fills vacancies	>90% occupancy during reporting period	$\geq 90\% = 10$ $70\% - 89\% = 7$ $51\% - 69\% = 4$ $\leq 50\% = 0$	91%	10
7. Program maintains adequate data quality in HMIS	<10% data quality errors	$<10\% = 10$ $11\% - 20\% = 7$ $21\% - 30\% = 4$ $31\% - 45\% = 1$ $\geq 31\% = 0$	0%	10
Total:				60

Of 70

*Projects serving 100% chronically homeless or SSI/SSD clients exempt from this measure

All data is taken directly from HMIS using the following dates: 10/01/2021-09/30/2022

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

1E-5. Notifications of Projects Rejected-Reduced

One project, Family Promise of Morris RRH. was reduced because the agency informed the CoC they would not be renewing this project. Instead, the agency was awarded this reallocated money for the new CE LSP project, as indicated in the attached award letter.

From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris CoC Award

Date: August 6, 2023 at 4:44 PM

To: Joann Bjornson j.bjornson@familypromisemorris.org

Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlanticealth.org, Rebecca Sherrod (rsherrod@cfmorrison.org) rsherrod@cfmorrison.org

CD

Hello Joann,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that Keys to Housing, Morris Leasing, and CE LSP have been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	97%	Family Promise	Keys to Housing	\$322,775.00	\$322,775.00	NA
1	97%	Family Promise	Morris Leasing	\$61,989.00	\$61,989.00	NA
1	97%	Family Promise	CE LSP	\$175,000.00	\$173,414.00	Award based on available reallocated funding

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, DO NOT hit the submit button in the system
- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Ashni Mathew by **Friday, September 1st**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2023 CoC Competition page:

<https://www.hudexchange.info/programs/e-snaps/fy-2023-coc-program-nofa-coc-program-competition/>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal->

[projects/](#)

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

Please join us for The Sparkle of Hope Gala on November 15, 2023!
Adam Schechter, Chairman, CEO, and President of LabCorp is the Honoree!
Details at <https://www.communityhope-nj.org/events/sparkle-of-hope/>



2023 Morris
CoC Sc...(1).xlsx

Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719

<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Executive Committee

CHAIR

Allison Delcalzo-Berens
Morristown Medical
Center

VICE CHAIR

Kelly Stephens
Morris County Housing
Authority

SECRETARY

Karina Calabuig
Catholic Family &
Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo
Community Hope

Appeals Process

Agencies that have been denied funding or received reduced funding through the local selection process may appeal the decision of the review committee. An appeal letter must be submitted to the CoC Lead Agency within three (3) business days from the receipt of the notification letter. The appeals letter must include the following information:

- Project name and requested amount
- Explanation of error in review committee determination; or
- Explanation of error in project selection process/procedures

The CoC Lead Agency will have 3 business days to notify the appeals committee of the submission of an appeal letter. The Appeals Committee shall be an ad hoc committee comprised of the following representatives, selected by the Lead Agency:

- Chair of the Community Assistance Services Committee (CASC), or designee if a conflict exists,
- Chair of CoC Executive Committee, or designee if a conflict exists,
- and the Chair of the Human Service Advisory Council, or designee if a conflict exists.

Clarence Curry
*Human Relations
Commission*

Katharine Errico
*MC Dept. of Human
Services*

Brian Frommelt
Market Street Mission

Chris Kirk
Trenton Health Team

Raquel Kooper
*Monarch Housing
Associates*

Elom Ocansey
*Community
Representative*

Rebecca Sherrod
Child & Family Resources

The Appeals Committee shall have up to five (5) business days to review the letter submitted by the agency requesting an appeal. The Appeals Committee shall be empowered to request additional information from the agency submitting the appeal and/or from the CoC review committee. The Appeal Committee shall set a date for a hearing which shall be held within fourteen (14) business days of the receipt of the appeal letter. The appeal hearing shall include Appeals Committee members, one representative from the CoC Allocation Committee, and one representative from the agency submitting the appeal. Upon hearing from both the review committee and the agency, the Appeals Committee shall make a final determination regarding funding decisions. Final notification shall be sent to the appealing Agency and the CoC Executive Committee in writing no more than five (5) business days after the hearing. Determinations by the Appeals Committee shall be final.

1E-5a Notifications of Projects Accepted

From: Carmine Deo cdeo@communityhope-nj.org
Subject: 2023 Morris COC Award
Date: August 6, 2023 at 4:19 PM
To: macree@nj211.org
Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlantichhealth.org

CD

Hello Melissa,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that No Wrong Door and No Wrong Door 2 have been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	87%	NJ 211	No Wrong Door	\$ 51,020.00	\$ 51,020.00	NA
1	87%	NJ 211	No Wrong Door 2	\$ 59,616.00	\$ 59,616.00	NA

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
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E-snaps project applicant instructions:
Renewals:
<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:
<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

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Adam Schechter, Chairman, CEO, and President of LabCorp is the Honoree!
Details at <https://www.communityhope-nj.org/events/sparkle-of-hope/>



Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719

<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

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Morristown Medical
Center

VICE CHAIR

Kelly Stephens
Morris County Housing
Authority

SECRETARY

Karina Calabuig
Catholic Family &
Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo
Community Hope

Clarence Curry
Human Relations
Commission

Katharine Errico
MC Dept. of Human
Services

Brian Frommelt
Market Street Mission

Chris Kirk
Trenton Health Team

Raquel Kooper
Monarch Housing
Associates

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- Project name and requested amount
- Explanation of error in review committee determination; or
- Explanation of error in project selection process/procedures

The CoC Lead Agency will have 3 business days to notify the appeals committee of the submission of an appeal letter. The Appeals Committee shall be an ad hoc committee comprised of the following representatives, selected by the Lead Agency:

- Chair of the Community Assistance Services Committee (CASC), or designee if a conflict exists,
- Chair of CoC Executive Committee, or designee if a conflict exists,
- and the Chair of the Human Service Advisory Council, or designee if a conflict exists.

The Appeals Committee shall have up to five (5) business days to review the letter submitted by the agency requesting an appeal. The Appeals Committee shall be empowered to request additional information from the agency submitting the appeal and/or from the CoC review committee. The Appeal Committee shall set a date for a hearing which shall be held within fourteen (14) business days of the receipt of the appeal letter. The appeal hearing shall include Appeals Committee members, one representative from the CoC Allocation Committee, and one representative from the agency submitting the appeal. Upon hearing from both the review committee and the agency, the Appeals Committee shall make a final determination regarding funding decisions. Final notification shall be sent to the appealing Agency and the CoC Executive Committee in writing no more than five (5) business days after the hearing. Determinations by the Appeals Committee shall be final.

Elonn Ocansey
Community
Representative

Rebecca Sherrod
Child & Family Resources



2023 Morris
CoC Sc...(1).xlsx

From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris COC Award

Date: August 6, 2023 at 4:27 PM

To: Markowski, Brandon Brandon.Markowski@dca.nj.gov

Cc: Mathew, Ashni (amathew@monarchhousing.org) amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison Allison.Delcalzo@atlantichhealth.org, Rebecca Sherrod (rsherrod@cfmorriss.org) rsherrod@cfmorriss.org

CD

Resending with corrected subject line:

Hello Brandon,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that 3AK 3AN 3AP has been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1&2	76%	NJ DCA	3AK 3AN 3AP	\$ 230,242.00	\$ 230,242.00	N/A

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<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

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Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

Please join us for The Sparkle of Hope Gala on November 15, 2023!
Adam Schechter, Chairman, CEO, and President of LabCorp is the Honoree!
Details at <https://www.communityhope-nj.org/events/sparkle-of-hope/>



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Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719

<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Executive Committee

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Morristown Medical Center

VICE CHAIR

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Catholic Family & Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
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Carmine Deo
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Clarence Curry
Human Relations Commission

Katharine Errico
MC Dept. of Human Services

Brian Frommelt

Appeals Process

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- Project name and requested amount
- Explanation of error in review committee determination; or
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The CoC Lead Agency will have 3 business days to notify the appeals committee of the submission of an appeal letter. The Appeals Committee shall be an ad hoc committee comprised of the following representatives, selected by the Lead Agency:

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Trenton Health Team

Raquel Kooper
*Monarch Housing
Associates*

Elom Ocansey
*Community
Representative*

Rebecca Sherrod
Child & Family Resources

one representative from the agency submitting the appeal. Upon hearing from both the review committee and the agency, the Appeals Committee shall make a final determination regarding funding decisions. Final notification shall be sent to the appealing Agency and the CoC Executive Committee in writing no more than five (5) business days after the hearing. Determinations by the Appeals Committee shall be final.

From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris CoC Award

Date: August 6, 2023 at 4:38 PM

To: l.litt@edgenj.org

Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlantichhealth.org, Rebecca Sherrod (rsherrod@cfmorrison.org) rsherrod@cfmorrison.org

CD

Hello Laurie,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that PSH1, PSH2, RRH Youth, and RRH for LGBTQ, have been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	98%	EDGE	PSH 1	\$109,322.00	\$109,322.00	NA
1	98%	EDGE	PSH 2	\$91,143.00	\$91,143.00	NA
1	97%	EDGE	RRH Youth	\$103,544.00	\$103,544.00	NA
1	95%	EDGE	RRH for LGBTQ	\$225,000.00	\$141,526.00	Award based on available PH Bonus funding

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Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

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Morris County Housing
Authority

SECRETARY

Karina Calabuig
Catholic Family &
Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo

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- Project name and requested amount
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- and the Chair of the Human Services Advisory Council, or designee if a conflict exists.

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Katharine Errico
*MC Dept. of Human
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Brian Frommelt
Market Street Mission

Chris Kirk
Trenton Health Team

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*Monarch Housing
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Rebecca Sherrod
Child & Family Resources

• and the Chair of the Human Service Advisory Council, or designee if a conflict exists.

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From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris CoC Award

Date: August 6, 2023 at 4:44 PM

To: Joann Bjornson j.bjornson@familypromisemorris.org

Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlantichhealth.org, Rebecca Sherrod (rsherrod@cfmorrison.org) rsherrod@cfmorrison.org

CD

Hello Joann,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that Keys to Housing, Morris Leasing, and CE LSP have been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	97%	Family Promise	Keys to Housing	\$322,775.00	\$322,775.00	NA
1	97%	Family Promise	Morris Leasing	\$61,989.00	\$61,989.00	NA
1	97%	Family Promise	CE LSP	\$175,000.00	\$173,414.00	Award based on available reallocated funding

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<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal->

[projects/](#)

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

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Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo
Community Hope

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From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris COC Award

Date: August 6, 2023 at 4:49 PM

To: Dan McGuire danmcguire@hsinj.org, Wesley Gaynor wesleygaynor@hsinj.org

Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlantichhealth.org, Rebecca Sherrod (rsherrod@cfmorrison.org) rsherrod@cfmorrison.org

CD

Hello Dan,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that PSH for Ruth Davis Drive and PSH for Safe Haven have been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	90%	HSI	PSH for Ruth Davis Drive	\$159,668.00	\$159,668.00	NA
1	91%	HSI	PSH for Safe Haven	\$201,591.00	\$201,591.00	NA

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Carmine

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Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo
Community Hope

Clarence Curry
Human Relations
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Katharine Errico
MC Dept. of Human
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Brian Esomah

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From: Carmine Deo cdeo@communityhope-nj.org
Subject: 2023 Morris COC Award
Date: August 6, 2023 at 4:54 PM
To: Diane Williams DWilliams@jbws.org
Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlantichhealth.org, Rebecca Sherrod (rsherrod@cfmorriss.org) rsherrod@cfmorriss.org

CD

Hello Diane,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that RRH for Victims of DV and New Joint TH-RRH have been supported for funding through the FY2023 application cycle.

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Tier	Score	Agency	Project	Request	Award	Notes
1	88%	JBWS	RRH for Victims of DV	\$162,318.00	\$162,318.00	NA
2	87%	JBWS	New Joint TH-RRH	\$205,096.00	\$202,180.00	Awarded through available DV Bonus funding

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<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

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Chris Kirk
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Raquel Kooper
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*Community
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From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris CoC Award

Date: August 6, 2023 at 4:59 PM

To: Rose Brown rbrown@mhainspire.org, Christine Czerniecki cczerniecki@mhainspire.org

Cc: Ashni Mathew amathew@monarchhousing.org, Archer, Amy aarcher@co.morris.nj.us, Delcalzo, Allison allison.delcalzo@atlanticealth.org, Rebecca Sherrod (rsherrod@cfmorriss.org) rsherrod@cfmorriss.org

CD

Hello Christine,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that the PSH project has been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
2	72%	Mental Health Association	PSH	\$79,084.00	\$79,084.00	NA

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, DO NOT hit the submit button in the system
- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Ashni Mathew by **Friday, September 1st**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2023 CoC Competition page:

<https://www.hudexchange.info/programs/e-snaps/fy-2023-coc-program-nofa-coc-program-competition/>

E-snaps project applicant instructions:

Renewals:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New Projects:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Expansion Projects:

<https://www.hudexchange.info/resource/5853/applying-for-expansion-projects-during-the-coc-program-competition/>

Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

Please join us for The Sparkle of Hope Gala on November 15, 2023!
Adam Schechter, Chairman, CEO, and President of LabCorp is the Honoree!
Details at <https://www.communityhope-nj.org/events/sparkle-of-hope/>



2023 Morris
CoC Sc...(1).xlsx

Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719

<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Executive Committee

CHAIR

Allison Delcalzo-Berens
Morristown Medical
Center

VICE CHAIR

Kelly Stephens
Morris County Housing
Authority

SECRETARY

Karina Calabuig
Catholic Family &
Community Services

Alicia Alvarez
Neighbors in Need

Dominique Bordenabe
Nourish NJ

Carmine Deo
Community Hope

Clarence Curry
Human Relations
Commission

Katharine Errico
MC Dept. of Human
Services

Brian Frommelt
Market Street Mission

Chris Kirk

Appeals Process

Agencies that have been denied funding or received reduced funding through the local selection process may appeal the decision of the review committee. An appeal letter must be submitted to the CoC Lead Agency within three (3) business days from the receipt of the notification letter. The appeals letter must include the following information:

- Project name and requested amount
- Explanation of error in review committee determination; or
- Explanation of error in project selection process/procedures

The CoC Lead Agency will have 3 business days to notify the appeals committee of the submission of an appeal letter. The Appeals Committee shall be an ad hoc committee comprised of the following representatives, selected by the Lead Agency:

- Chair of the Community Assistance Services Committee (CASC), or designee if a conflict exists,
- Chair of CoC Executive Committee, or designee if a conflict exists,
- and the Chair of the Human Service Advisory Council, or designee if a conflict exists.

The Appeals Committee shall have up to five (5) business days to review the letter submitted by the agency requesting an appeal. The Appeals Committee shall be empowered to request additional information from the agency submitting the appeal and/or from the CoC review committee. The Appeal Committee shall set a date for a hearing which shall be held within fourteen (14) business days of the receipt of the appeal letter. The appeal hearing shall include Appeals Committee members, one representative from the CoC Allocation Committee, and one representative from the agency submitting the appeal. Upon hearing from both the review committee and the agency, the Appeals Committee shall make a final determination

Trenton Health Team

*Raquel Kooper
Monarch Housing
Associates*

*Elom Ocansey
Community
Representative*

*Rebecca Sherrod
Child & Family Resources*

regarding funding decisions. Final notification shall be sent to the appealing Agency and the CoC Executive Committee in writing no more than five (5) business days after the hearing. Determinations by the Appeals Committee shall be final.

From: Carmine Deo cdeo@communityhope-nj.org

Subject: 2023 Morris CoC Award

Date: August 6, 2023 at 5:08 PM

To: zgonzalez@visionsandpathways.org

Cc: Archer, Amy aarcher@co.morris.nj.us, Ashni Mathew amathew@monarchhousing.org, Delcalzo, Allison allison.delcalzo@atlanticealth.org, Rebecca Sherrod (rsherrod@cfmorrison.org) rsherrod@cfmorrison.org

CD

Hello Zoila,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2023 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that Village House has been supported for funding through the FY2023 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Score	Agency	Project	Request	Award	Notes
1	68%	Visions and Pathways	Village House RRH	\$51,394	\$51,394	NA

Please be aware that the following requirements and deadlines will be in effect for the FY2023 application cycle:

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[projects/](#)

New Projects:

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Thank you,

Carmine

Carmine V. Deo
Executive Director
973-463-9600 x305

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Adam Schechter, Chairman, CEO, and President of LabCorp is the Honoree!
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2023 Morris
CoC Sc...(2).xlsx

Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719
<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Executive Committee

CHAIR
Allison Delcalzo-Berens
Morristown Medical Center

VICE CHAIR
Kelly Stephens
Morris County Housing Authority

SECRETARY
Karina Calabuig
Catholic Family & Community Services

Alicia Alvarez

Appeals Process

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- Project name and requested amount
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The CoC Lead Agency will have 3 business days to notify the appeals committee of the submission of an appeal letter. The Appeals Committee shall be an ad hoc committee

Neighbors in Need
Dominique Bordenabe
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Market Street Mission

Chris Kirk
Trenton Health Team

Raquel Kooper
*Monarch Housing
Associates*

Elorm Ocansey
*Community
Representative*

Rebecca Sherrod
Child & Family Resources

comprised of the following representatives, selected by the Lead Agency:

- Chair of the Community Assistance Services Committee (CASC), or designee if a conflict exists,
- Chair of CoC Executive Committee, or designee if a conflict exists,
- and the Chair of the Human Service Advisory Council, or designee if a conflict exists.

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1E-5b Local Competition Results

Morris CoC FY2023 Budget - Prioritizes RRH, CE, Renewal, then DV Bonus

Rank	Tier	Score	Agency Name	Project Name	Program Type	New Construction	Leasing	Rental Assistance	Supportive Services	Operating Costs	HMIS	Admin	Total Requested	Total Awarded	Cumulative Total	Difference between Award & Request
1	1	97%	EDGE	RRH Youth	RRH	\$ -	\$0	\$72,072	\$25,000	\$0	\$0	\$6,472	\$ 103,544.00	\$ 103,544.00	\$ 103,544.00	\$ -
2	1	95%	EDGE	RRH for LGBTQ	RRH-NEW	\$ -		\$ 163,800.00	\$ 50,000.00	\$0	\$0	\$ 11,200.00	\$ 225,000.00	\$ 141,526.00	\$ 245,070.00	\$ (83,474.00)
3	1	88%	JBWS	RRH for Victims of DV	RRH	\$ -	\$0	\$126,072	\$33,046	\$0	\$0	\$3,200	\$ 162,318.00	\$ 162,318.00	\$ 407,388.00	\$ -
4	1	68%	Visions & Pathways	Village House	RRH	\$ -	\$0	\$29,352	\$18,468	\$0	\$0	\$3,574	\$ 51,394.00	\$ 51,394.00	\$ 458,782.00	\$ -
5	1	97%	Family Promise	CE LSP	SSO-CE-NEW	\$ -	\$ -	\$ -	\$ 162,750.00	\$ -	\$ -	\$ 12,250.00	\$ 175,000.00	\$ 173,414.00	\$ 632,196.00	\$ (1,586.00)
6	1	87%	NJ 211	No Wrong Door	SSO-CE	\$ -	\$0	\$0	\$51,020	\$0	\$0	\$0	\$ 51,020.00	\$ 51,020.00	\$ 683,216.00	\$ -
7	1	87%	NJ 211	No Wrong Door 2	SSO-CE	\$ -	\$0	\$0	\$54,527	\$0	\$0	\$5,089	\$ 59,616.00	\$ 59,616.00	\$ 742,832.00	\$ -
8	1	98%	EDGE	PSH 2	PSH	\$ -	\$0	\$58,704	\$30,000	\$0	\$0	\$2,439	\$ 91,143.00	\$ 91,143.00	\$ 833,975.00	\$ -
9	1	98%	EDGE	PSH 1	PSH	\$ -	\$107,769	\$0	\$0	\$0	\$0	\$1,553	\$ 109,322.00	\$ 109,322.00	\$ 943,297.00	\$ -
10	1	97%	Family Promise	Keys to Housing	PSH	\$ -	\$0	\$223,896	\$79,625	\$0	\$0	\$19,254	\$ 322,775.00	\$ 322,775.00	\$ 1,266,072.00	\$ -
11	1	97%	Family Promise	Leasing	PSH	\$ -	\$59,011	\$0	\$0	\$0	\$0	\$2,978	\$ 61,989.00	\$ 61,989.00	\$ 1,328,061.00	\$ -
12	1	91%	Homeless Solutions	Permanent Supportive Housing for Safe Haven	PSH	\$ -	\$0	\$146,760	\$42,750	\$0	\$0	\$12,081	\$ 201,591.00	\$ 201,591.00	\$ 1,529,652.00	\$ -
13	1	90%	Homeless Solutions	Permanent Supportive Housing for Ruth Davis Drive	PSH	\$ -	\$0	\$109,872	\$39,558	\$0	\$0	\$10,238	\$ 159,668.00	\$ 159,668.00	\$ 1,689,320.00	\$ -
14	1&2	76%	Department of Community Affairs	3AK 3AN 3AP	PSH	\$ -	\$0	\$297,264	\$0	\$0	\$0	\$9,726	\$ 230,242.00	\$ 230,242.00	\$ 1,919,562.00	\$ -
15	2	72%	Mental Health Association	Permanent Supportive Housing	PSH	\$ -	\$0	\$73,380	\$0	\$0	\$0	\$5,704	\$ 79,084.00	\$ 79,084.00	\$ 1,998,646.00	\$ -
16	2 (DV Bon	87%	JBWS	Joint TH-RRH	TH-RRH - NEW	\$ -	\$ -	\$ 63,000.00	\$ 110,894.00	\$ 15,593.00	\$ 3,222.00	\$ 12,387.00	\$ 205,096.00	\$ 202,180.00	\$ 2,200,826.00	\$ (2,916.00)
	N/A		Morris County	Planning Grant	PLANNING								\$ 101,090.00	\$ 101,090.00	\$ 2,301,916.00	\$ -
													\$ 2,288,802.00	\$ 2,301,916.00		

Project wishing to not renew	Project										Reallocated amount
Family Promise	Family Promise Rapid Re-Housing Grant	RRH	\$ -	\$0	\$100,344	\$59,998	\$0	\$0	\$13,072	\$173,414	\$173,414
Rejection	Project									Request	Award

PH Bonus	Project									Award	PH Bonus
EDGE	RRH for LGBTQ	RRH-NEW	\$ -		\$ 163,800.00	\$ 50,000.00	\$0	\$0	\$ 11,200.00	\$ 225,000.00	\$ 141,526.00

DV Bonus	Project									Award	DV Bonus
JBWS	Joint TH-RRH	TH-RRH - NEW	\$ -	\$ -	\$ 63,000.00	\$ 110,894.00	\$ 15,593.00	\$ 3,222.00	\$ 12,387.00	\$ 205,096.00	\$ 202,180.00

Annual Renewal Demand	\$ 1,857,120.00
Preliminary Pro Rata Need	\$ 1,571,282.00
Allowable Planning Grant	\$ 101,090.00
Anticipated Tier 1	\$1,727,122
Total PH Bonus Allowable	\$ 141,526.00
Total DV Bonus Allowable	\$ 202,180.00
Anticipated Tier 2	\$ 444,796.00
Total Amount of Funding Requested	\$ 2,288,802.00
Total Amount of Funding Available	\$ 2,301,916.00

2A-6. HDX Competition Report

2023 HDX Competition Report

PIT Count Data for NJ-509 - Morris County CoC

Total Population PIT Count Data

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count	354	268	351	465
Emergency Shelter Total	204	134	257	332
Safe Haven Total	10	7	0	0
Transitional Housing Total	111	93	81	104
Total Sheltered Count	325	234	338	436
Total Unsheltered Count	29	34	13	29

Chronically Homeless PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	51	57	62	105
Sheltered Count of Chronically Homeless Persons	39	41	54	92
Unsheltered Count of Chronically Homeless Persons	12	16	8	13

2023 HDX Competition Report

PIT Count Data for NJ-509 - Morris County CoC

Homeless Households with Children PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	52	35	44	54
Sheltered Count of Homeless Households with Children	52	34	44	54
Unsheltered Count of Homeless Households with Children	0	1	0	0

Homeless Veteran PIT Counts

	2011 PIT	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	16	6	9	3	4
Sheltered Count of Homeless Veterans	8	6	8	3	4
Unsheltered Count of Homeless Veterans	8	0	1	0	0

*For CoCs that did not conduct an unsheltered count in 2021, 2020 data were used.

2023 HDX Competition Report

HIC Data for NJ-509 - Morris County CoC

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Current, Year-Round, HMIS Beds	Total Year-Round, Current, Non-VSP Beds*	HMIS Bed Coverage Rate for Year-Round Beds	Total Year-Round, Current VSP Beds in an HMIS Comparable Database	Total Year-Round, Current, VSP Beds**	HMIS Comparable Bed Coverage Rate for VSP Beds	Total Current, Year-Round, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
ES Beds	109	93	93	100.00%	16	16	100.00%	109	100.00%
SH Beds	0	0	0	NA	0	0	NA	0	NA
TH Beds	117	92	92	100.00%	25	25	100.00%	117	100.00%
RRH Beds	88	51	51	100.00%	37	37	100.00%	88	100.00%
PSH Beds	245	209	245	85.31%	0	0	NA	209	85.31%
OPH Beds	113	0	0	NA	0	0	NA	0	0.00%
Total Beds	672	445	481	92.52%	78	78	100.00%	523	77.83%

2023 HDX Competition Report
HIC Data for NJ-509 - Morris County CoC

2023 HDX Competition Report

HIC Data for NJ-509 - Morris County CoC

Notes

*For OPH Beds, this does NOT include any beds that are Current, Non-VSP, Non-HMIS, and EHV-funded.

**For OPH Beds, this does NOT include any beds that are Current, VSP, Non-HMIS, and EHV-funded.

In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

In the HIC, Current beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2020 HIC	2021 HIC	2022 HIC	2023 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	106	108	111	147

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH units available to serve families on the HIC	8	29	39	20

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH beds available to serve all populations on the HIC	34	118	90	88

2023 HDX Competition Report
HIC Data for NJ-509 - Morris County CoC

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Summary Report for NJ-509 - Morris County CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES and SH	513	725	113	119	6	31	50	19
1.2 Persons in ES, SH, and TH	600	801	137	132	-5	52	63	11

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's "Length of Time on Street, in an Emergency Shelter, or Safe Haven" (Data Standards element 3.17) response and prepends this answer to the client's entry date effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

NOTE: Due to the data collection period for this year's submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)			Median LOT Homeless (bed nights)		
	Submitted FY 2021	FY 2022	Submitted FY 2021	FY 2022	Difference	Submitted FY 2021	FY 2022	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	539	774	405	374	-31	158	161	3
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	626	850	394	377	-17	191	183	-8

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)	Returns to Homelessness in Less than 6 Months		Returns to Homelessness from 6 to 12 Months		Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years	
		FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns	FY 2022	% of Returns
Exit was from SO	12	1	8%	0	0%	2	17%	3	25%
Exit was from ES	213	25	12%	7	3%	8	4%	40	19%
Exit was from TH	53	0	0%	0	0%	1	2%	1	2%
Exit was from SH	0	0		0		0		0	
Exit was from PH	74	0	0%	0	0%	1	1%	1	1%
TOTAL Returns to Homelessness	352	26	7%	7	2%	12	3%	45	13%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2021 PIT Count	January 2022 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	268	351	83
Emergency Shelter Total	134	257	123
Safe Haven Total	7	0	-7
Transitional Housing Total	93	81	-12
Total Sheltered Count	234	338	104
Unsheltered Count	34	13	-21

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2021	FY 2022	Difference
Universe: Unduplicated Total sheltered homeless persons	602	812	210
Emergency Shelter Total	515	736	221
Safe Haven Total	0	0	0
Transitional Housing Total	141	154	13

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	52	54	2
Number of adults with increased earned income	1	6	5
Percentage of adults who increased earned income	2%	11%	9%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	52	54	2
Number of adults with increased non-employment cash income	26	22	-4
Percentage of adults who increased non-employment cash income	50%	41%	-9%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	52	54	2
Number of adults with increased total income	26	27	1
Percentage of adults who increased total income	50%	50%	0%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	25	24	-1
Number of adults who exited with increased earned income	12	8	-4
Percentage of adults who increased earned income	48%	33%	-15%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	25	24	-1
Number of adults who exited with increased non-employment cash income	7	8	1
Percentage of adults who increased non-employment cash income	28%	33%	5%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	25	24	-1
Number of adults who exited with increased total income	17	14	-3
Percentage of adults who increased total income	68%	58%	-10%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	455	680	225
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	96	111	15
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	359	569	210

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	556	781	225
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	137	140	3
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	419	641	222

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2021	FY 2022	Difference
Universe: Persons who exit Street Outreach	33	23	-10
Of persons above, those who exited to temporary & some institutional destinations	3	8	5
Of the persons above, those who exited to permanent housing destinations	9	5	-4
% Successful exits	36%	57%	21%

Metric 7b.1 – Change in exits to permanent housing destinations

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	477	488	11
Of the persons above, those who exited to permanent housing destinations	156	120	-36
% Successful exits	33%	25%	-8%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2021	FY 2022	Difference
Universe: Persons in all PH projects except PH-RRH	215	206	-9
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	202	199	-3
% Successful exits/retention	94%	97%	3%

2023 HDX Competition Report

FY2022 - SysPM Data Quality

NJ-509 - Morris County CoC

	All ES, SH			All TH			All PSH, OPH			All RRH			All Street Outreach		
	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022
1. Number of non-DV Beds on HIC	120	64	93	106	106	87	272	255	294	30	72	48			
2. Number of HMIS Beds	120	57	93	106	106	87	243	226	239	30	72	48			
3. HMIS Participation Rate from HIC (%)	100.00	89.06	100.00	100.00	100.00	100.00	89.34	88.63	81.29	100.00	100.00	100.00			
4. Unduplicated Persons Served (HMIS)	618	501	706	183	141	154	254	238	219	104	128	143	7	31	13
5. Total Leavers (HMIS)	500	414	471	115	94	76	44	36	47	65	68	46	4	13	2
6. Destination of Don't Know, Refused, or Missing (HMIS)	172	188	227	1	3	6	1	6	3	7	4	0	1	3	2
7. Destination Error Rate (%)	34.40	45.41	48.20	0.87	3.19	7.89	2.27	16.67	6.38	10.77	5.88	0.00	25.00	23.08	100.00

2023 HDX Competition Report
FY2022 - SysPM Data Quality

2023 HDX Competition Report

Submission and Count Dates for NJ-509 - Morris County CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2023 PIT Count	1/24/2023	

Report Submission Date in HDX

	Submitted On	Met Deadline
2023 PIT Count Submittal Date	4/27/2023	Yes
2023 HIC Count Submittal Date	4/27/2023	Yes
2022 System PM Submittal Date	2/17/2023	Yes

3A-1a Housing Leveraging Commitment



LAURIE LITT, MSW, LCSW
Chief Executive Officer

JOANN MCENIRY, MSW, LSW
Chief Operating Officer

8/2/2023

New Jersey AIDS Services has been a recipient of HOPWA and Ryan White funding for almost 30 years. We anticipate receiving continued funding into 2024/2025. Our current contracts expire 2/29/2024 (Ryan White) and 12/31/2023 (HOPWA).

Thank you,

A handwritten signature in cursive script that reads "Laurie Litt".

Laurie Litt, MSW, LCSW
Chief Executive Officer



January 24, 2023

VIA ELECTRONIC EMAIL (l.litt@edgenj.org)

Laurie Litt
Chief Executive Officer
New Jersey AIDS Services, Inc. d/b/a EDGE
3 Executive Drive
Morris Plains, NJ 07950

RE: Housing Opportunities for Persons with AIDS (HOPWA) 2023 Award

Contract Period:	January 1, 2023 – December 31, 2023
Contract Amount:	\$764,000.00

Dear Ms. Litt:

The City of Newark has completed its review of proposals submitted for HUD-funded grants. The proposals that we have recommended reflect the current funding priorities for the Housing for Persons with HIV/AIDS (HOPWA) program. After careful consideration, the review committee has recommended approval of your proposal to provide housing and related services to persons living with HIV/AIDS during the 2023 program year.

Pending final approval from the Newark Municipal Council, our office will enter into contracts and begin disbursing entitlement funds, subject to your successful submission of all required documents.

This funding is part of a federal grant award made possible by the United States Department of Housing and Urban Development (HUD) to the Newark Eligible Metropolitan Statistical Area (NEMSA). Your program's award of \$764,000.00 must be allocated as follows:

Long Term:	\$710,520.00
Administration:	\$53,480.00

TOTAL:	\$764,000.00
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A request for supporting documents will be sent via email and must be submitted no later than Friday, February 10, 2023. If you anticipate a delay in obtaining required documents, please contact Yaminah Dean as soon as possible at deany@ci.newark.nj.us.

Sincerely,

Jason Bunkley

Jason Bunkley
Director, Social Services

3A-2a Healthcare Formal Agreement



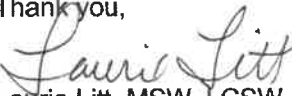
LAURIE LITT, MSW, LCSW
Chief Executive Officer

JOANN MCENIRY, MSW, LSW
Chief Operating Officer

8/2/2023

New Jersey AIDS Services has been a recipient of HOPWA and Ryan White funding for almost 30 years. We anticipate receiving continued funding into 2024/2025. Our current contracts expire 2/29/2024 (Ryan White) and 12/31/2023 (HOPWA).

Thank you,


Laurie Litt, MSW, LCSW
Chief Executive Officer

Aliya Roman
Ryan White Project Director

110 William Street
Newark, New Jersey 07102
Tel: (973) 733-4402
Romana@ci.newark.nj.us

July 3, 2023

Ms. Laurie Litt, CEO
NJ AIDS Services dba EDGE NJ
295 East Main Street
Denville, New Jersey 07834

Re: Ryan White Part A HIV Emergency Relief Grant Program
Contract Period: March 1, 2023 through February 29, 2024
Final FY2023 Award: \$385,352.00

The Newark Eligible Metropolitan Area (EMA) has received a final Notice of Grant Award in the amount of \$12,644,029.00 (*cumulative*) from the United States Department of Health and Human Services, Health Resources and Services Administration (HRSA), Division of Metropolitan HIV/AIDS Programs (DMHAP). Your 2023 Ryan White Part A application has been approved for an additional award, in the amount of \$192,176.00. Attached you will find a list of the required documents to complete the contracting process and guidance for preparing them. **All contract documents must be submitted to this office no later than Monday, July 17, 2023.** Budget documents must cover the period of March 1, 2023 through February 29, 2024, and reflect your full award amount as allocated below.

FY2023 Scope of Service & Funding

Service Category	Partial Award Allocation	Additional Award	FY23 Final Award Total
	March 1 – August 31	September 1 – February 29	March 1 – February 29
Medical Case Management	\$ 34,449.00	\$ 34,449.00	\$ 68,898.00
Outpatient/Ambulatory Health Services	\$ 1,500.00	\$ 0.00	\$ 1,500.00
Outpatient Substance Abuse	\$ 27,000.00	\$ 27,000.00	\$ 54,000.00
Emergency Financial Assistance	\$ 6,000.00	\$ 6,000.00	\$ 12,000.00
Psychosocial Support Services	\$ 2,000.00	\$ 2,000.00	\$ 4,000.00
Mental Health Services	\$ 44,737.00	\$ 44,737.00	\$ 89,474.00
Transportation Services	\$ 17,250.00	\$ 17,250.00	\$ 34,500.00
Case Management	\$ 40,740.00	\$ 40,740.00	\$ 81,480.00
Health Insurance Premium & Cost Sharing	\$ 7,500.00	\$ 7,500.00	\$ 15,000.00
Housing & Related Services	\$ 12,000.00	\$ 12,000.00	\$ 24,000.00
Oral Health Care	\$ 0.00	\$ 500.00	\$ 500.00
Total	\$ 193,176.00	\$ 192,176.00	\$ 385,352.00