

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: NJ-509 - Morris County CoC

1A-2. Collaborative Applicant Name: County of Morris

1A-3. CoC Designation: CA

1A-4. HMIS Lead: NJ HMFA

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	Yes
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	Yes
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Veteran Housing & Service Providers	Yes	Yes	Yes
35.				

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

The CoC is committed to addressing the needs of BIPOC by ensuring that all CoC work incorporates an equity lens. One of the CoC's priorities has been improving diversity & representation across the CoC, to ensure that those in decision-making seats are reflective of populations served. The annual monitoring & local selection tools require agencies to report the racial & ethnic demographics of their client population & are scored based on whether these demographics are represented in their direct staff & executive-level staff. In 2024, the CoC Executive Committee was also asked to complete a voluntary demographics survey that asked about race, ethnicity, sexual orientation, gender identity, age, disability status, history of incarceration, housing insecurity, experience with social services, and any other demographic information that may inform their perspective when doing CoC work. Additionally, the CoC Lived Experience Advisory Board Committee (ABC), which works in close partnership with CoC leadership, has established diverse membership. BIPOC individuals make up 38% of the ABC, and all members sit on a CoC committee, including: the Executive Committee, Funding Allocations, Strategic Planning, Coordinated Entry, and Data Governance Committees. By working towards racial & ethnic representation on the ABC, CoC committees, the funded agency leadership, the CoC aims to promote collaboration with underserved communities in designing programs that equitably benefit them.

The annual monitoring & local selection applications have also been adapted to evaluate agencies based on the steps they are taking to address the needs of underserved communities at the project level. Specifically the CoC is looking to see if agencies have a process of analyzing racial disparities in their data, whether the agency has a process to assess if agency staff & executive boards are reflective of populations served or has a recruitment & hiring plan to achieve this; & if the agency reviews existing & new proposed policies to ensure they do not create undue barriers. Agencies have reported that they have taken steps like: holding focus groups with program participants; working with consultants to review program documents and making programmatic adjustments based on the feedback; and engaging clients in their hiring process.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
	1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
	3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The CoC full membership and sub-committee meetings are open to all interested persons or entities and dates, descriptions, and locations for all CoC meetings and Executive Committee meetings are publicly posted on the Morris County (CoC Lead) website as part of a calendar with many other community events appealing to community members. Anyone interested in participating can enter their individual/agency information into an e-form to submit an application for membership even prior to attending a CoC meeting.
2. CoC Community Assistance Service meetings are in-person. CoC membership information and meeting notices are sent out via email in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities or in need of accommodations. Information on joining the CoC is also available on the CoC website, which is also compatible with these accessible digital tools and is instantly translatable for prospective members who are not fluent in English. Emails are sent to a variety of listservs to expand the number of agencies/advocates aware of the CoC process. The Executive Committee routinely examines membership and actively works to solicit participation from sectors insufficiently represented in the CoC membership (at both full membership and executive membership level).
3. The CoC has invited agencies that serve culturally specific communities experiencing homelessness including: Urban League, Office of Hispanic Affairs, Black Lives Matter Morris County, Wind of the Spirit, Family Success Center, and the Diversity Coalition of Morris County. These agencies join CoC meetings, conduct trainings, and ensure the community is using an equity lens at all times. The CoC is also building relationships with a variety of municipal stakeholders to gain equitable participation from various underrepresented groups/populations throughout the CoC.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
	1. solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
	2. communicated information during public meetings or other forums your CoC uses to solicit public information;	
	3. ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
	4. took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. The strategy to solicit & consider opinions from many entities is to incorporate them into CoC membership and invite them to meetings and trainings on topics related to those experiencing homelessness, which may intersect with other professional disciplines. The CoC's Executive Committee (EC) members currently include: hospitals, shelter & housing providers, food insecurity programs, formerly homeless individuals, DV advocates, childcare providers, veteran service providers, faith-based organizations, mainstream benefits/welfare agency providers, public housing authorities & mental health/substance use disorder service providers. Input on needs & strategies are generated through EC, full membership & subcommittee meetings, & having a broad representation among the membership is essential to creating holistic & effective strategies. Executive committee members are also represented on a number of associated groups and committees including Human Services Advisory Council, the county's PCC, Fair Housing Committee, and Hope Hub, which is an initiative through the County Sheriff's office to connect those at risk to services they need.

2. The CoC Lead, Morris County, is also a local Consolidated Plan Jurisdiction & regularly posts info for public comment pertaining to ESG, CDBG, HOME, & local funding sources, including solicitation of comments about how funds impact housing & homelessness. The CoC also communicates information at County Commissioner-appointed Homeless Advisory Committees.

3. Public input on preventing and ending homelessness is solicited both during virtual and in-person meetings, and also through email. Meeting notices are sent out via email in accessible electronic formats to ensure compatibility with text to speech programs & conversion to large text for individuals in need of accommodations. Emails are sent to a variety of listservs to expand the # of agencies/advocates aware of the CoC process. The County website is also compatible with these digital tools & is instantly translatable for prospective members who are not fluent in English.

4. The CoC actively considers info gathered from public comment & public meetings to make improvements in serving homeless persons. For instance: persons with lived expertise proposed and initiated massive changes to the local PIT planning and implementation. The CoC also actively solicited public comment on the strategic plan, written standards, Code Blue survey, and other CoC-wide policies

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	
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(limit 2,500 characters)

1 On 4/29/24 the CoC announced its Request for Proposals (RFP) on the CoC website, local newspaper, at human services related meetings & mass emails through Human Service & CoC listservs using accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals with disabilities. The RFP for new & renewal project applications stated "projects may apply for new funding that may be made available through reallocation of existing monies or new bonus funding, & applicants who have not previously received CoC funding are encouraged to apply." Two new agencies who had not previously applied for Morris CoC funding applied this year.

2 The CoC RFP announcement included instructions to submit applications via the SurveyMonkey Apply platform, the RFP application questions, scoring rubric, & CoC funding priorities. The RFP identified requirements for applicants. A technical assistance (TA) session open to any interested new or renewal applicants was held on 5/3/24 to provide a full scope of the CoC process, funding eligibility requirements, priorities, and submission instructions.

3 The CoC RFP and TA session explained that during the review process, new projects are scored and ranked based on the percentage of points awarded from the new project scoring rubric enabling cross comparison & ranking w/ renewal projects. The scoring for new projects was based 50% on an agency capacity application and 50% on a project narrative application. The scoring for renewal projects was based 80% on the 2024 monitoring score, 10% on a project letter of intent and SMART goals, and 10% on the budget submission. Minimum requirements for applications to be considered: serving eligible populations, eligible project type, utilization of HMIS, participation in Coordinated Entry, having a required 25% match commitment, and utilizing a Housing First philosophy. The RFP and TA session explained that local funding priorities also impact project selection and ranking.

4 All local competition notices were sent out via email in accessible digital formats to ensure compatibility with text to speech programs & conversion to large text for individuals in need of accommodations. Competition announcements were mentioned at virtual meetings and notices were posted on the Morris County website which is also compatible with these digital tools as well as being instantly translatable for prospective members who are not fluent in English.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Yes
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	
18.		

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

The Morris CoC By-Laws state that the Executive Committee may include representatives from Homeless Youth Service Providers, Early Childhood and/or K-12 Education System Representatives. Child & Family Resources currently sits on the Executive Committee. Child & Family Resources also has a formal written agreement with the local McKinney Vento Office to serve Morris County.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

All providers complete household assessments when families enroll in their programs. As part of the assessments, providers review current connections to school and other education related services for the household. Case managers work with households to identify if additional services are needed and provide support in helping the household connect to services available through the school system or community agencies. Additionally, youth advocate policies and procedures mandate training for providers who serve youth (0-24) to have training on McKinney Vento and navigating the school system. These trainings were provided and recorded by the CoC.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	Yes
3.	Early Childhood Providers	Yes	Yes
4.	Early Head Start	Yes	Yes
5.	Federal Home Visiting Program--(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	Yes
6.	Head Start	Yes	Yes
7.	Healthy Start	Yes	Yes
8.	Public Pre-K	Yes	Yes
9.	Tribal Home Visiting Program	Yes	No

	Other (limit 150 characters)	
10.		

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.	HUD CoC-funded Victim Service Provider	Yes

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:
1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. Policy recommendations may be made by any CoC committee when the need has been identified. All new policies and updates to existing CoC policies are shared via email to the Executive Committee (EC) and full CoC membership, which includes DV advocates and HUD-CoC funded Victim Service Providers (VSP), prior to the EC meeting. EC meetings then include an opportunity for community feedback and discussion on any proposed policy changes. The CoC has had multiple discussions with organizations serving DV populations, and has updated CoC policies based on their feedback. Between 2023-2024, the CoC incorporated changes to its RRH written standards based on feedback from the VSP, and has met with the VSP to address changes to the Coordinated Entry policies and procedures. The CoC Emergency Transfer Plan had also been reviewed by the VSP.

2. The CoC VSP, JBWS, conducts ongoing, cross-systems training for housing and victim service providers, by offering annual training for Coordinated Entry (CE) staff, housing, and service providers on trauma-informed care and victim-centered services for domestic violence victims and survivors. Requirement for participating agencies in CE to attend these annual trainings has been enforced. During the annual CoC monitoring process, all CoC agencies are scored based on whether their staff completes training on trauma-informed care and can meet the needs of survivors. The JBWS Residential Director is also trained in DV Housing First model, a best practice for DV survivors, and she regularly collaborates with HSI, another agency, to support survivors in their transitional program. The Director received training by the Washington State DV Coalition who was the lead agency in the demonstration grant under Dept of Health and Human Services. Additionally, JBWS is currently developing an MOU between JBWS and HSI to support survivor transitions from JBWS to HSI, ensuring a trauma-informed process supporting survivor success.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
1.	safety planning protocols; and	
2.	confidentiality protocols.	

(limit 2,500 characters)

1. The CE policy dictates that those presenting as fleeing DV to the Coordinated Entry (CE) access point or other providers are immediately referred to the designated DV providers in the region, Jersey Battered Women's Services (JBWS) for safety planning & services. Those who are in imminent danger are referred to the police as appropriate. Any individual who identifies DV victimization is deemed eligible for JBWS's Safe House placement. DV survivors without an immediate safety issue may participate in JBWS services & may be referred to other shelter placement if they cannot be diverted or prevented from becoming homeless. Additionally the CE Policies include the below best practices for safety planning:

Communication & collaboration between the CoC, homeless service providers, and VSPs & mutually agreed upon goals and values that ensure equitable cross-system access for survivors; Meaningful involvement from the VSP across homelessness system including Coordinated Entry; Ongoing, cross-systems training for housing and victim service providers provided by JBWS, the CoC VSP, for Coordinated Entry staff and agency participants on trauma-informed care and victim-centered services for domestic violence victims and survivors. Previous trainings hosted by JBWS were recorded and posted on the CoC website for all CoC agencies to view. Agencies participating in Coordinated Entry are required to complete this training.

2. All CoC programs work diligently to protect the confidentiality of program participant information. No data is shared unless the client explicitly consents. Consumers contacting CE who are in imminent danger and want domestic violence-specific services will never be entered into HMIS. The consumer will be immediately referred to JBWS. If the caller ends up being served by a domestic violence provider, that agency may enter their information into a HMIS-comparable database.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below:
1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. The CoC's CE policies and procedures include emergency transfer plan protocols.
2. The CoC sent a memo to all CoC-funded agencies, stating they are required to share the Emergency Transfer Plan policy with all households admitted into their programs, and that they will be monitored starting in the next monitoring cycle that they will be expected to provide evidence that they have shared the Emergency Transfer Plan policy with their clients.
3. To request an emergency transfer, the tenant must notify the CoC-funded agency's management office and submit a written request for a transfer to another location. The agency will provide reasonable accommodations to this policy for individuals with disabilities. The tenant's written request for an emergency transfer should include either: (a) A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under the agency's program; OR (b) A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.
4. The CoC-funded agency will act as quickly as possible to move a tenant who is a victim of domestic violence, dating violence, sexual assault, or stalking to another unit, subject to availability and safety of a unit. If a tenant reasonably believes a proposed transfer would not be safe, the tenant may request a transfer to a different unit. If a unit is available, the transferred tenant must agree to abide by the terms and conditions that govern occupancy in the unit to which the tenant has been transferred. The CoC-funded agency may be unable to transfer a tenant to a particular unit if the tenant has not or cannot establish eligibility for that unit. If the agency has no safe and available units for which a tenant who needs an emergency is eligible, the agency will assist the tenant in identifying other housing providers who may have safe and available units to which the tenant could move. At the tenant's request, the agency will also assist tenants in contacting the local organizations offering assistance to victims of domestic violence, dating violence, sexual assault, or stalking that are attached to Emergency Transfer Plan. JBWS would provide emergency shelter to anyone who cannot safely remain in their housing.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

All households experiencing homelessness and seeking assistance will be assessed through the Coordinated Entry (CE) process; though any household who connects with a CE access point and identifies that they are fleeing or attempting to flee will be offered a referral to JBWS, the VSP, to conduct the CE assessment. The CE provider will explain that JBWS is able to maintain their confidentiality in the process whereas CE housing lists are accessible to several homeless service providers in the county. A household may opt to continue the CE assessment process with the CE Provider or be referred to JBWS. During the assessment with JBWS, clients are made aware that their information will be de-identified and that they will be placed on the CE housing prioritization list (HPL). Clients are informed that through the HPL, they will have safe access to all housing and services available in the CoC that they are eligible for, so long as they desire access to them. All Households referred to JBWS are informed that they also have the option to decline being added to the full CoC HPL and only be referred to JBWS housing and services.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC ensures survivors receive safe housing and services by:

1.	identifying barriers specific to survivors; and
2.	working to remove those barriers.

(limit 2,500 characters)

1. The CoC has a lived experience advisory board (AB) including DV survivors. The AB participates in every CoC committee & has shed light on barriers including those specific to survivors. In addition the Data Committee started a process for the victim service provider (VSP) to share a quarterly report out of aggregate data on their households. The VSP focuses on connection to income/benefits, connections to permanent housing(PH), & length of time to enter PH. In reviewing these metrics, the CoC hopes to ascertain where survivors may be encountering barriers. The annual monitoring process also helps the CoC identify barriers specific to survivors especially when monitoring the CoC-funded victim service provider (VSP). The monitoring evaluates providers on if they obtain consumer feedback, if this feedback is used to improve programming, & if they have & share a grievance procedure with clients. During the monitoring it was shared that JBWS conducts client feedback surveys 2x/year & has focus groups with their RRH clients. Additionally, a voluntary anonymous client feedback survey developed by the AB was added to the 2024 CoC monitoring process. This year the Allocations Committee asked CoC agencies to distribute the survey among clients. As a result the Allocations Committee received responses from clients who are survivors of DV & identified barriers they experienced. The CoC also maintains a CoC-level grievance procedure, which is another avenue to identify and remove barriers. Lastly, the CoC-funded VSP also has persons with lived experience on their board who help the CoC identify barriers, in CoC policies and procedures, that are specific to survivors.

2. The CoC Executive Committee works with the AB, the VSP, & the Data Committee to work on removing barriers to survivors. The monitoring process this year revealed that there was not a process for survivors who did not want identifying information to be added to the CE Housing Prioritization List (HPL) and maintain their confidentiality. As a result, the CoC facilitated conversations between the VSP and the CE Lead to develop a process where survivor CE assessment information will get de-identified & added to the HPL after gaining consent, so survivors have access to all opportunities. The Data Committee, which will be reporting out aggregate data on survivors and identifying barriers, also has participation from those with lived experience who have shared strategies on removing barriers.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+--Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

	Describe in the field below:
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. Each CoC meeting includes an opportunity for public comment, during which all CoC members may propose new CoC policies or propose updates to existing CoC policies. The CoC has begun working with the LGBTQ+ and other organizations to update its LGBTQ+ policy and incorporate language into a wider anti-discrimination policy that includes equal access and gender identity rules, which is reviewed with the CoC on an annual basis.

2. The CoC assisted providers in developing project-level anti-discrimination policies by providing information and resources during the application technical assistance session and outlining and distributing clear criteria for high scoring projects during the allocations process.

3. The CoC conducts an annual monitoring of CoC-funded providers, which includes a monitoring of providers' policies and oversight over any compliance issues with the CoC's anti-discrimination policies.

4. If the monitoring process results in findings regarding noncompliance with the anti-CoC discrimination policy, the CoC will write a letter to the agency notifying them of the exact findings that were identified and will request that the agency submit a response within 60 days of receipt of the letter, acknowledging the findings and reporting back on their remediation plan for addressing any noncompliance. If noncompliance is identified in subsequent monitoring cycles, the agency will be notified that this could result in loss of funding if their noncompliance persists. Additionally, the CoC grievance process is another avenue for addressing discrimination complaints.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
The State of New Jersey Department of Community Affairs	97%	Yes-HCV	No
Morris County Housing Authority	59%	Yes-HCV	No

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

	Describe in the field below:
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

The CoC has worked with all of the County PHAs. Specifically we have formal MOUs with Morris County (MCPHA), Dover (DPHA) and Madison (MPHA) PHAs. Our partnerships center around understanding barriers to housing, landlord programs, & prioritizing homeless households through preference & set asides. Once the TBRA vouchers under MCPHA expire, clients automatically move into permanent HCVs. Prioritized households are referred by shelter, outreach, and other partners using HMIS & Coordinated Entry.

MCPHA and the DPHA successfully partnered with the CoC and initially received 25 HUD Mainstream Vouchers in September 2019 which were specifically set aside for the non-elderly disabled population affected by homelessness. Since the initial award, MCPHA received an additional 8 vouchers through the CARES Act and subsequently 10 more through a non-competitive NOFO bringing the total to 43, which are currently at 100% utilization. A preference is given to applicants referred from the Coordinated Entry List. Additionally, there are interjurisdictional agreements between MCHA, DHA and Madison HA in order to address the needs of the homeless population when vouchers may not be available in one jurisdiction but available in another. MCHA, MPHA, and DPHAs are partners in the Coordinated Entry System (CES). The MCPHA Executive Director sits on the CoC Executive Committee, and all three PHAs have signed MOU's with the CES. This allows shared case conferencing, brainstorming, conflict resolution, landlord support, eviction prevention and creative problem solving with flexible options and solutions.

A CoC-funded agency, Family Promise of Morris County (FPMC), has worked to engage the PHAs in our community and they meet regularly as a group and individually with FPMC. FPMC was awarded the Lead Organization role for Morris County for the state's Emergency Housing Voucher Program and is working with the PHA's to cross reference names on their Wait Lists and the CE List, to ensure those with the highest acuity needs are met first. MCPHA is working with FPMC on its soon to be awarded Congressionally Funded grant project- Housing is Healthcare for Economic Impact- dedicating 10 vouchers to homeless individuals/families- to improve health outcomes, reduce use of ER's and provide safe accessible housing that addresses and resolves healthcare crises.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored-For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	Yes
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	13
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	13
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. Housing First(HF) evaluation accounts for 20% of new project scores. New project applicants are assessed on whether HF philosophy applies through all agency initiatives & on having HF termination & admission criteria, voluntary services, HF-trained staff, HF implementation plans, a client-centered service model, inclusive decision making, & strategies to address barriers to HF. Renewal project applications are assessed on operationalization of HF during the annual CoC monitoring. HF assessment accounts for 33% of the monitoring score & the monitoring score accounts for 80% of the renewal project application score.

2. The standards used for HF evaluations are: selection policies dictate the project participates in CE & prioritizes the most vulnerable; service plans are individualized & client-centered; services are tracked & recorded but not required to maintain housing; low barrier program enrollment & termination criteria (projects do not deny admission or terminate clients based on criminal record, substance use, credit, income, or DV); measures are taken to overcome & avoid eviction; clients remain in program if evicted; consumer feedback is collected & informs programing. For PH projects, the CoC also monitors HF metrics like returns to homelessness & PH retention. The CoC monitors the CE Provider on HF metrics like: % households discharged for noncompliance, % households discharged to permanent housing, % households discharged to homelessness, time from initial contact to assessment, & time from referral to case management/housing navigation services.

3. Outside the competition, renewal projects are monitored annually. The onsite monitoring process includes an on-site review of client files, to ensure that clients were not terminated from the project due to violations of HF. Monitoring entails reviewing program policies & procedures to ensure they do not violate HF, that client input impacts program design, & that there are minimal barriers to entry. The CE prioritization policy also incorporates an accountability process through the monitoring of project admissions and denials.

4. In order to improve fidelity to HF, the CoC provides training during the technical assistance session that is provided once the local application gets released. The CoC also asks agencies to address any HF findings that were identified during the monitoring, and provides TA on HF fidelity if the need is identified.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	
	Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.	

(limit 2,500 characters)

The Mental Health Association (MHA) currently conducts the primary outreach for the CoC. MHA works with human services organizations, police & hospitals to identify & outreach the most vulnerable & resistant. MHA receives daily referrals for those struggling to engage in housing services due to barriers like mental health, & outreaches by phone, email & in person. MHA outreaches referrals for at least 45 days but often longer. MHA trains staff annually in outreach foundations, behavioral health & national best practices on trauma informed approaches. MHA offers everyday support like hygiene items, food, clothing & services to improve quality of life. Additionally MHA conducts annual satisfaction surveys for agencies and consumers. If shelter/services are refused, connection and referrals will still be made to coordinated entry (CE) and other needed entities; clients will be prioritized for permanent housing opportunities.

The County's Navigating Hope (NH) & Hope One (H1) programs also bring services & connection to benefits through mobile outreach. The NH mobile van travels to hotspot areas like motels, encampments, & treatment clinics, to meet individuals where they are, & helps consumers apply for benefits & connect to social services. NH has been deployed at the local court so persons facing evictions can instantly access the homeless service system if necessary. H1, which operates similarly to NH, specializes in support services, specifically mental health services, for those struggling with addiction; if outreach workers are notified that persons experiencing homelessness are engaging in high-risk behavior, ie drug use, the county deploys the H1 van, which includes a consortium of providers, like a Support Team for Addiction Recovery (STAR) specialist & outreach worker. These providers meet weekly to ensure all persons in need have access to the system. Visions & Pathways also conducts street outreach for youth in the CoC to connect them with CE & services.

There are also currently 2 CE Drop-In Centers that connect unsheltered households to mainstream benefits, services, & shelter and by 2025 it will be 3 drop-in centers along with increased mobile outreach through CE. MHA & the drop-in centers connect people to GA, TANF & SSI. Outreach services are well advertised at all County events. The CoC has held resource fairs to further outreach municipal leaders, schools, & libraries, and also restarted its PIT project homeless connect events in

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness

1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	No
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	No
3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	No
4.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	215	206

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
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2. promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.
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(limit 2,500 characters)

All projects connect participants to the Office of Temporary Assistance (OTA), the local welfare agency to ensure participants are applying for benefits. OTA is a CoC Executive Committee member, CoC full committee member & currently chairs the CE case conferencing meetings. OTA systematically updates partner agency staff regarding the availability of mainstream resources such as SNAP, TANF, state-funded General Assistance welfare for individuals, SSI/D, & substance abuse programs. Morristown Medical Center has financial counseling for both their inpatient & outpatient medical services that link patients to Medicaid & Charity Care so that no one goes without medical care & treatment, including preventative medicine. Zufall Health Center (local FQHC) participates in many CoC outreach efforts & events & also has services that link patients to Medicaid & the ACA Marketplace. Additionally, the CoC provider resource committee, the county's program coordinating committee, has presentations that highlight benefits assistance programs including the Hope Hub.

CoC agencies have access to SOAR trained staff from two CoC-funded agencies who assist clients in connecting to SSI/SSD. Through Coordinated Entry (CE) Drop-In Centers, clients are assisted in using Single Stop, a web-based system that checks benefit eligibility to assist & encourage clients in connecting with mainstream benefits. Single Stop also educates CE & other provider staff on creating linkages to benefits. The CoC also has access to Navigating Hope (NH), a mobile outreach program that bring services & connection to benefits to the community. The NH van travels throughout the County & helps clients apply for benefits & get connected to social services.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
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NOFO Section V.B.1.n.

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:

1.	respond to infectious disease outbreaks; and
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2.	prevent infectious disease outbreaks among people experiencing homelessness.
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(limit 2,500 characters)

1. The CoC works with local federally qualified healthcare centers (FQHCs), local hospitals, and other stakeholders in order to rapidly and effectively respond to infectious disease outbreaks. The CoC now has on-going practices and protocols that the CoC now follows in the event a future infectious disease outbreak:

- Development of a safety, isolation & quarantine plan; once residents are identified they will be offered a safe place to quarantine as well as medical care, telehealth services, food, beverages, medicine, hygiene supplies, & PPE.
- Coordination of a non-congregate shelter for persons experiencing homelessness & testing positive for the disease. Upon discharge, residents will be reconnected with community service providers and supports.
- Collaboration with FQHCs & homeless service providers to distribute masks, sanitizing products, testing & vaccines

2.Ongoing practices at the shelter & drop-in center level that will help to prevent outbreaks among people experiencing homelessness include:

- use of PPE by staff & clients, implementation of air filtration systems & amplified cleaning procedures, additional spacing between beds at all shelter locations. Programs continue to share educational info regarding other illnesses, i.e the flu.
- Increased collaboration between CoC partners & the local FQHC in the County. This collaboration led to increased communication & referrals to the FQHC for clients needing a health screening or connection to primary care.
- Strengthened relationships with county health department to organize & implement vaccine events and implement safety protocols to keep staff safe while continuing to serve the homeless face-to-face
- Implementation of virtual screening for benefits; virtual strategies are still utilized as a hybrid model to continue to address barriers such as transportation when accessing services as well as any other future public health emergencies.

Through all of these practices, the CoC has set up the infrastructure & communication, such as holding meetings virtually, allowing for virtual intakes of clients & electronic collection of documentation that will be needed in future public health emergencies.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1.The CoC is equipped to utilize several communication platforms to distribute information regarding safety measures, local restrictions, and vaccine implementation. Updates can be provided in real time regarding agency operation changes, safety measures, best practices, etc. through the CoC mailing list which has over 200 recipients. Notices can be sent out daily to ensure information is shared. The CoC lead continuously connects with shelters, the coordinated entry program, drop-in centers and the local welfare agency on a regular basis to evaluate needs, provide updates on programs, coordinate testing and vaccine implementation. The Morris CoC continues to hold 5 out of 6 executive committee meetings virtually to ensure access and continued safety. All agencies are encouraged to provide updates and any new programming at these meetings. The Provider Resource subcommittee of the CoC also created a google form for service providers throughout the jurisdiction to complete on a quarterly basis to keep other providers up-to-date with any changes in operation, updates to programs, new programs and protective measures. This method was found to be very successful. Representatives from the largest hospital including the community health and outpatient TB and HIV/HCV/STI clinics also sit on the CoC various committees and regularly provide field outreach to drop in centers, shelters, soup kitchens, substance use programs (ACDU/IOP/residential programs).

2. The CoC expanded on its collaboration with Zufall Health Center, the local federally qualified health center (FQHC) in the County, who has become a member of the CoC and the PIT planning committee. This collaboration has led to increased communication & referrals to the FQHC. The CoC now has strengthened relationships with the health department in the county to be able to organize & implement a number of vaccination events made available to the homeless in the community. The CoC also works with the health department to implement safety protocols to keep staff safe while continuing to serve the homeless face-to-face in agency offices as well as in the community.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The County Hope One mobile recovery outreach & PATH provider assist clients w/ mental illness & substance use disorders in connecting to Coordinated Entry System (CES) access points across 100% of the geographic area. In recommending a new CE provider for FY24, the CoC will expand to 3 walk-in centers in areas w/ the highest homelessness populations. In conjunction, the CES will have 2 FT Mobile Resources specialists to travel to encampments, warming centers, foodbanks, motels & ERs. The CES is also accessible via calling NJ-211. The CoC widely advertises access points through online and newspaper advertisements, a wrapped vehicle, & community outreach.
2. A standardized assessment tool established by the CE Committee is used to assess all households who access CE. CE staff use the tool to determine vulnerability level & make the appropriate referral. CE staff make referrals having a full understanding of client needs, eligibility, provider-specific requirements, target population, & the real-time availability of beds & services. The CE provider oversees the permanent housing waiting list in HMIS where clients are placed based on assessment. Protocol dictates that sheltering/housing agencies access the priority lists when openings occur. When vouchers become available, CE staff connect clients to providers through a warm hand-off.
3. CE staff are trained in low barrier service delivery, trauma-informed care, cultural competence, Narcan training, & crisis intervention & de-escalation techniques. CSPNJ, the new CE provider employs persons with lived experience of homelessness (PWLE) to create a trusting, low-barrier environment where participants can come as they are and know they will be understood and respected. CSPNJ has 39 years of experience in employing PWLE and are well-equipped to leverage their lived expertise to collect personal information in a trauma-informed way.
4. The CES relies on HMIS to document all services including referrals and contact logs, & to gain feedback from participating households. CE-participating projects have the opportunity during Case Conferencing to provide feedback on the CE system. In order to gain feedback from households that participated in coordinated entry, the Coordinated Entry Leadership Committee has invited CoC Lived Experience Advisory Board members to attend CE Leadership Team Case Conferencing meetings to evaluate how the process works in real time and provide meaningful feedback.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
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4.	takes steps to reduce burdens on people seeking assistance.
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(limit 2,500 characters)

1. 3 Drop-In Centers, Our Promise in Morristown and Edna's Haven in Dover, provide direct access to case managers to help those least likely to advocate for themselves navigate the system. The CoC developed a policy to ensure that these access points "will be equipped with appropriate accessible formats of communication to accommodate those with hearing or vision impairments and those with limited English proficiency" to ensure equal access. Additionally, the coordinated entry system (CES) will have 2 FT mobile outreach specialists to travel to those who are least likely to apply for homeless assistance, by going onsite to encampments, warming centers, foodbanks, motels & ERs. The CES is also accessible via calling NJ-211. The CoC widely advertises access points through online and newspaper advertisements, a wrapped vehicle, & community outreach.

2.The CoC's Screening/Assessment Tool currently prioritizes those who: are chronically homeless, unsheltered, left homeless projects previously, have the longest history of homelessness, are at risk for victimization, have disabled heads of household, and have the most severe service needs.

3. Following CES assessment, the CES provider places households on a prioritization list that can be confidentially viewed in HMIS by CoC providers who can outreach to the top prioritized household to screen them and place them into their shelter, transitional, or permanent housing projects in real time. In addition, the CoC has monthly case conferencing meetings to discuss difficult placements, cases, and situations.

4. The CE assessment tool was redesigned with the intent of only asking questions that are only necessary for determining eligibility and level of vulnerability, and eliminating unnecessary, invasive questions, so as to reduce burdens on those seeking assistance and prevent them from reliving their trauma. To further minimize burdens, the CES is also set up with multiple points of access (walk-in centers, outreach, phone). The CE Provider maintains a diverse, culturally competent team of staff that also have lived experience of homelessness and have a first-hand understanding on how to reduce the burdens on those seeking assistance. No one is turned away by the CES. If the assessed need is not housing stability, the CES will make the appropriate referrals, provide eligibility criteria and advocate as needed.

1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
	NOFO Section V.B.1.o.	

Describe in the field below how your CoC through its coordinated entry:

1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1.The CoC maintains a MOU which must be signed by all Coordinated Entry System (CES) collaborating partners. This MOU outlines the responsibility of all partners, including:

- Not discriminating in providing referrals and/or services based on race, color, national origin, gender identity, sexual orientation, financial status, religion, age, or disability.
 - Distributing information to the public regarding the Morris County Coordinated Entry System, including their websites.
 - Offering services to clients deemed appropriate for their agencies' services.
- Furthermore, the CES Case Conferencing Committee reviews Morris County housing inventory for permanent housing and voucher opportunities on a monthly basis for wide-spread dissemination. Opportunities shared are immediately case-conferenced for appropriate referral and applications and marketed at the drop-in centers and other partner agency locations. The CES lead also attends outreach events throughout the county, and distributes marketing materials to promote awareness of services available to homeless households through the CoC

2.As per the CE Policies and Procedures, the CoC and the CES must continue to comply with the nondiscrimination provisions of federal civil rights laws, including the Fair Housing Act, Section 504 of the Rehabilitation Act, Title VI of the Civil Rights Act, and Titles II and III of the Americans with Disabilities Act, as well as HUD's Equal Access and Gender Identity Rules, as applicable. In addition, when administering the CES initial standardized assessment, the CE assessment staff informs all consumers of the process for filing a complaint. Additionally, the CE provider will advise a client to contact Legal Services when appropriate.

3.The CE Leadership Team and Executive Committee meetings provide an open forum where the CES/CoC can raise concerns regarding fair housing choice & report any need for formal or additional advocacy to the Morris County Department of Community Development (MCDC), which is the jurisdiction responsible for certifying consistency with the Consolidated Plan. The CoC also has a grievance procedure that is available to providers or clients to report grievances or conditions that impede fair housing; grievances received are shared with the MCDC as well. Additionally, the New Jersey Division of Civil Rights has been engaged in providing trainings to the CoC on reporting instances of housing discrimination.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	09/28/2023

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. The data used to analyze whether any racial disparities are present in our CoC's provision or outcomes of CoC Program funded homeless assistance was HMIS data from CoC-funded projects, PIT data, and LSA data in Stella P.

2. Data analysis of CoC-program funded homeless assistance is part of the CoC's annual strategic planning process. Every year, the CoC reviews PIT data, LSA data, and aggregate data from the VSP, to monitor and compare trends and outcomes across racial and ethnic groups. For example, in looking at 2024 PIT data the CoC identified that Black/African American and Hispanic populations make up 3% and 15% of the general population in the CoC respectively, but made up 27% and 31% of the consumer population in CoC-funded HMIS-participating programs on the night of the PIT count. Moreover, LSA data showed that 23% of Hispanic/Latina/e/o households returned to homelessness vs 15% of non-Hispanic/Latina/e/o households. Additionally, the CoC requires and scores agencies on having a process to monitor racial disparities in their individual project-level data.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	No
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes

8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC regularly reviews and solicits feedback on system-level processes, policies, and procedures from committees, especially the lived experience Advisory Board Committee (ABC), and conducts this evaluation with a racial equity lens. The CoC has determined a plan to review existing policies every 5 years for updates or changes, and is committed to identifying any undue barriers to racial equity that the policies may be creating or upholding during these policy evaluations.

Data analysis is another critical component of the CoC's annual evaluation process. Every year, the CoC reviews PIT data, LSA data, and aggregate data from the VSP, for racial disparities. The CoC requires and scores agencies on having a process to analyze racial disparities in their project-level data. The CoC also has access to system-level data through a HMIS data dashboard developed in 2024 by NJ Housing & Mortgage Finance Agency (NJ HMFA), the HMIS lead. The dashboard allows the CoC to compare trends and outcomes for different racial groups, and facilitate conversation regarding system-level practices that impact racial equity.

In addition to these check-points, the CoC was awarded a grant from the State of NJ for developing a data-driven strategic planning project, to identify the data needs and goals of the CoC. Through this grant funding, the CoC aims to craft a plan to obtain more advanced data software (such as Tableau and Snowflake), hire a full-time system data monitoring analyst, establish data transparency around race-related data by developing live data dashboards for the CoC, and be able to monitor system-level processes and outcomes through Coordinated Entry.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
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- | | |
|----|---|
| 2. | the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance. |
|----|---|

(limit 2,500 characters)

1. The CoC looks at measures such as: percent of individuals on the waiting list who identify as Black and Hispanic households; comparison between the percentage of people from different races served in each project type; days homeless across racial and ethnic groups, returns to homelessness across racial and ethnic groups, and exit destinations across racial and ethnic groups. FY23 LSA data, for example, showed that 23% of Hispanic/Latina/e/o households returned to homelessness vs 15% of their non-Hispanic/Latina/e/o counterparts.

2. The CoC currently uses HMIS as the main tool for collecting data and tracking progress on preventing and eliminating disparities. The CoC also looks at data from Stella P, Point-in-Time surveys, and the Coordinated Entry on an annual basis to assess progress on improving housing outcomes and eliminating disparities for Black and Hispanic individuals who are overrepresented in the population experiencing homelessness. In 2023, the CoC was awarded a grant from the State of NJ for developing a data-driven strategic planning project, to identify the data needs and goals of the CoC. Through this grant funding, the CoC aims to craft a plan to obtain more advanced data software (such as Tableau and Snowflake), and establish data transparency around race-related outcome data by developing live data dashboards for the CoC.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
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NOFO Section V.B.1.q.

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

Integrating people with lived expertise (PWLE) into the CoC was one of the goals written into the CoC Strategic Plan and the CoC has made significant headway on this goal. The CoC participated in a Community-Led Planning & Development Project where agencies were outreached to send the CoC referrals for persons with lived expertise (PWLE) who have current knowledge of the homeless crisis and would be interested in participating in an advisory board committee (ABC), which would be a safe space for PWLE. This committee received training on how the CoC operates, and committee members eventually got more involved in CoC subcommittees and various conversations. The CoC nominating committee has also committed to recruiting PWLE to open spots on the executive committee. There are 3 PWLE on the ballot for the 2025 Exec membership.

In September 2022, the Morris CoC ABC became an official subcommittee of the Coc Executive Committee, and they have since developed an outreach/recruitment strategy to expand membership to reflect the CoC's population experiencing homelessness, including those who have received different types of assistance, survivors of DV, and those that are racially and ethnically representative. ABC members serve on all CoC subcommittees and workgroups, such as the CoC funding review committee, Data Governance Committee, Coordinated Entry Leadership Team, Strategic Planning Committee, Case Conferencing, PIT planning committee, and ad-hoc workgroups. In these subcommittees, PWLE are invited to actively participate and weigh in on decision making processes. The ABC's outreach efforts have included attending in-person outreach events looking to recruit and collaborate with additional PWLE. In addition, agencies are required to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes at the agency level.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	4	0
2.	Participate on CoC committees, subcommittees, or workgroups.	6	0
3.	Included in the development or revision of your CoC's local competition rating factors.	4	0
4.	Included in the development or revision of your CoC's coordinated entry process.	1	0

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

The Strategic Planning Committee has tasked the Everyday Connect Committee with creating and implementing strategies to increase earned income for users of the CoC system. In February 2022, the CoC provided a letter of support to the County College of Morris (CCM) for a new project that will support CoC clients with resources and training to fill high-priority jobs in the community. Since then, the Everyday Connect committee has been having active discussions on barriers consumers face when attempting to increase earned income. One of the long-term goals of the group is to collaborate between the different agencies that attend our meetings (i.e. CCM, Center for Family Services, etc.) to create a comprehensive county resource guide for those seeking employment. This is still in the planning phase at this time. In addition, the CoC local application requires funded organizations to include outcomes and strategies associated with connecting program participants with employment opportunities, so this is now included in client service planning.

Moreover, the Morris Lived Experience Advisory Board Committee has received on-going training on CoC systems, including topics like how the CoC program competition and funding process work, eligible CoC program components, Coordinated Entry Systems, and HMIS. The Morris CoC is also part of a Community-Led Planning & Development grant project, which can utilize funds towards professional development, such as covering the attendance cost for people with lived experience to attend conferences.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below:

1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1 The CoC has an Advisory Board Committee (ABC) for people with lived expertise (PWLE) & has 3 voting & 1 non-voting member on the Executive Committee. Members of the ABC are active on all CoC subcommittees, where they provide feedback, participate in system planning conversations, & are helping design a higher functioning & more person-centric system. These committees include the CoC Funding Allocations committee, Data Governance Committee, Coordinated Entry Leadership Team, Strategic Planning Committee, Case Conferencing, and all ad-hoc workgroups.

2 The CoC gathers feedback from PWLE on a regular on-going basis. The CoC has a CoC grievance policy that allows consumers to provide feedback & submit grievances to the CoC lead any time, & members of the ABC members participate on all CoC subcommittees which meet monthly, bi-monthly, & quarterly. Whenever system issues are identified, the CoC always includes PWLE in the strategic planning conversations to address them. During 2023-2024, the CoC started several new projects, like a Data Strategic Plan, a diversified shelter plan workgroup, & updates to PIT Count outreach. As a best practice, PWLE were invited to every conversation & their feedback solicited..

3 A voluntary anonymous consumer feedback survey developed by the ABC was added as a new part of the 2024 CoC monitoring process. This year the Funding Allocations committee asked CoC agencies to distribute the survey among their clients. As a result the Allocations Committee received multiple responses and feedback from people experiencing homelessness and receiving assistance from CoC- and ESG-funded agencies.

4 The new consumer feedback survey is administered and reviewed by the CoC annually as part of the yearly CoC monitoring process. Some members of the ABC currently or previously have received assistance from CoC and ESG funded programs & are present at all CoC subcommittees to share feedback on a monthly, bi-monthly, & quarterly basis.

5 The CoC takes the feedback received by PWLE very seriously & has made changes to existing system-wide practices in response. For example, the CoC received concerns over privacy and confidentiality during CE case conference meetings, and took steps to ensure the housing prioritization list was de-identified. The CoC also drastically changed and expanded PIT outreach efforts and now has a PIT planning team that meets throughout the year in response to feedback from PWLE that PIT outreach was insufficient

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. The State of NJ monitors municipalities to ensure that they are providing their 'fair share' of the region's need for affordable housing for moderate- and low income people. The Mount Laurel Doctrine prohibits discrimination against the poor by the state and municipalities in the exercise of their land use powers. In 2024, the State of NJ passed a new law amending the Fair Housing Act to protect and expand the Mount Laurel Doctrine. The law upheld the ban on Regional Contribution Agreements, and codified the methodology used to determine municipal affordable housing obligations. Locally, the CoC coordinates with the Housing Alliance which leads advocacy on housing development efforts; the CoC recently hosted a Community Resource Networking event to target elected officials and municipal leaders, coordinate local resources, and increase housing development. The Permanent Housing Committee is also working with members of Housing Alliance on a Municipal Engagement Forum to be held in March 2025 on how agencies can support the municipalities in developing affordable housing.

Morris County Department of Human Services, who is the CoC lead, also oversees the Department of Community Development. In this capacity, the CoC Lead was involved in the creation of the Morris County 2023 HOME Action Plan, which allocates funding towards the creation and preservation of affordable rental housing. Some of the affordable housing development projects in the plan include: new construction of two single family group home for individuals with developmental disabilities, new construction of 10 single family homes for low and moderate-income households, and rehabilitation of 52-unit low-income senior community housing.

2. The CoC Permanent Housing Committee coordinates advocacy efforts and focuses on liaising with municipalities on efforts to reduce barriers to housing development. In addition, the NJ Fair Share Housing Center (FSHC), is a regular participating member of the CoC. FSHC is the only public interest organization entirely devoted to defending the housing rights of New Jersey's poor through enforcement of the Mount Laurel Doctrine. FSHC has been working with municipalities in the CoC geographic region to ensure they are providing their fair share of affordable housing.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	04/29/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	04/29/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	165
2.	How many renewal projects did your CoC submit?	11
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

Renewal projects are monitored on APR data. Full points are received for projects where at least 85% of households remain housed for at least 12 months, exit to permanent housing (PH), or continue in PH; < 10% of those exiting PH return to homelessness; 85% households maintain/increase income at exit & annual assessment; 20% of adults not on SSI/SSD are employed at exit or annual assessment; 85% of households maintain or obtain mainstream non-cash benefits at exit or annual assessment; > 90% occupancy; < than 10% of data quality errors in HMIS. The monitoring score accounts for 80% of the renewal local selection score.

The Housing Prioritization list is analyzed quarterly by staff overseeing CE and the CE Leadership Team, to assess average length of time (LOT) it takes for clients on the list to move into PH. The CoC also reviews SPMs & LSA data annually to better understand the LOT households are homeless before moving into housing.

The CoC's local Request for Proposals (RFP) application prioritized projects that had at least 80% of beds/vouchers dedicated to one of the CoC's identified priority populations. The RFP specified the CoC would prioritize projects adopting a Housing First (HF) approach & had detailed questions in the local application & monitoring on implementation of HF practices. These questions were used to evaluate capacity to serve those with the most severe needs, especially persons who may otherwise be denied services due to criminal background, low or no income, or substance use. Projects that did not deny entry to or terminate clients for these & other barriers were prioritized & awarded up to 50 points per the CoC scoring criteria.

Renewal projects were evaluated on performance but ranked with consideration for the severity of need of populations served. For ex, the DV provider has voiced unique challenges faced by the population they serve, such as the fact that those impacted by DV often return to their abuser before fleeing again and seeking assistance. This unfortunate reality impacts housing outcomes, like increased returns to homelessness. The DV provider has also expressed how their clients face unique barriers due to financial abuse & are not always successful in housing after assistance ended.

Additionally, the CoC chose to rank a new CE-SSO project in Tier 1 that is focused on outreaching households with the highest needs and barriers, and getting them assessed, prioritized, & referred to appropriate services.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
Describe in the field below:		
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)

1. Of those experiencing homelessness in the CoC, Black/African American and Hispanic/Latina/o/e populations are over-represented. The Lived Experience Advisory Board (AB), 38% of whom identify as BIPOC, has 3 voting seats on the Executive Committee (EC) table and 2 seats on the Allocations Committee (AC). Based on a demographics survey conducted in 2024, the EC is also 20% mixed race, 13% Hispanic, 53% white, 13% Black/African American. The AC, which includes persons of races & ethnicities over-represented in the local homeless population, is responsible for determining funding priorities and the rating factors used to review project applications; the EC, which is also a racially and experientially diverse group, then votes to approve the recommendations of the AC.

2. The Lived Experience Advisory Board (AB), 38% of whom identify as BIPOC, has 3 voting seats at the Executive Committee(EC) table and 2 seats on the Allocations Committee (AC). The AC, which includes persons of races and ethnicities that are over-represented in the local homeless population, is responsible for reviewing, selecting and ranking projects; the EC, which is also a racially and experientially diverse group, then votes to approve the recommendations of the Allocations Committee.

3. The CoC Allocations Committee scored agencies based on the racial representation of their various levels of staff. Agencies were required to report out the racial/ethnic make-up of the % of persons served by the agency, the % of direct service staff, and the % of persons in executive leadership and administration roles. The results of this question show the proportions of who the agencies serve vs. who are in decision making positions. Furthermore, in the CoC project rank and review process, projects are scored for racial equity & consumer input strategies, such as having agency staff diversity, collecting input of those with lived experience, using strategies to address racial disparities, and offering culturally appropriate services. The CoC Rank and Review policy requires prioritization of projects serving populations with high barriers to housing, such as those with zero income at entry, greatest lengths of homelessness, most severe service needs, and the unsheltered. The CoC recognizes that these barriers are often due to systemic racism and generational disenfranchisement experienced by the Black and Hispanic/Latino/a/e populations overrepresented in the CoC local homeless population.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. Projects may be reallocated if they (1) voluntarily elect to have their project decreased or eliminated or (2) are not meeting local performance standards, are not in line with established community need, &/or have consistently unaddressed monitoring findings. The annual monitoring identifies areas where projects may be non-compliant with CoC & HUD requirements, including but not limited to: adherence to housing first practices, participation in coordinated entry, sufficient expenditure and appropriate use of funds, meeting reporting requirements, completion of staff training, & achieving positive housing & service outcomes for program participants. These data points are used to inform the CoC's determination about which projects are underperforming or being underutilized due to low community need for the project. The CoC's Local Selection Process Policy establishes objective scoring criteria that are used to make funding recommendations based on the CoC's established project priorities, project monitoring results, & project performance. The CoC's Allocations Committee reviews project monitoring findings for both fiscal & operational compliance as well as project utilization & outcome performance & determines whether projects are needed or are low-performing and should be reallocated.

2. Two grantees voluntarily chose not to renew their projects in FY24, and the funding for their three projects was reallocated. These reallocated projects included the Family Promise of Morris County Morris Leasing project, and the NJ-211 No Wrong Doors (SSO-CE) and No Wrong Doors 2 (SSO-CE) projects.

3. Reallocated funding from the aforementioned projects was reallocated towards a new Coordinated Entry Project under Collaborative Support Programs of New Jersey (CSPNJ). This project was identified as an essential project that will replace the existing CE projects and improve the CoC Coordinated Entry System.

4. N/A

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	Yes
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	Yes
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/16/2024

1E-5a.	Projects Accepted—Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/16/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status—Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	
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You must provide a response in question 1E-5b.

1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting—CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	
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You must enter a date in question 1E-5c.

	1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
		NOFO Section V.B.2.g.	
		You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	
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You must enter a date in question 1E-5d.

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Foothold Technology, Inc.
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Multiple CoCs
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/09/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.	

(limit 2,500 characters)

1. JBWS, the primary CoC and ESG funded Domestic Violence (DV) provider, uses a Comparable Database (CDB) to collect all HUD required data elements. Data from the CDB is used to generate aggregate system level reports, such as the CoC APR, ESG CAPER and ESG-CV quarterly reports, which are used to assess the scale of housing and service needs for survivors. The DV provider works in conjunction with the CoC, ESG, and HMIS leads to ensure all reporting requirements from the CDB are met. The CoC reviews aggregate data from the CoC APR and the ESG CAPER reports on an annual basis and works with the DV provider to ensure reporting requirements are met. In addition to reporting, JBWS provides de-identified Coordinated Entry assessment data to ensure that survivors of DV who present for services are afforded the same access to housing and services as Non-DV clients who are assessed in HMIS system. Survivors of DV are assessed and a unique code is assigned to the client to ensure confidentiality and safety and allows for prioritization on the de-identified Housing Prioritization List. The CoC uses deidentified data from the comparable database, and data collected during coordinated entry assessment to analyze trends and success towards meeting performance benchmarks—successful housing placements, reduce length of time homeless, reduce returns to homelessness, to name a few.

2. The DV housing and service provider is using a HUD-compliant comparable database compliant with the FY2024 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	80	30	110	100.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	91	34	125	100.00%
4. Rapid Re-Housing (RRH) beds	22	34	56	100.00%
5. Permanent Supportive Housing (PSH) beds	175	33	175	84.00%
6. Other Permanent Housing (OPH) beds	84	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

The 33 PSH beds that are not in HMIS are the HUD VASH beds that are not required to enter their data in HMIS. The CoC plans to (1) increase the number of PSH beds that do enter in HMIS and (2) meet with the HUD VASH partners to get these beds into the HMSI system. Regarding Other Permanent Housing, the 84 beds that are not covered in the CoC's HMIS are under the State Department of Community Affairs (DCA) Emergency Housing Voucher program. The CoC has been in conversation with the DCA to get these beds into the HMIS system.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	
Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?		Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/23/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/09/2024
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2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

The CoC worked to expand the number of youth service providers involved in the PIT planning process. Special outreach was done to the local homeless liaisons in the school districts and training around the PIT process and survey was provided for those school officials that might encounter homeless youth through Morris County's Bridging the Gap committee. Visions & Pathways, the primary youth outreach provider in the region, is an active participant in the PIT planning process and coordinates with street outreach teams during the count. Visions and Pathways has worked with the CoC to identify ways to target youth. EDGE has also worked over the past year to increase available services in the CoC for homeless youth and LGBTQ+ youth, efforts which have increased ongoing engagement with youth and improved PIT Count cultural competency practices.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;	
	3. describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and	
	4. describe how the changes affected your CoC's PIT count results; or	
	5. state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.	

(limit 2,500 characters)

1.This year, the NJ Statewide Advisory Board (NJSAB) of Persons with Lived Experience of Homelessness helped co-facilitate PIT trainings and contributed to an increased awareness of the count.

2.The PIT survey was updated by the NJSAB to identify barriers & needs of participants before responding to questions on homeless history, to be less tautological & more person-centered using a motivational interview approach to improve data collection on homeless history. In conjunction with survey updates, the CoC provided enhanced trainings for volunteers & agencies completing the survey to ensure full understanding of the changes to the data collection, CH definition & distinctions related to counting length of time & episodes of homelessness.

Additional changes included:

- return of Project Homeless Connect events
- 7-day outreach and service-based count
- Reduction in use of volunteers to support the unsheltered count
- Increased connection with community-based services providers such as day centers, soup kitchens and medical facilities to identify and connect with unsheltered persons

The following safety measures were implemented:

- decrease face-to-face interactions with clients;
- decrease the number of volunteers who would need to work in physical proximity;
- provide of PPE to all volunteers; and
- design a process that minimizes close contact.

3. The CoC PIT count was not affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and

4. The CoC saw a 32% increase in overall homelessness between 2022 and 2023. An increase was seen in both sheltered and unsheltered persons experiencing homelessness. A significant contributing factor to the increase in numbers was NJ's end to the eviction moratorium on January 1, 2022. The homeless service system saw a flood of persons entering homelessness that were being evicted. The CoC worked strategically with courts to ensure households knew of existing resources within the community to gain access to shelter and permanent housing resources following eviction. Hotel/motel placements were maximized but the lack of rooms and affordable housing in the community still posed an enormous challenge for the CoC.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1.The CoC evaluates System Performance and PIT data on first time homelessness (FTH); the CoC's Coordinated Entry (CE) is centralizing data collection for all persons seeking homeless assistance, including those who are successfully diverted, those who are successfully prevented, and those persons who become homeless. The CoC is utilizing this data to more effectively predict why certain households may be more or less likely to fall into homelessness.

2. The CoC has a separate prevention committee and maintains a prevention list for those who are at-risk of homelessness; the committee includes diversion and prevention providers and works together to address barriers for at-risk households. To prevent FTH, those at-risk and connected to CE are offered diversion assistance but then assessed and prioritized for connection to the Office of Temporary Assistance (OTA), the welfare and prevention agency. OTA provides prevention assistance or referral. CoC agencies coordinate to provide prevention services & ensure all agencies are aware of the system resources to direct clients properly. Sheltering agencies complete a diversion process where short term phone and in-person case management services are offered with a focus on repairing relationships & providing donated in-kind items. The coordinated entry with assessment & referral completed by the CE provider is continually working to streamline access to prevention services. The CE leadership team reviews trends on reasons for homelessness quarterly & recommends strategies accordingly. Additionally, the CoC Strategic Planning Committee included the following goal in the 2024 Strategic Plan that is directly aimed at reducing the number of first time homeless: Enhancing eviction prevention and shelter diversion interventions; specifically leveraging resources and increasing community collaboration to engage households in sustainable housing solutions. The specific strategies used are: (1) Examine HUD/CoC Policies and (2) Inventory Required Trainings for CoC; (3) Outreach training providers to schedule and plan trainings; and (4) Provide trainings to full CoC.

3.The Coordinated Entry Leadership Team and Executive Committee oversees implementation of these strategies, utilizing input and guidance from the lived experience Advisory Board Committee.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	No

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
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2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC Coordinated Entry (CE) allows for assessment & prioritization of the hardest-to-serve clients & facilitates quick exits to housing for those with the longest length of time homeless (LOT). Case conferencing and the prioritization list being viewable in HMIS ensures the long-staying homeless persons are targeted through a collaborative effort. The CoC also prioritized funding a new CE project by a provider that has demonstrated success connecting with & gaining the trust of the most vulnerable. The CoC also renewed funding for the CE-SSO Landlord Support Project, which engages landlords and supports clients with identifying, moving into, & remaining successful in housing. Clients & agencies have struggled to secure affordable units quickly, which put clients at risk of losing their vouchers. Before receiving CoC funding this project successfully helped house 55 households in 2 years & the average LOT for clients is 50 days, which is much lower than the CoC's average LOT of 345 days reported in the FY23 CoC System Performance Measures. The CoC Fair Housing Committee also hosts training & outreach to landlords & real estate agents to reduce voucher stigma. Additionally the CoC local selection and monitoring evaluate if CoC projects are low barrier to entry so those with highest barriers & longest LOT are prioritized for assistance. The CoC also believes that increasing PH is a strategy for decreasing LOT & the CoC annual needs assessment determines gaps in the system through data review, which leads to prioritization of certain project types to improve system performance. Hence during the 2021-2024 Competitions, the CoC recommended new RRH and TH-RRH projects that model quick exits to housing. Additionally, the CoC Strategic Planning Committee included the following the goal of engaging the Boonton Public Housing Authority into CE, as a means of reducing LOT.

2. The CE Assessment Tool collects information regarding homeless history and the CoC Prioritization List scoring puts those who are chronically homeless with longest lengths of homelessness/most severe needs at the top.

3. The Executive Committee oversees implementation of these strategies to reduce lengths of homelessness, utilizing input & guidance from the Advisory Board of persons with lived experience and the LSP Advisory Committee.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	

	In the field below:
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. CoC strategies include:

Using the new CE project to assess and prioritize ES & TH clients with the highest barriers; case conference meetings to troubleshoot difficult client situations; providing documentation assistance for those waiting to exit to PH; Recruiting landlords through the landlord support program (LSP) renewed for FY24 funding. The LSP works with voucher holders in CE to help exit them to PH. The LSP supports clients with housing search & placement & also provides financial incentives to landlords to help households get housed. The LSP has expanded the network of landlords willing to offer housing units to voucher holders in the CoC, increasing overall housing stock.

Development of & training on RRH service standards to ensure RRH clients are sufficiently supported to exit to PH destination after assistance ends

Develop a Diversified Shelter Plan to create a systems-level plan to address the diverse needs of people experiencing homelessness and the many programs that are involved in that work

2. Strategies include CoC monitoring to ensure PH providers administer services with a Housing First philosophy focused on helping clients maintain housing rather than terminating clients. In the CoC local selection process, CoC scoring & evaluation criteria prioritized projects with the fewest terminations, highest rates of PSH exits & retention, & nonmandatory services that meet client needs & actively engage clients. When performance issues arise the CoC works with programs to identify a path to improvement. The CoC has & continues to provide trainings for providers on best practices & is working with providers to increase Medicaid billing to enable agencies to expand current services focused on housing retention. Moreover the Landlord Support Project (LSP), renewed for 2024 CoC funding, supports clients with case management to remain successful in housing. The LSP also has liaison staff that provide landlords with ongoing support and financial incentives to help households stay housed. Landlords that previously balked at working with voucher holders due to voucher process bureaucracy and voucher holder stigma have repaired their relationship with agencies & tenants by working with the liaisons in this project.

3. The Executive Committee oversees implementation of these strategies, utilizing input & guidance from the Advisory Board of persons with lived experience, the Permanent Housing Committee, and LSP Advisory Committee.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. Since all clients accessing assistance through CE are assessed with the CE Tool, the CoC created a process where persons returning to homelessness are flagged in HMIS & are asked about how & when their homelessness was resolved previously, & why they are currently returning homelessness. The CE Leadership team reviews this data quarterly. The CoC has also emphasized identifying agencies with the highest rates of return & identifying strategies for improvement.

2.The Community Support Program provides support services to families who exit shelters to PH to help ensure long-term stability. Services are provided for up to 6 months & include connection to community programs, budgeting assistance, & connections to financial resources. Further, the Strategic Planning Committee established goals targeted to reducing returns to homelessness, which include capturing data in HMIS around the cause of a client's return to homelessness during the CE assessment; developing a data-driven tool for program to evaluate the success in sustainability in PH destinations post-discharge; and developing a process and associated tools for programs to use to prepare households for exiting to PH through a housing stability plan that centers the needs and goals of households. Also, the Executive Committee has proposed service standards so that all persons experiencing homelessness have access to supports that allow them to successfully stay housed. In FY2024, the CoC approved 2 new projects (joint TH-RRH, RRH expansion) to increase the availability of PH beds for clients to remain housed.

3.The CoC Executive Committee is responsible for strategy to reduce returns to homelessness, utilizing input & guidance from the Advisory Board of persons with lived experience, CE Leadership Team, Strategic Planning Committee, and Data Governance team.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1.The CoC scores renewal projects on participants maintaining or increasing income & having at least 20% non-SSI/D adults being employed, in order to monitor progress on increasing employment & other income. Also the Everyday Connect Committee has discussed barriers consumers face when attempting to increase earned income.

2.All CoC providers refer to the County One-Stop Center/local Workforce Investment Board to help clients maintain eligibility for WorkFirst NJ TANF/General Assistance & achieve employment by accessing employment & training programs. The CoC has access to Support Team for Addiction Recovery (STAR) specialists who ensure persons exiting the criminal justice system that exit to homeless destinations are prepared for employment upon exit. CoC agencies also work with other partners to offer workshops on financial assistance & employment services. Homeless Solutions & Jersey Battered Women's Services both have partnerships with multiple private business employers in finance, communications, & other sectors to assist their program participants with job skills, readiness, mock interviews, & employment opportunities. Market Street Mission ES has over 50% of its staff represented by homeless & formerly homeless persons. A major step has been the advocacy of the CoC's Child Care Working Group. This group partnered with a statewide coalition to move NJ lawmakers to pass a measure ensuring homeless households receive presumptive eligibility for childcare subsidy programs, giving homeless families greater flexibility to increase employment income with childcare support. Additionally, the CoC Strategic Planning Committee developed the following goal that is directly aimed at increasing earned income: increasing capacity of housing and service providers to work with clients to increase earned cash income through the use of data, national best practices, and local resources.

3.The CoC Executive Committee oversees strategy implementation for increasing access to employment income for clients, utilizing input & guidance from the Advisory Board of persons with lived experience, Strategic Planning Committee, and Everyday Connect Committee.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC has implemented a procedure where every household seeking assistance is connected to the available mainstream benefits programs. The CoC has partnered with Family Promise of Morris County (ES, TH, drop-in center, Coordinated Entry, CE, point of entry provider) and with its Single Stop (SS) Program, which allows clients to be accurately screened & apply for benefits, so they can be quickly & effectively linked to cash & non-cash mainstream benefits from the county welfare agency (CWA). SS screening has effectively helped clients be awarded/confirmed for benefits including SNAP & MEDICAID totaling hundreds of thousands of dollars.

Navigating Hope, a mobile van that travels throughout the County & helps community members apply for benefits & get connected to social services, has taken a significant amount of mainstream benefit applications. Hope Hub, a program with a consortium of providers, is managed by the Sheriff's office & allows for connection to benefits for community members at risk & in need of services. STAR (the CWA's jail re-entry program) is the direct benefits liaison for Hope Hub, so in addition to preventing recidivism in the jails through connection to benefits & social services, they work with the Hope Hub clients as well to connect to income. Because of this intense outreach, the CWA is currently serving the vast majority (approximately 88% as of May 2020) of clients that enter the CE system. The Mental Health Association of Essex & Morris County (PATH outreach, PSH, drop-in center, CE point of entry provider) has SOAR trained staff that assist individuals in successfully connecting with SSI/SSDI, through referral, outreach, or Drop-In Center.

2. The CoC Executive Committee oversees strategy implementation for increasing access to non-earned income for clients, utilizing input & guidance from the Advisory Board of persons with lived experience.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.j.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2024 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Data Assessing Need for New DV Bonus Housing Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.j.(1)(c) and I.B.3.j.(3)(c)	

1.	Enter the number of survivors that need housing or services:	168
2.	Enter the number of survivors your CoC is currently serving:	97
3.	Unmet Need:	71

4A-3a.	How Your CoC Calculated Local Need for New DV Bonus Housing Projects.	
	NOFO Section I.B.3.j.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. The unmet need above, 71, was calculated based on the unduplicated number of adult and child survivors in shelter from 11/1/23 to 8/31/24 (168 survivors needing housing). The number of survivors our CoC is serving the number of adult and child survivors served by our current RRH Program and our Transitional Housing Program during the same time period. The unmet need is the difference (71).

2. The data source used is our client database, ETO (Efforts to Outcomes). As JBWS is the only provider of service to victims of domestic violence in Morris County, no other data sources were considered. ETO can provide quantitative information on clients from all our program, by program and time.

3. Our ability to meet the needs of all survivors seeking service include capacity issues, sufficient funding, and a lack of affordable housing in Morris County (one of the most expensive counties in New Jersey). Client immigration status can be a barrier to housing resources as well as obtaining permanent housing in the community as some will not allow those without documentation. Additionally, some landlords will not accommodate pets.

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	
	Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.	
Applicant Name		
JBWS		

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicant Requesting New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)	

Enter information in the chart below on the project applicant that applied for one or more New DV Bonus housing projects included on your CoC's FY 2024 Priority Listing for New Projects:

1.	Applicant Name	JBWS
2.	Rate of Housing Placement of DV Survivors–Percentage	33%
3.	Rate of Housing Retention of DV Survivors–Percentage	100%

4A-3b.1.	Applicant's Housing Placement and Retention Data Explanation.	
	NOFO Section I.B.3.j.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated the rate of housing placement;
2.	whether the rate for housing placement accounts for exits to safe housing destinations;
3.	how the project applicant calculated the rate of housing retention; and
4.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. The rate of housing placement is determined by the number of emergency shelter clients exiting shelter in the same time period and the number of those clients exiting to permanent housing.

2. The rate for housing placement is defined by the number of emergency shelter clients exiting shelter to safe permanent housing.

3. Housing retention is calculated based on RRH clients still in permanent housing after two years.

4. The data source used is our client database, ETO (Efforts to Outcomes). ETO can provide quantitative information on clients from all our program, by program and time including exit information.

4A-3c.	Applicant's Experience Housing DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;
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2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan;
3.	determined survivors' supportive services needs;
4.	connected survivors to supportive services; and
5.	moved survivors from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

(limit 2,500 characters)

(1) JBWS is the CoC's designated DV agency by the State of NJ and the NJ Coalition to End Domestic Violence. Established in 1976, JBWS opened its Emergency Shelter in 1978 followed by our Transitional Living Program in 1999, giving JBWS 46 years of experience in housing survivors. Our Rapid Rehousing Program began in 2019 with our first HUD contract, demonstrating a successful 5-year track record. All our residential programs use a trauma-informed, survivor-centered, & housing-first approach. We recognize survivors often encounter intersecting challenges like substance abuse, mental health issues, & financial instability due to financial abuse. JBWS staff have been trained in DV Housing First by the Washington State Coalition Against DV.

(2) We prioritized survivors through the Coordinated Entry prioritization list.

(3&4) Our trauma-informed approach includes staff training, ensuring physical & emotional safety, recognizing & respecting boundaries, empowering survivors with choices, & promoting a strength-based perspective that encourages survivors to identify their strengths. We believe survivors can thrive when offered support in a nonjudgmental environment. To connect survivors with support services, the Case Manager conducts ongoing evaluations of each client's needs and safety with a collaborative approach. As clients progress, their needs may change, prompting the Case Manager to reevaluate and adapt support accordingly. Their expertise in community services and housing empowers clients through education and service coordination. Connecting survivors to needed services extends beyond offering referrals. The Case Manager thoroughly discusses available resources, helping survivors understand how they can benefit. If needed, they advocate on the client's behalf to ensure access to these services and follow up to evaluate their effectiveness.

(5) Ensuring survivors are quickly moved to safe, permanent housing is a collaborative process, prioritizing the client's safety. The Case Manager has extensive knowledge of local housing options to assist clients finding suitable placements. Once secured, the Case Manager and clients set goals to enhance income for long-term stability. Support towards these goals may include workforce development, obtaining certifications, and continued education. Additionally, the Case Manager can provide resources for childcare and transportation, ensuring stability even after housing subsidies end.

4A-3d.	Applicant's Experience in Ensuring DV Survivors' Safety.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;	
2.	making determinations and placements into safe housing;	
3.	keeping survivors' information and locations confidential;	
4.	training staff on safety and confidentiality policies and practices; and	
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- | | |
|----|--|
| 5. | taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality. |
|----|--|

(limit 2,500 characters)

JBWS employs a comprehensive approach to ensuring the safety of domestic violence survivors, starting from their initial intake through to sustainable permanent housing. Safety planning is a continuous process, adapting to the changing circumstances of each client.

As a domestic violence agency, JBWS is exempt from entering clients into HMIS for safety reasons. During intake, client information is entered into a secure, HMIS compatible database. We work with our IT consultants to implement robust safety protocols for our computer network, safeguarding client information. All staff undergo IT training to adhere to safety standards and are periodically tested through phishing simulations to ensure compliance.

Physical client records are stored in locked files, with offices secured when not in use, protecting survivor information. When needed, we protect our organization's identity from vendors and landlords by using a separate JBWS bank account with a non-identifiable name.

Our Case Managers utilize the Campbell Danger Assessment Tool to evaluate each client's level of danger. This tool assesses the risk of lethality or near-lethality in abusive relationships and forms the basis for creating tailored safety plans as clients move into community housing. Safety considerations include whether the client has a Final Restraining Order, custody arrangements, proximity to the abuser, and support systems.

Case Managers also assist clients in developing safety plans related to technology, addressing potential monitoring or stalking via devices. Sta makes the Address Confidentiality Program available to clients as an additional protective measure. Flexible funding can also be utilized for safety enhancements, such as home security systems with cameras.

Our congregate sites, the emergency shelter and transitional housing, are site confidential. JBWS uses a PO Box for all mail and use on documents. Vendors are vetted, volunteers undergo background checks, and corporate groups must submit staff lists for review to ensure no known abusers are involved. This multi-faceted approach underscores our commitment to the safety and confidentiality of our clients.

4A-3d.1.	Applicant's Experience in Evaluating Its Ability to Ensure DV Survivors' Safety.	
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NOFO Section I.B.3.j.(1)(d)	
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Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement throughout the project's operation.
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(limit 2,500 characters)

The program team, including the Assistant Director of Housing and Supportive Programs, Director of Housing and Supportive Services, and the Case Manager, have worked as a team utilizing their combined experience in providing services to victims of domestic violence to evaluate survivors' safety in all our residential programs including our RRH program and will continue to do so in our TH-RRH and Expansion and Expansion programs. Client safety is a priority in all JBWS programs.

The RRH Program has policies and procedures to guide the program including the safety of all clients. In addition, the program staff regularly review best practices in the field of domestic violence survivor safety utilizing this information to evaluate our current safety protocols and update as necessary. These include trainings and information from national domestic violence leaders and organizations.

Additionally, project staff engage in case review of current RRH clients to evaluate the program's ability to ensure the safety of DV survivors served. This evaluation includes both successful client safety, and procedures that may need re-evaluation and/or improvement. Staff utilize and evaluate all methods of ensuring client safety such as the address confidentiality program, the safety planning process with the Case Manager, and other methods.

In the event that a survivor's safety is compromised, program staff assist the survivor to utilize the NJ Safe Housing Act (this allows clients who must break their lease to be protected from financial consequence) to properly ensure the survivors safety by moving them to a new location.

4A-3e.	Applicant's Experience in Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below the project applicant's experience in:	
	1. prioritizing placement and stabilization of survivors;	
	2. placing survivors in permanent housing;	
	3. placing and stabilizing survivors consistent with their preferences; and	
	4. placing and stabilizing survivors consistent with their stated needs.	

(limit 2,500 characters)

JBWS is working with our local CoC and RRH Workgroup to determine a process to properly prioritize placement of survivors with the Coordinated Entry process. The process has not been finalized and JBWS is waiting on guidance regarding prioritization.

JBWS has extensive experience placing and stabilizing survivors in permanent community housing through all our residential programs including Transitional Housing, Emergency Shelter, and Rapid Rehousing. The goal of all these programs is to place and stabilize survivors in permanent community housing. Our emergency shelter program opened in 1978, our Transitional Housing Program in 1999, and we have operated the RRH program for 5 years. This has allowed our residential staff to develop a strong and extensive knowledge base of resources available to our clients as they are placed in community housing to ensure they remain stable. This includes housing options and apartments in the community, developing and maintaining relationships with landlords, voucher options including TBRA, section 8, and others. Program staff also have experience implementing flexible funding to promote the stability of survivors once in permanent housing.

The Case Manager creates an individual service plan for each survivor during and after community placement including wellness, employment and financial stability, housing stability, and personal goals. Central to the process is our survivor-centered approach to listen to the needs and preferences of our clients. The Case Manager uses a housing preference questionnaire, client support chart, and needs assessment to determine their needs and preferences.

There are many factors that we must consider in their placement including proximity to family or social structures, proximity to their place of employment, as well as consideration of locations of schools or daycare. The client has many priorities to consider while working with the Case Manager and all must be considered by program staff to create a suitable placement for each client.

4A-3f.	Applicant's Experience in Trauma-Informed, Survivor-Centered Approaches.	
	NOFO Section I.B.3.j.(1)(d)	
	Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:	
	1. establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures survivors and staff interactions are based on equality, and minimize power differentials;	
	2. providing survivors access to information on trauma, e.g., training staff on providing survivors with information on the effects of trauma;	
	3. emphasizing survivors' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;	
	4. centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;	
	5. providing a variety of opportunities for survivors' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
	6. offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.	

(limit 5,000 characters)

JBWS, in our RRH program as in all programs, maintains a policy of respectful, goal-oriented services in order to provide an environment that supports rather than retraumatizes our clients. We approach services with the understanding that each client is different in how they process trauma and move through the healing experience. This is included in our policies and procedures and each client is provided with a list of client rights and responsibilities, including a grievance policy.

All our residential programs operate with a trauma informed focus and survivor-centered approach. The foundation of our trauma informed approach begins with a staff understanding of trauma, safety, building physical and emotional safety of survivors and understanding boundaries, recognizing the importance of choice for survivors and returning control to them, and finally, utilizing a strength-based approach helping survivors identify their own strengths and coping skills. Using this foundational knowledge, staff members provide our clients access to information about trauma through one-on-one sessions, and also in group sessions. JBWS has made a significant commitment to helping our clients work through trauma through our WISH Program – Wellness Initiative Supporting Health. JBWS created wellness rooms in our residential programs and has incorporated a discussion of wellness activities to help our clients work through trauma in our case management sessions to augment the process.

JBWS survivor-centered approach to services is based on the belief that the survivor has the capacity for growth when given guidance and opportunity to drive their own process in within a nonjudgmental context. The staff operates under the belief that the client knows themselves best. We offer a strength-based approach and help each client recognize their own abilities.

JBWS program staff represent our client demographics in order to create cultural responsiveness and inclusivity. We have made a significant commitment to translating our documents used with clients as well as information on our website, not just into Spanish (the second most commonly spoken language in Morris County NJ), but other languages spoken in our county. Inclusivity encompasses not only cultural differences but also extends to our LGBTQ+ community. We collaborate with EdgeNJ, a leading LGBTQ+ service provider in New Jersey, to train our staff on best practices for serving this community. Additionally, we provide referrals and offer support groups led by EdgeNJ to our clients across all programs, ensuring that everyone feels welcomed and valued.

JBWS residential programs have established numerous formal and informal partnerships with community agencies that enhance the services we offer to survivors. Several of these partners are formal partners (in an MOU) with Department of Justice OVW (Office on Violence Against Women) grants. These collaborations are essential for creating numerous opportunities for survivors to utilize. We provide access to a wide range of services, including workforce development, ESL classes, childcare support, healthcare, financial education, and various life skills training programs. This comprehensive network of services is designed to address the diverse needs of our clients. Among these partnerships is an agency that specializes in parenting education, offering workshops and classes that complement the support provided by our Case Manager.

4A-3g.	Applicant's Experience Meeting Service Needs of DV Survivors.	
	NOFO Section I.B.3.j.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

Our experience in meeting the service needs of survivors is through both our own services and strong, collaborative relationships in the community. These partnerships range from legal, financial, educational, family support and more.

- JBWS partners with the Battered Women's Legal Advocacy Program (BWLAP) (part of the Morris County Bar Association) to provide pro-bono legal representation a final restraining order hearings. The use of pro bono lawyers to represent survivors at these hearings increasing the likelihood of a successful outcome for the survivors and ultimately enhance their safety. Year to date, this has resulted in 18 FROs being granted.

- Our program partners with NORWESCAP to provide one-on-one financial coaching including credit repair. Survivors whose credit has been damaged by the person using abuse can secure credit repair assistance necessary to obtain employment and housing. Five clients have received financial coaching and education in the program this year.

- JBWS partners with the Women's Center at the Community College of Morris (CCM) to provide workforce development services available to our client in the form of individual coaching and group workshops on job readiness.

- Our program also partners with Literacy Volunteers of Morris County to provide ESL classes to our clients. In the current grant period to date, four clients have participated in ESL classes and one on one coaching with the program.

- JBWS 24-Hour Help Line (Crisis Services) – JBWS Advocates and volunteers answered 1,879 calls year to date providing trauma-informed support such as safety planning, intakes to our emergency shelter, and referrals to other JBWS programs such as our Family Justice Center and Legal Advocacy program.

- Through our partnership with Child and Family Resources, seven clients were assisted with childcare support.

4A-3h.	Applicant's Plan for Placing and Stabilizing Survivors in Permanent Housing Using Trauma-Informed, Survivor-Centered Approaches in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	

Describe in the field below how the project(s) will:

1.	prioritize placement and stabilization of program participants;
2.	place program participants in permanent housing;
3.	place and stabilize program participants consistent with their preferences; and
4.	place and stabilize program participants consistent with their stated needs.

(limit 2,500 characters)

Our proposed RRH Expansion project and TH RRH project will prioritize placement and stabilization of our program participants in permanent housing. Upon entry into either Emergency Shelter (RRH Expansion) or Transitional Housing (TH – RRH), program staff will offer the option of rapid rehousing and interested clients will be screened for the program.

Program staff will meet with interested client and explain the program thoroughly including the timeline for obtaining housing, expectations for engagement with the Case Manager, and parameters around financial support available through the program.

The Case Manager will work with the client to develop an individualized housing plan with the goal to obtain housing as soon as possible. The client's plan is reviewed at each case management. Current and/or probable income is considered in generating housing options along with potential barriers of previous housing challenges (evictions, rental arrears) and criminal history. These are not barriers for entry into the program but identified as barriers to overcome as part of their entry into housing. RRH program staff will guide the client in understanding leases and terms as housing options are considered.

Once the client obtains housing, the RRH Case Manager will initially provide home-based services. This service occurs at a minimum of once per week to provide support and advocacy. Critical to this period is engaging the client in developing a budget and planning to maximize their income. If the client and their family are living on their own for the first time, the program will provide more frequent services to support the client's successful transition to the community.

4A-3i.	Applicant's Plan for Administering Trauma-Informed, Survivor-Centered Practices in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(e)	
	Describe in the field below examples of how the new project(s) will:	
	1.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant and staff interactions are based on equality, and minimize power differentials;
	2.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
	3.	emphasize program participants' strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations;
	4.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
	5.	provide a variety of opportunities for program participants' connections, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
	6.	offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

Our new DV Bonus housing projects, RRH Expansion Project and our TH-RRH Project, will be planned and implemented utilizing trauma-informed, survivor-centered practices. Sta in these projects will maintain a policy of respectful, goal-oriented services in order to provide an environment that supports rather than retraumatizes our clients. We approach services with the understanding that each client is different in how they process trauma and move through the healing experience. This is included in our policies and procedures and each client is provided with a list of client rights and responsibilities, including a grievance policy.

These projects will operate with a trauma informed focus and survivor-centered approach. The foundation of our trauma informed approach will begin with ensuring a staff understanding of trauma, safety, building physical and emotional safety of survivors and understanding boundaries, recognizing the importance of choice for survivors and returning control to them, and finally, utilizing a strength-based approaching helping survivors identify their own strengths and coping skills. This may require staff training to ensure a full understand by program staff. Using this foundational knowledge, staff members will provide RRH clients with information about trauma through one-on-one sessions, and in group sessions. Program staff will utilize our WISH Program – Wellness Initiative Supporting Health – and incorporate a discuss of wellness in case management sessions to help our clients work through trauma in our case management sessions to augment the process.

JBWS survivor-centered approach to services is based on the belief that the survivor has the capacity for growth when given guidance and opportunity to drive their own process in within a nonjudgmental context. The project staff will operate under the belief that the client knows themselves best. We will o er a strength-based approach and help each client recognize their own abilities.

JBWS program staff will represent our client demographics in order to create cultural responsiveness and inclusivity. This will include translating our program documents used with clients, not just into Spanish (the second most commonly spoken language in Morris County NJ), but other languages spoken in our county. Inclusivity will encompass not only cultural differences but will also extend to our LGBTQ+ community. We will collaborate with EdgeNJ, a leading LGBTQ+ service provider in New Jersey, to train our staff on best practices for serving this community. Additionally, we will provide referrals and offer support groups led by EdgeNJ to our clients across all programs, ensuring that everyone feels welcomed and valued.

Our new RRH projects (expansion and TH) will utilize established formal and informal partnerships with community agencies that will enhance the services we will o er to survivors. These collaborations will be essential for creating numerous opportunities for survivors. We will provide access to a wide range of services, including workforce development, ESL classes, childcare support, healthcare, financial education, and various life skills training programs. This comprehensive network of services is designed to address the diverse needs of our clients. Among these partnerships is an agency that specializes in parenting education, offering workshops and classes that complement the support provided by our Case Manager.

4A-3j.	Applicant's Plan for Involving Survivors in Policy and Program Development, Operations, and Evaluation in the New DV Bonus Housing Project(s).	
	NOFO Section I.B.3.j.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project's operation.	

(limit 2,500 characters)

JBWS will center the voices of survivors in our program planning, execution, and evaluation.

We are currently launching a strategic planning initiative aimed at establishing a Coordinated Community Response in the CoC. This effort will kick off with a community roundtable this fall, which will include survivors & individuals with lived experience (PWLE). The event is co-facilitated by the Center for Justice Innovation (CJI). During the roundtable, we will conduct an assessment based on CJI's core values, with a primary focus on incorporating the lived experiences of survivors and PWLE into our work. We believe these voices must be central to any community response, especially those from overlooked communities. A key objective is to engage survivors in providing feedback on program structures, procedures, and policies.

JBWS recognizes that leadership must include PWLE to shape agency priorities. Currently, seven board members have a range experiences related to domestic violence and homelessness. Survivor feedback is integrated into our 2023 three-year strategic plan (2024-2026), ensuring their voices influence our TH-RRH and Rapid Rehousing (RRH) projects in planning, implementation, and evaluation.

JBWS will also gather insights from survivors currently receiving services through an anonymous survey distributed via email, available in both English and Spanish. The survey will include questions such as:

- I can talk openly with my Case Manager.
- My Case Manager advocates for my best interests.
- My Case Manager helps me develop a safety plan.
- My Case Manager provides me with information about community resources.
- JBWS is sensitive to my racial and cultural identity.
- JBWS is sensitive to my gender identity and/or sexual orientation. - I feel respected and comfortable with JBWS staff.

The responses will help inform the RRH Projects (Expansion and TH-RRH) about program effectiveness and areas for improvement. We value survivor feedback to enhance our services.

JBWS will also conduct in-person focus groups, held by our Director of Quality Assurance and Database Development, for clients in our Transitional Living and RRH Programs. Conducted in both English and Spanish, these focus groups will complement the electronic survey and further incorporate client voices into our evaluation and planning processes. The Director will compile responses anonymously and share with program staff and leadership.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	1C-7. PHA Homeles...	10/07/2024
1C-7. PHA Moving On Preference	No	1C-7. PHA Moving ...	10/07/2024
1D-10a. Lived Experience Support Letter	Yes	1D-10a. Lived Exp...	10/14/2024
1D-2a. Housing First Evaluation	Yes	1D-2a. Housing Fi...	10/14/2024
1E-2. Local Competition Scoring Tool	Yes	1E-2. Local Compe...	10/14/2024
1E-2a. Scored Forms for One Project	Yes	1E-2a. Scored For...	10/14/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	1E-5. Notificatio...	10/14/2024
1E-5a. Notification of Projects Accepted	Yes	1E-5a. Notificati...	10/14/2024
1E-5b. Local Competition Selection Results	Yes	1E-5b. Local Comp...	10/14/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2A-6. HUD's Homel...	10/14/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No	3A-2a. Healthcare...	10/14/2024
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: 1C-7. PHA Homeless Preference

Attachment Details

Document Description: 1C-7. PHA Moving On Preference

Attachment Details

Document Description: 1D-10a. Lived Experience Support Letter

Attachment Details

Document Description: 1D-2a. Housing First Evaluation

Attachment Details

Document Description: 1E-2. Local Competition Scoring Tool

Attachment Details

Document Description: 1E-2a. Scored Forms for One Project

Attachment Details

Document Description: 1E-5. Notification of Projects Rejected-Reduced

Attachment Details

Document Description: 1E-5a. Notification of Projects Accepted

Attachment Details

Document Description: 1E-5b. Local Competition Selection Results

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: 2A-6. HUD's Homeless Data Exchange (HDX)
Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description: 3A-2a. Healthcare Formal Agreements

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/23/2024
1B. Inclusive Structure	10/08/2024
1C. Coordination and Engagement	10/15/2024
1D. Coordination and Engagement Cont'd	10/04/2024
1E. Project Review/Ranking	Please Complete
2A. HMIS Implementation	10/04/2024
2B. Point-in-Time (PIT) Count	10/04/2024
2C. System Performance	10/04/2024
3A. Coordination with Housing and Healthcare	10/04/2024
3B. Rehabilitation/New Construction Costs	10/04/2024
3C. Serving Homeless Under Other Federal Statutes	10/04/2024

4A. DV Bonus Project Applicants	10/07/2024
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

1C-7

PHA Administration Plan Homeless Preference

1. NJ DCA Admin Plan

New Jersey Department of Community Affairs
PHA Plan

Chapter 5

SELECTION OF HOUSEHOLDS FOR PARTICIPATION

The selection process begins with the program's commitment to exceed the regulatory requirement that not less than 75 percent of the households admitted to the Housing Choice Voucher Program from the program's waiting list must be extremely low-income households. The DCA selection policy then employs a local preference for households that include a person with disabilities, victims of domestic violence and Veterans of the United States Armed Forces. The program has the discretion to establish local preferences that are consistent with the PHA Plan and Consolidated Plan under which the local PHA jurisdiction is covered.

Residency is a secondary preference that is used to further rank those applicants with a local preference and applicants without a preference. Applicants living in the county are offered assistance before non-residents of the county. The residency preference will not have the purpose or effect of delaying or denying admission because of the applicant's age, race, color, religion, sex, national origin, or other protected class. The standards instituted by the DCA for verification of a local preference are presented in (Appendix A: EXHIBIT 5-2). Applicants who have not claimed a preference are afforded the opportunity to claim a preference at any time while on the waiting list. However, a change from no preference to a local preference will not be implemented without supporting documentation. Applicants are notified of their right to an informal review if their claim of a local preference is denied. Date of placement on the waiting list is the final criteria used in the selection of applicants

As noted above, with the exception of HUD program regulations pertaining to special admissions and targeted funding, persons will be placed on the DCA's waiting list using a lottery system.

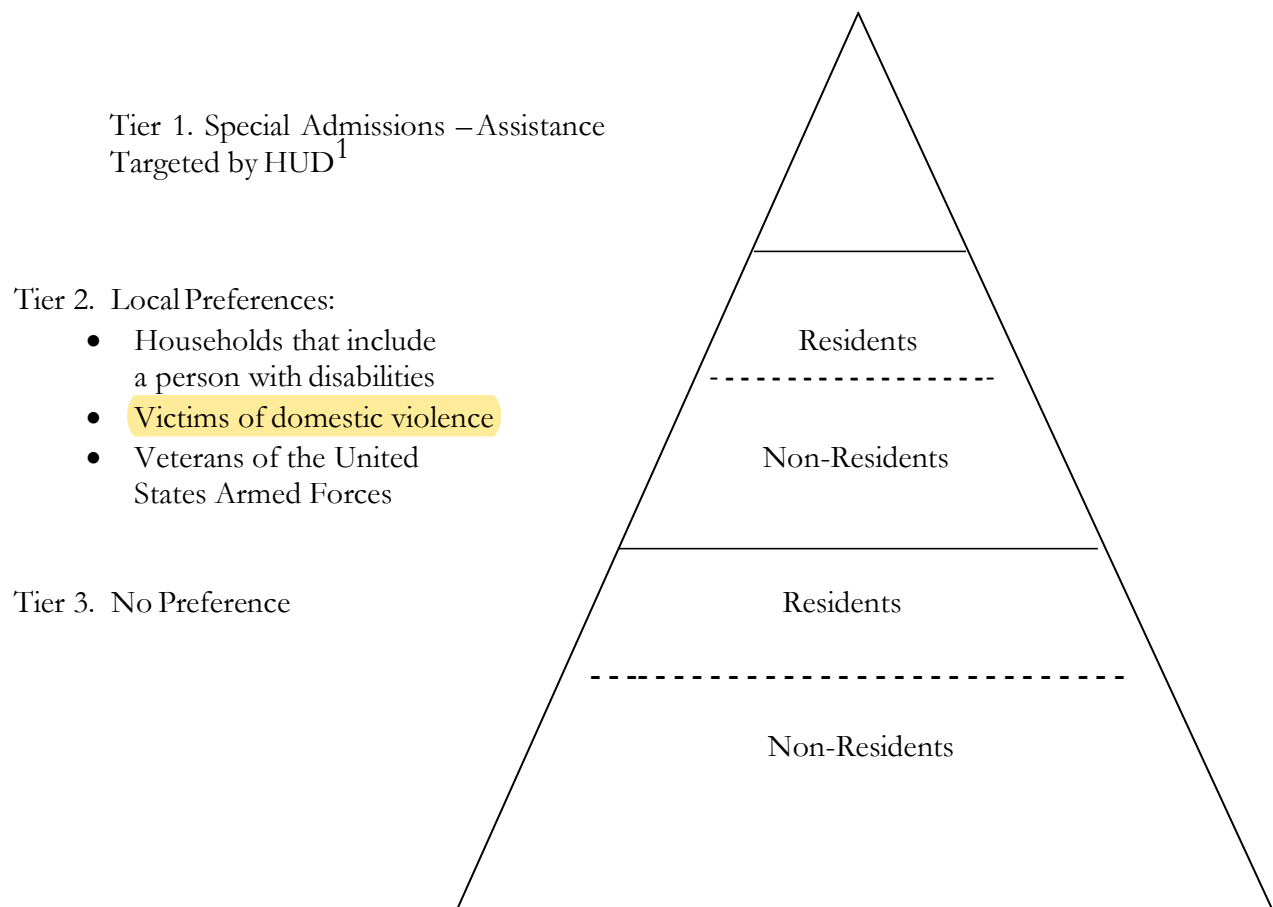
In selecting applicants for participation, the DCA will first offer assistance to Tier I applicants. If there are no Tier I applicants on the jurisdiction's waiting list, assistance is offered to Tier II applicants. If there are no Tier II applicants on the waiting list, assistance is offered to Tier III applicants. (see Appendix A: EXHIBIT 5-1).

Applicants selected from the waiting list must provide all required documentation within fifteen (15) business days of the date of the notice from the Housing Choice Voucher Program. Extenuating circumstances will be considered in order to provide a reasonable accommodation, on a case-by-case basis. Programs that require variations to the standard selection policy are identified in (Appendix A: EXHIBIT 5-4).

5.1 Single Member Households

In accordance with 24 C.F.R. §982.207, *Waiting list: Local preferences in admission to program*, the DCA provides a preference for the admission of single persons with disabilities over other single person households.

ILLUSTRATION OF THE DCA'S APPLICANT SELECTION POLICY



¹ The DCA will select a household that is not included on the waiting list, or without considering the household's waiting list position, if HUD awards the program funding that is targeted for households living in specified units.

EXHIBIT 5.2

Verification Standards for the Local Preferences

All documents received to verify a local preference must be dated and current. To be considered “current” a document must not be dated more than sixty (60) days before the issuance date of a Voucher to an applicant household. All certifications from a third party (including facsimile transmissions) must be on the agency’s letterhead, dated and signed by the appropriate representative of the agency. If verifications are more than sixty (60) days old before a Voucher is issued, new written verifications must be obtained.

Households That Include a Person with Disabilities

1. Documentation from the Social Security Administration that a member of the household is a disabled person who is receiving Social Security Disability or Supplemental Security Income benefits; or
2. Certification from a physician, on a Certification of Disability form (Appendix A: EXHIBIT 5-3), that a member of the household is a person with disabilities.

Victims of Domestic Violence

Official correspondence from a social services agency, the local police department, a court of competent jurisdiction, or a public or private facility that provides shelter or counseling to victims of domestic violence that the applicant:

1. Is currently living in a housing unit in which a member of the household engages in such violence. The actual or threatened violence must be of a continuing nature and have occurred within the past 120 days; or
2. The applicant has been displaced because of domestic violence and is not currently residing in standard, permanent replacement housing, to avoid the threat of continued abuse.

Veteran of the United States Armed Forces

Only veterans discharged or released from active duty in the armed forces under honorable

conditions are eligible for veterans' preference. This means you must have been discharged under an honorable or general discharge.

If you are a "retired member of the armed forces" you are not included in the definition of preference eligible unless you are a disabled veteran OR you retired below the rank of major or its equivalent. See veteran definition on page 15.

The surviving spouse of a Veteran who died outside of service is entitled to the same preference as the Veteran, up until they remarry.

1C-7. PHA Moving On Preference

1. New Jersey DCA Moving On Plan

STATE OF NEW JERSEY

2018 Annual Action Plan



State of New Jersey
Phil Murphy, Governor

Department of Community Affairs
Lt. Governor Sheila Oliver, Commissioner

500 households who are involved with the child welfare system.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

New Jersey will continue its continuum of care approach to address and identify the needs of the homeless. This includes programs and services addressing each stage of the homeless continuum: homeless prevention, rapid re-housing, emergency shelter, temporary housing assistance and permanent supportive housing programs.

Homelessness Prevention: The State of New Jersey will continue to provide temporary financial assistance to low- and moderate-income homeless households in imminent risk of homelessness due to a rental eviction through the Homelessness Prevention Program (HPP). The HPP can provide the following types of assistance:

1. Rental Arrears – a maximum of 3 months' back rent plus any court fees, legal fees and other late fees included as rent in a written lease.
2. Relocation: security deposit of up to 1 ½ months' rent and 2 months' rent.

ESG: The State of New Jersey will continue to provide rapid re-housing assistance through the Homelessness Prevention and Rapid Re-Housing Program to homeless households at or below 30% of Area Median Income (AMI). Rapid re-housing assistance includes financial assistance, case management, housing search and placement, credit repair, money management and budgeting.

Addressing the emergency shelter and transitional housing needs of homeless persons

The State will continue to provide funds to maintain shelter facilities through the ESG Program. The program provides funding to do the following:

1. Address life and safety issues in emergency shelters and transitional housing facilities.
2. Purchase equipment and furnishings that will provide direct benefits to the shelter's residents.
3. Create new emergency shelter beds when needed.

DCA and the State Parole Board will also continue the Another Chance program. The program expands housing resources available to inmates released from prison without a stable living arrangement. The program provides temporary housing assistance (up to six months) to offenders being released from designated Department of Corrections' facilities that do not have an approved residence of record. The program is currently operating in Camden, Newark, New Brunswick and Trenton.

Helping homeless persons (especially chronically homeless individuals and families, families

with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The State will continue to apply for HUD Continuum of Care funding (CoC) provide rental assistance to homeless persons with disabilities, in collaboration with local social service providers. Funds for this program have been granted in Atlantic, Burlington, Cape May, Essex, Gloucester, Middlesex, Morris, Passaic and Warren Counties. In addition, the State through the Homelessness Prevention and Rapid Re-Housing Program will continue to provide rapid re-housing assistance to households up to 30% of Area Median Income.

The State's Housing First Initiative awarded 500 tenant-based State Rental Assistance Program (SRAP) vouchers and \$250,000 in supportive service funding to 12 agencies across the state. 425 vouchers will provide housing for chronically homeless people who are frequent users of public systems, and 75 vouchers will provide housing for homeless veterans. To date, 468 applicants were approved and 392 were leased up.

The State's Moving On Initiative provides SRAP vouchers to people in permanent housing programs who no longer need a high level of services. As people move on to the SRAP vouchers, currently homeless individuals and families will backfill the vacancies in the existing permanent supportive housing programs.

Rental assistance will continue to be provided to people who are homeless and working towards self-sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

DCA also administers 832 Veterans Administration Supportive Housing (VASH) vouchers and 273 project-based Housing Choice Vouchers for homeless and at-risk veterans. In addition, DCA has "graduated" 32 formerly homeless veterans from VASH to Housing Choice Vouchers.

DCA has also committed rental assistance to the Keeping Families Together Initiative with the Department of Children and Families (DCF). This program targets rental assistance and supportive services to extremely vulnerable families who are homeless or live in unstable housing, and who are involved with the child welfare system. The goal is to ensure that children are not removed from their families, or that families can reunify, with stable housing and services designed to support their tenancy. DCA committed 50 project-based Housing Choice Vouchers to this program in 2015 and 2016, and will commit an additional 100 vouchers in 2017. In addition, DCA has committed 100 vouchers for homeless and at-risk youths.

Rental assistance will continue to be provided to people who are homeless and working towards self-

sufficiency through the Housing Choice Voucher, State Rental Assistance and the HOME Tenant-Based Rental Assistance programs.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The State will continue to use a portion of its Emergency Solutions Grant funds along with State Homelessness Prevention funds to provide financial assistance and services to either prevent households from becoming homeless or rapidly re-house those who are homeless. In addition, the State will utilize Section 811 Supportive Housing for Persons with Disabilities program vouchers, recently awarded, along with State Rental Assistance Program and Division of Developmental Disabilities vouchers to provide rental assistance to low-income individuals being discharged from institutions.

Discussion

State Rental Assistance Program: Moving On Initiative

Introduction:

The NJ Department of Community Affairs (DCA) will issue up to 500 State Rental Assistance Program (SRAP) tenant-based vouchers to eligible disabled households who are currently receiving rental assistance from a HUD Continuum of Care (CofC) permanent supportive housing voucher program or are a recipient of another supportive housing voucher program and no longer require the level of supportive services associated with that program. This initiative will do the following:

1. Enable tenants who have achieved stability in supportive housing to transition to more independent living.
2. Enable the CofCs to refill their vacated vouchers with individuals or families in need of supportive housing.

SRAP Moving On:

SRAP provides an unlimited-term, tenant-based rental assistance voucher to eligible disabled households. Under the program, a disabled head of household will pay 25% of their adjusted income for their portion of the rent.

Eligibility Requirements for SRAP Tenancy:

1. Be an active participant on a HUD CofC permanent supportive housing voucher program or other supportive housing voucher program.
 - a. No longer require the level of supportive services associated with that program, as demonstrated by an assessment according to the CSH Acuity Index*; and
 - b. Be in good standing with the current program's regulations and policies.
2. Have household income at or below 30% of Area Median Income.
3. Have not been convicted of a violent criminal act in the last 5 years; please note that DCA will consider extenuating circumstances on a case by case basis.
4. Are not subject to a lifetime registration requirement under the State sex-offender registration program.

**Please utilize the attached matrix created by the Corporation for Supportive Housing to assist you in identifying potential households (please note that the matrix was based on the Connecticut Supportive Housing Assessment and Acuity Index).*

Next Steps:

Letter of Intent: DCA is requesting a Letter of Intent from interested New Jersey Continuum of Care lead representatives. The Letter of Intent which is due to DCA by January 11, 2017 must identify the following:

1. A description of the targeted population for the SRAP vouchers using HMIS and any other relevant data
2. A commitment by the CofC to backfill any voucher program slots vacated by tenants moving onto the SRAP vouchers with eligible homeless households. Please also include a brief description of the CofC's need for these slots and timeline/outreach plan for backfill.

3. The number of SRAP vouchers being requested; please note that there is no guarantee that a CofC will receive a certain number of SRAP vouchers. These vouchers will be issued on a first come/first serve basis statewide with the assumption that all SRAP participants will be leased up within a 60 day timeframe. Due to this strict timeline, leasing in place will be encouraged. Successful CofCs will have a mechanism in place to ensure that complete and accurate SRAP applications are submitted in a timely fashion. If this timeline is not met, the SRAP voucher may be withdrawn and issued to another eligible household, and the tenant will remain on the CofC permanent housing voucher.
4. A description of case management follow-up; DCA will require the CofC to ensure that the current permanent supportive housing grantee agency follow-up at least once a month during the six months of SRAP tenancy, to ensure that the program participants are transitioning appropriately.
5. Contact person's name, phone number and e-mail address.

Conference Call: DCA has scheduled a conference call for Friday, January 6, 2017 at 10 AM to answer questions on this initiative. Please e-mail Lisa Downes at lisa.downes@dca.nj.gov if you are interested in participating in the call.

Notification: DCA will notify the CoCs that have been selected to participate in this initiative by January 30, 2017. A conference call to discuss the application process will be scheduled shortly after the announcement. After notification by DCA, selected CofCs may begin submitting SRAP applications. Please note that selected CofCs are not guaranteed access to SRAP vouchers; the number of SRAP vouchers awarded to the selected CofCs will be dependent on the timeliness of the SRAP application submission and the amount of funds available.

Attachment

1D-10a. Lived Experience Support Letter

Oct 7th, 2024

Attn: CoC Lead Agency

Subject: Support for the 2024- 2025 HUD Continuum of Care Notice of Funding Opportunity

To: Amy Archer;

On behalf of the Morris County Advisory Board Committee (Morris ABC), we are writing to express our strong support for the 2024- 2025 HUD Continuum of Care (CoC) Notice of Funding Opportunity (NOFO). As individuals who have directly experienced homelessness in the Morris community, we understand the critical importance of these funds in providing essential services and support to those in need.

Our committee meets monthly and is comprised of 9 individuals from diverse racial backgrounds, representing black/African American, Hispanic, white, and Native American. We believe that this diversity is one of our great strengths, as it brings a wide range of perspective and experiences to our group who has faced the many challenges of homelessness Morris County. Our advisory board members possess firsthand knowledge of the many gaps and needs within our community. We are committed to ensuring that the voices of those with lived experience are heard and the decision-making table, in the planning and implementation of CoC programs, and beyond. We participate in every subcommittee of the CoC including funding review, Executive, Data governance, shelter planning ad-hoc group, strategic planning, Permanent housing, full membership meetings & trainings, etc....

The 2024-2025 HUD CoC NOFO represents a significant opportunity to enhance our community's efforts to prevent and end homelessness. These funds will enable the CoC to:

- Ensure that resources are allocated equitably, addressing the unique challenges faced by marginalized and underserved populations.
- Increase the availability of RRH and PSH project types.
- Enhance Support Services, ensuring programs provide comprehensive services that address the diverse needs of individuals and families experiencing homelessness.
- Foster Collaboration by strengthening partnerships between service providers, government agencies, and community organizations to create a cohesive and effective response to homelessness.

We urge you to consider the insights and recommendations of our advisory board as you review and allocate the 2024-2025 HUD CoC funds. Our lived expertise provides unique perspective that can help shape more effective solutions. We look forward to continually collaborating with the CoC to make meaningful, impactful change in our community.

Authentically,

Morris County ABC Officers/Members

NAME	SIGNATURE	Position
Alicia Alvarez	Alicia Alvarez	Chair
Renee Laman	Renee Laman	Member
Rachel Hooper	Rachel Hooper	Member

1D-2a Housing First Evaluation: Family Promise

Agency: Family Promise of Morris County
 Project: Keys to Housing
 for the Operating Year 08/01/2022 to 07/31/2023

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in permanent housing will remain in this housing for a minimum of 1 year or exit to other permanent housing.	85% will remain housed for a least 12 months, exit to other permanent housing, or continue in permanent housing	$\geq 85\% = 10$ $80\%-84\% = 8$ $65\%-79\% = 4$ $55\%-64\% = 1$ $\leq 55\% = 0$	100%	10
2. Households exiting permanent housing will not return to homelessness (Including transitional housing)	<10% of those exiting permanent housing return to homelessness	$\leq 10\% = 10$ $11\%-20\% = 4$ $21\%-30\% = 3$ $31-45\% = 1$ $\geq 31\% = 0$	0%	10
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	$\geq 85\% = 10$ $75\%-84\% = 7$ $65\%-74\% = 5$ $50\%-64\% = 3$ $\leq 49\% = 0$	56.25%	3
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or	$\geq 20\% = 10$ $10\%-19\% = 6$ $5\%-9\% = 3$ $\leq 5\% = 0$	N/A	N/A
5. Households will maintain or obtain mainstream non-cash benefits	85% will maintain or obtain mainstream non-cash benefits at exit or annually	$\geq 85\% = 10$ $75\%-84\% = 7$ $65\%-74\% = 5$ $50\%-64\% = 3$ $\leq 49\% = 0$	62.50%	3
6. Program operates at full capacity, with low vacancy rate, and quickly fills vacancies	>90% occupancy during reporting period	$\geq 90\% = 10$ $70\%-89\% = 7$ $51\%-69\% = 4$ $\leq 50\% = 0$	100%	10
7. Program maintains adequate data quality in HMIS	<10% data quality errors	$< 10\% = 10$ $11\%-20\% = 7$ $21\%-30\% = 4$ $31-45\% = 1$ $\geq 31\% = 0$	0%	10
Total:				77%

Agency: Family Promise of Morris County
 Project: Keys to Housing Consolidated
 Project type: PSH
 Project Operating Year: 8/1/2022-7/31/2023
 Is project dedicated to CH? Yes

PART I

1. HMIS	Points Earned	Total Possible Points
Are staff regularly attending HMIS training?	5	5
Notes:		

2. Client Referrals	Points Earned	Total Possible Points
Did all new clients that entered the program in 2023 come through CES?	5	5
Is the agency notifying CE about vacancies within a timely manner?	5	5
Is the CE provider notifying agencies of referrals in a timely manner (Scored for CES only)	N/A	N/A
Notes:		

3. Housing First	Points Earned	Total Possible Points
Are there selection policies in place, to ensure the project is prioritizing those with the highest needs?	9	10
Does the project create client-centered plans and goals using proven evidence based or best practices?	10	10
Are the services that are being provided to the clients tracked and recorded?	10	10
Are there no to minimal barriers to program enrollment? (criminal background, active substance use, poor credit, limited income)	10	10
Does the program termination policy avoid terminating clients due to criminal background, active substance use, failure to participate or progress in services, loss of income, domestic violence?	10	10
Are individualized service plans created with all clients in program?	10	10
Leases do not include nontraditional stipulations, such as participating in supportive services?	10	10
Does the agency provide adequate effort to engage service resistant clients?	10	10
Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?	10	10
How does your agency obtain consumer feedback regarding the services provided through this program?	10	10
Notes: Agency should maintain written selection policies stating that clients are selected from Coordinated Entry, prioritizing those with the highest needs.		

4. Oversight - Have program staff completed training on:	Points Earned	Total Possible Points
Trauma-informed care	2	2
Best Practices on safety planning protocols in serving survivors of DV, including safety and confidentiality policies and practices	2	2
Equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, and accessible	2	2
Notes:		

5. Diversity, Equity, & Inclusion:	Points Earned	Total Possible Points
Does the agency have more than one person on your agency board with lived experience?	10	10
Are the racial demographics of clients served is reflected in staff and leadership?		10
Describe the steps your agency has taken to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes.	10	10
Notes:		

6. Program Performance & Data	Points Earned	Total Possible Points
Is there evidence that the agency follows a process to reviews and analyzes program data to improve	10	10
Notes:		

PART II	Points Earned	Total Possible Points
7. Program Records - Do Records Contain:	Points Earned	Total Possible Points
Program policies & procedures	5	5
Program goals	2	2
Termination criteria	5	5
Monitoring and evaluation plan (including evidence that the agency uses feedback from client satisfaction surveys)	4	5
Agency Appeals/Grievance Policy	5	5
CoC Grievance Policy	5	5
Conflict of Interest Policy	5	2
Staff Training Expectations	2	2
Client Confidentiality policy	5	5
Signed copy of most recent grant agreement	5	5
(For Agencies with Subrecipients) MOU/Agreement with Subrecipient. Written agreement should include evidence that the grant agreement requirements have been shared with the subrecipient	N/A	N/A
(For Agencies with Subrecipients) Monitoring process for program partners	N/A	N/A
Notes: Agency should formalize its "program performance monitoring and evaluation plan" into a written program policy; Additional recommendations: program policies indicate that the vouchers for both K2H and Morris Leasing are targeted to chronically homeless individuals, but the Agency should incorporate an "Eligibility Criteria" section, so this criteria is clearly outlined. Although an Appeals Policy exists should clients appeal a decision related to housing, the agency should share a general grievance policy with clients that is related to more generic issues with the agency (e.g., if the client feels they are being treated unfairly, etc.). Please note Agency grievance form should also reference CoC grievance Policy.		

8. Client Files - 2 clients	Points Earned	Total Possible Points
Did all client files have documentation demonstrating homelessness eligibility?	5	5
Did all client files have documentation demonstrating disability? (N/A for RRH)	2.5	5
If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?	5	5
Did all client files contain an HMIS consent form?	2	2
Did all client files contain required HQS inspection?	N/A	N/A
Did all client files contain documentation of rent reasonableness? (N/A for leasing)	N/A	N/A
Did all client files contain an executed lease?	2	2
Did all client files contain income and rent calculation documentation?	2	2
Did all client files contain evidence of supportive services?	2	2
Notes: Completed verification of disability missing on 1 client file.		

9. Financial	Points Earned	Total Possible Points
9A. Internal Controls - Does the Agency Have:	Points Earned	Total Possible Points

Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?	1	1
Does the organization have a chart of accounts and an accounting manual which includes written procedures	1	1
Does the organization have documentation of adequate separation of duties for all financial transactions (th	1	1
Does the organization have evidence that it maintains adequate control of access to accounting records, blank	1	1
Notes:		

9B. Drawdown Documentation	Points Earned	Total Possible Points
Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?	2	2
Does the agency conduct drawdowns at least quarterly?	3	3
Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	5	5
Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	N/A	N/A
Notes:		

9C. Backup & Match Documentation	Points Earned	Total Possible Points
Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?	2	2
If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?	2	2
Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	5	5
Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	N/A
If staff time is used for program match, are timesheets maintained that support the amount of match listed?	N/A	N/A
Notes:		

9D. Program Administration	Points Earned	Total Possible Points
Does the agency have a current and approved Code of Ethics on file with HUD?	0	1
Does the agency have a signed copy of the most recent grant agreement?	3	3
Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	5	5
If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	N/A
Notes: Agency should maintain its own formal Code of Ethics.		

9E. Audits	Points Earned	Total Possible Points
Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	1	1
If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citings?	N/A	N/A
Notes:		

10. CoC Participation - meeting attendance should be at least 80% at:	Points Earned	Total Possible Points
CAS	5	5
Data Governance	5	5
Case Conferencing	5	5
Notes:		

11. Client Interviews	Points Earned	Total Possible Points
Did the agency publicly post the client participation invitation letter?	3	3
Did the agency send the information to clients by electronic mail (where applicable)?	3	3
What percentage of responses did the agency receive?		0

Scoring Category	Total Score	Total Possible Score
1. HMIS	5	5
2. Client Referrals	10	10
3. Housing First	99	100
4. Oversight	6	6
5. Diversity, Equity, & Inclusion	20	30
6. Program Performance & Data	10	10
7. Program Records	43	41
8. Client Files	20.5	23
9A. Internal Controls	4	4
9B. Drawdown Documentation	10	10
9C. Backup & Match Documentation	9	9
9D. Program Admin	8	9
9E. Audits	1	1
10. CoC Participation	15	15
11. Client Interviews	6	6
Total points	266.5	279
Monitoring Score (%)	96%	

Monitoring Score	96%
Performance Review	77%
FINAL Monitoring Score	86%

Date Completed 4/30/24

Staff Completing Monitoring: Ashni Mathew

1E-2. Local Competition Scoring Tool

1. New Project Scoring Tools
2. Renewal Project Scoring Tools

1. New Project Scoring Tools
 - A. Agency Application
 - B. Project Application

A. Agency Application

Agency Application Scoring Criteria

Indicator	Criteria	Points Available	Points Awarded
<u>Agency Experience</u>			
Question 1	Does the agency demonstrate a key understanding of the needs and gaps of the priority population?	2	2
	Does the agency demonstrate a history of working with the priority population?	2	2
	Does the agency have experience with providing the service it is requesting funding for? If the agency lacks experience, does the narrative provide a description of steps the agency will take to fill gaps in knowledge?	4	4
	If the agency has a subgrantee, does the narrative provide a description of the subgrantee agency's experience and history providing services to the priority population and/or proposed services? ***Award full points if the agency does not have a subgrantee	2	2
	Total Points	10	10

Training

Question 2	Does the agency demonstrate awareness of mandatory/required trainings and are agency staff provided the correct level and frequency of training?	2	2
	Are trainings relevant to the priority populations and mission of the CoC?	2	2
	Are agency staff taking advantage of CoC sponsored trainings through CAS?	2	2
	Has the agency incorporated training for staff of all levels, including the board of directors and executive leadership on priority populations and service delivery that meets CLAS standards?	2	2
	Has the agency made changes to service delivery and program design based on trainings?	1	1
	Is training offered to all levels of staff in order to provide pathways for professional development?	1	1
	Total Points	10	10

Data

Question 3	Does the agency utilize HMIS or comparable database for data entry? If not, does the agency have a plan for utilizing HMIS in project implementation?	2	2
	Does the agency reference DQ standards and appear aware of specific data requirements (i.e. data security protocols, timeliness of data entry, required data elements, etc.)?	2	2
	Does the agency have a clear process for collecting and entering data and evaluating data accuracy and completeness, including timelines and staff?	2	2
	Does the agency have a history of developing and implementing data quality improvement plans with an evaluation process in place to review and update?	2	2
	Is the plan communicated throughout the agency?	2	2
	Total Points	10	10

System Performance

Question 4	Does the agency demonstrate knowledge of the system performance metrics?	10	10
	Does the agency have a plan for incorporating system performance review and improvement within the agency?	10	10
	Does the agency demonstrate a commitment to improving system performance as part of the CoC system?	10	10
	Total Points	30	30

Racial Equity

Question 5	Are management and decision-making bodies representative of the population served by the programs?	3	3
	Has the agency identified steps to help the board of directors and decision-making bodies better reflect the population served by the program?	3	3
	Has the agency established professional development opportunities to identify and invest in emerging leaders of different race and ethnicities in the organization?	3	3
	Is the agency training and educating staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	3	3
	Has the agency reviewed internal policies and procedures with an equity lens and have a plan for developing and implementing equitable policies that do not impose undue barriers?	5	5
	Is the agency collecting data and/or reviewing HMIS to better understand the pattern of program use for people of different races and ethnicities in its program?	5	5
	Does the agency use communication, such as flyers, websites or other materials, inclusive of underrepresented groups?	3	3
	Total Points	25	25

Consumer Involvement

Question 6	Does the organization Board of Trustees or subcommittee contain at least one individual with lived experience?	3	3
	Is there a process in place for individuals with lived experience or consumers to give feedback to the program?	3	3
	Is there a process to evaluate whether people with lived experience feel that their feedback is valued and heard?	3	3
	Is there a process to ensure the feedback of people with lived experience is used intentionally/strategically to develop policies for this program?	3	3
	Does the feedback process include multiple ways (i.e. focus groups, paper and electronic surveys, one on one sessions) for the consumer to provide feedback?	3	3
	Does the agency collect consumer feedback during different points in program participation (i.e. after intake, after service planning, after discharge, etc.)?	3	3

Does the agency provide an opportunity for anonymous consumer feedback and does the agency provide consumers with an anti-retaliation policy to protect consumers if they share unwanted feedback?	3	3
Has the agency identified any barriers to involving people with lived experience in program design and process development? If so, does the agency have an understanding of the barriers and a plan to address these barriers?	4	4
Total Points	25	25

CoC Participation

Question 7	Do all levels of staff attend CoC meetings including executive leadership and direct program staff?	5	5
	Is the agency aware of CoC initiatives and actively working on strategic plan goals and objectives?	5	5
	Does the agency demonstrate knowledge of SP goals and objectives and has the agency identified ways to assist in achieving these?	5	5
	Does the agency have a process for ensuring CoC information and initiatives are communicated to staff throughout the agency?	5	5
	Does the agency discuss how it participates in the CE system?	5	5
	Does the agency demonstrate awareness of CE policies and procedures?	5	5
	Total Points	30	30

Housing First

Question 8	Does the agency adhere to a housing first philosophy throughout all programs?	5	5
	Has the agency listed initiatives, in detail, intended to move the entire organization towards operationalization of a Housing First model?	2.5	2.5
	Are initiatives consumer/program participant-driven?	2.5	2.5
	Total Points	10	10
Total Points out of 150			150

B. Project Application

Project Application Scoring Criteria

Indicator	Criteria	Points Available	Points Awarded
<u>HUD Experience</u>			
Question A	Does the agency discuss its experience with HUD funded programs? If the agency has no HUD grant experience, does the narrative describe other funding sources?	0	0
	Does the agency have an understanding of the agency responsibilities under HUD funded grants?	0	0
	Has the agency been denied or lost HUD funding in the past? If so, are there any concerns that the agency will have similar challenges if it receives CoC funding?	0	0
	Does the agency have a SAM account?	0	0
	Total Points	0	0

Project Applicability

Question 1	Does the agency address a gap that the CoC has identified as a need?	2.5	
	Has the agency identified other programs that provide similar services and collaborated with those agencies to reduce duplication of effort and maximize services and supports offered to the community?	2.5	
	Has the agency demonstrated that the project aligns with the mission of its own agency AND the mission of the CoC?	2.5	
	Are at least 80% of beds/vouchers dedicated to one of the CoC's identified priority populations?	2.5	
	Total Points	10	0

Staffing

Question 2	Does the agency have an organizational chart that outlines a clear structure for accountability?	2	
	Does the agency have job descriptions for funded project staff that are in line with the activities and services proposed in the narrative?	2	
	Does the agency require qualifications and education that are relevant to each position?	2	
	Does the agency require qualifications and education that are prohibitive to people with lived experience of housing instability to accessing positions within the agency?	2	
	Does the agency have a recruitment plan to ensure full staffing of the project to ensure outcomes and objectives are achieved within the grant year?	2	
	Total Points	10	0

Objectives and Outcomes

Question 3	Does the agency include all elements of a SMART (specific, measurable, attainable/achievable, realistic, time-focused/timebound) goal in the response?	4	
	Does the agency include in the SMART goals, outcomes that are relevant to the priority populations discussed in the NOFO?	3	
	Are the SMART goals relevant to the CoC Strategic Plan goals and objectives?	3	
	Does the agency include projected outcomes for number of households to be served?	3	
	Does the agency include projected outcomes for number of households linked to training, employment and/or benefits and mechanisms for such linkages?	3	
	Does the agency include projected outcomes for providing services to whole families without separating individual family members in accordance with each family's definition of family?	3	
	Does the agency include system performance metrics and/or data-based outcomes?	3	
	Does the agency provide an objective related to tracking consumer outcomes post-discharge?	3	
	Total Points	25	0

Activities and Services

Question 4	Does the agency provide a SMART plan for connecting people to permanent housing?	2.5	
	Does the agency provide a plan for ensuring that consumers can maintain permanent housing once achieved?	2.5	
	Does the agency include language that describes individualized service planning, plan maintenance and consumer empowerment?	2.5	
	Does the agency provide evidence of compliance with CLAS standards?	2.5	
	Are the activities/services provided relevant to the needs of the populations served?	2.5	
	Do the activities/services include responsible staff?	2.5	
	Does the agency have activities/services related to assessing and linking consumers to employment services, mainstream benefits and healthcare services and insurance?	2.5	
	Does the agency have collaborations and partnerships with organizations that provide complementary services and/or reflect the activities/services listed?	2.5	
	If the agency is utilizing subgrantees, partnerships or collaborations to provide activities and services, are these roles and responsibilities outlined in this section? ***Award full points if the agency does not have a subgrantee	2.5	
	Total Points	22.5	0

Monitoring and Evaluation

Question 5	Does the agency have a plan for monitoring program objective and outcomes that includes frequency of review and staff roles and responsibilities?	4	
	Does the agency utilize data-driven measurement tools to determine program effectiveness and quality?	4	
	Does the agency include consumer focus groups, questionnaires and/or surveys that measure consumer satisfaction of the progress on ISP goals and activities?	4	

Does the agency monitoring and evaluation plan include a description of how quality improvement goals are determined and by whom?	4	
Does the agency quality improvement plan include a PDSA model, or other data driven model for improving program performance and service quality?	4	
Total Points	20	0

Operationalizing Housing First

Question 6	Do program policies and procedures reflect a Housing First philosophy?	4	
	Do all levels of staff go through Housing First training?	4	
	Has the agency received any guidance or consultation to become Housing First?	4	
	Is there a clear implementation plan for Housing First in this program?	4	
	Is the Housing First philosophy apparent in processes used during this program implementation?	4	
	Does the program utilize a client-centered service model that focuses on goals developed by the household?	4	
	Does the program use an inclusive decision-making structure for system development?	4	
	Do program processes clearly indicate utilization of the coordinated assessment process for prioritizing households most in need?	4	
	Does the agency provide a list of detailed barriers to implementing a Housing First philosophy? Are the barriers listed agency-level barriers or are they system-level barriers? (agency will not lose points for system-level barriers identified) Are there detailed strategies listed to address these barriers? If there is a "yes" to any of the above questions, is there an explanation? Does the explanation describe why these barriers exist?	4	
	Does the agency have a plan to avoid returns to homelessness? If there is a "yes" to the question, is there an explanation? Does the explanation describe why these barriers exist?	4	
	Is access to this program contingent on a criminal or credit background check, documentation submission, attendance in certain services or based upon income received? If there is a "yes" to the question, is there an explanation? Does the explanation describe why these barriers exist?	4	
	Are service and/or treatment plans voluntary? If there is a "yes" to the question, is there an explanation? Does the explanation describe why these barriers exist?	4	
	Is there a plan for implementing a Housing First philosophy into the next year?	2	
	Total Points	50	0

Fiscal Capacity

Question 7	Is the project model described, in detail, through a fiscal lens?	1	
	Does the proposed budget, including line items and amounts, match the project description?	2	
	Does the program provide sufficient salary for program staff to ensure reduction in staff turnover and high-quality, effective service delivery?	1	
	Does the budget and staffing plan indicate if positions are fully or partially funded by the project? If shared between programs, does the organization record the allocation of time for those individuals?	1	
	Does the agency have a plan for sustaining the project if key personnel leave during the course of the grant year?	1	
	Has the agency described any changes within the last three years that have caused a reduction in significant budget variances?	1	
	Are there any changes that may occur within the upcoming up year that will have an effect on financial operations? If yes, are the projected changes, the reasons for changes and the effect these changes will have on the budget or capacity described in detail?	1	
	Does the agency have a plan for adjusting the program without reducing quality of services if there is a reduction in HUD funding?	1	
	Is the CoC funding request is reasonable and appropriate for the project type? Is the project financially feasible?	1	
	Total Points	10	0

Budget

Question 8	Does the project provide a letter of commitment for any a firm match commitment of cash or in-kind support with a total value of 25% of the proposed project budget request, minus leasing costs?	0	0
	Does the project funding request match the total budget on the most recent Grant Inventory Worksheet?	0	0
	Total Points	0	0

Bonus

Question 9 (for PSH and RRH projects)	For new permanent housing project applications (PSH and RRH projects) was the leveraging of healthcare and/or housing resources described?	5	
	Was the number of individuals receiving these enhanced services identified?	5	
	Has the provider demonstrated that they have applied for at least one permanent supportive housing or rapid re-housing project that utilizes housing subsidies or subsidized housing units not funded through the CoC or ESG programs? If so, do the units: (i) in the case of a permanent supportive housing project, provide at least 25 percent of the units included in the project; or (ii) in the case of a rapid re-housing project, serve at least 25 percent of the program participants anticipated to be served by the project?	5	
	Has the provider demonstrated through a written commitment from a health care organization that: (i) in the case of a substance abuse treatment or recovery provider, it will provide access to treatment or recovery services for all program participants who qualify and choose those services; or (ii) the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested for the project, which will be covered by the healthcare organization?	5	

Total Points		20	0
Total Points out of 147.5			0

2. Renewal Project Scoring Tools

- A. Project Scoring Tool
- B. Monitoring Scoring Tool
- C. Performance Standards

A. Project Scoring Tool

LOI Scoring Criteria

Indicator

1 - LOI Summary Statement

Applicant provides a key information about the project, including:	Points Available
Target population(s) to be served	5
The gap that the project addresses	5
How the project aligns with the mission of the agency and the Morris CoC strategic plan	5

2 - SMART Goals & Objectives

SMART Goals and Objects are thoroughly completed and follow the "SMART" format	5
Number of households served	5
Number of participants to be linked to training, employment, benefits	
System performance metrics	5 points max awarded for each goal related to a system performance metric (20 pts)
Housing first practice implementation	5 points max awarded for each goal related to housing first implementation (20 pts)
Total Points	65

B. Monitoring Scoring Tool

Agency: _____					
Project: _____					
Project type: _____					
Project Operating Year: _____					
Is project dedicated to CH?					
PART I					
1. HMIS	Points Earned	Total Possible Points			
Are staff regularly attending HMIS training?		5			
Notes:					
2. Client Referrals	Points Earned	Total Possible Points			
Did all new clients that entered the program in 2023 come through CES?		5			
Is the agency notifying CE about vacancies within a timely manner?		5			
Is the CE provider notifying agencies of referrals in a timely manner (Scored for CES only)		5			
Notes:					
3. Housing First	Points Earned	Total Possible Points			
Are there selection policies are in place, to ensure the project is prioritizing those with the highest needs?		10			
Does the project create client-centered plans and goals using proven evidence based or best practices?		10			
Are the services that are being provided to the clients tracked and recorded?		10			
Are there no to minimal barriers to program enrollment? (criminal background, active substance use, poor credit, limited income)		10			
Does the program termination policy avoid terminating clients due to criminal background, active substance use, failure to participate or progress in services, loss of income, domestic violence?		10			
Are individualized service plans created with all clients in program?		10			
Leases do not include nontraditional stipulations, such as participating in supportive services?		10			
Does the agency provide adequate effort to engage service resistant clients?		10			
Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?		10			
How does your agency obtain consumer feedback regarding the services provided through this program?		10			
Notes:					
4. Oversight - Have program staff completed training on:	Points Earned	Total Possible Points			
Trauma-informed care		2			
Best Practices on safety planning protocols in serving survivors of DV, including safety and confidentiality policies and practices		2			
Equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, and accessible		2			
Notes:					
5. Diversity, Equity, & Inclusion:	Points Earned	Total Possible Points			
Does the agency have more than one person on your agency board with lived experience?		10			
Are the racial demographics of clients served is reflected in staff and leadership?		10			
Describe the steps your agency has taken to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes.		10			
6. Program Performance & Data	Points Earned	Total Possible Points			
Is there evidence that the agency follows a process to reviews and analyzes program data to improve		10			
PART II					
7. Program Records - Do Records Contain:	Points Earned	Total Possible Points			
Program policies & procedures		5			
Program goals		2			
Termination criteria		5			
Monitoring and evaluation plan (including evidence that the agency uses feedback from client satisfaction surveys)		5			
Agency Appeals/Grievance Policy		5			
CoC Grievance Policy		5			
Conflict of Interest Policy		2			
Staff Training Expectations		2			
Client Confidentiality policy		5			
Signed copy of most recent grant agreement		5			
(For Agencies with Subrecipients) MOU/Agreement with Subrecipient. Written agreement should include evidence that the grant agreement requirements have been shared with the subrecipient		2			
(For Agencies with Subrecipients) Monitoring process for program partners		2			
Notes:					
8. Client Files	Points Earned	Total Possible Points			
Did all client files have documentation demonstrating homelessness eligibility?		5			
Did all client files have documentation demonstrating disability? (N/A for RRH)		5			
If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?		5			
Did all client files contain an HMIS consent form?		2			
Did all client files contain required HQS inspection?		2			
Did all client files contain documentation of rent reasonableness? (N/A for leasing)		2			
Did all client files contain an executed lease?		2			
Did all client files contain income and rent calculation documentation?		2			
Did all client files contain evidence of supportive services?		2			
Notes:					
9. Financial	Points Earned	Total Possible Points			
9A. Internal Controls - Does the Agency Have:					

Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?		1			
Does the organization have a chart of accounts and an accounting manual which includes written procedures for the authorization of all financial transactions?		1			
Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions are reviewed by someone other than the person who prepared them)?		1			
Does the organization have evidence that it maintains adequate control of access to accounting records, blank forms and checks?		1			
Notes:					
9B. Drawdown Documentation	Points Earned	Total Possible Points			
Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?		2			
Does the agency conduct drawdowns at least quarterly?		3			
Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?		5			
Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?		3			
Notes:					
9C. Backup & Match Documentation	Points Earned	Total Possible Points			
Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?		2			
If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?		2			
Based on the most recent APR, is the adequate match being provided by the project for all funds requested?		5			
Does the organization have MOUs for any organization that is being utilized as a source of match for the project?		3			
If staff time is used for program match, are timesheets maintained that support the amount of match listed?		2			
Notes:					
9D. Program Administration	Points Earned	Total Possible Points			
Does the agency have a current and approved Code of Ethics on file with HUD?		1			
Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?		5			
If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?		3			
Notes:					
9E. Audits	Points Earned	Total Possible Points			
Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?		1			
If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?		3			
Notes:					
10. CoC Participation - meeting attendance should be at least 80% at:	Points Earned	Total Possible Points			
CAS		5			
Data Governance		5			
Case Conferencing		5			
Notes:					
11. Client Interviews	Points Earned	Total Possible Points			
Did the agency publicly post the client participation invitation letter?		3			
Did the agency send the information to clients by electronic mail (where applicable)?		3			
What percentage of responses did the agency receive?		0			
Scoring Category	Total Score	Total Possible Score			
1. HMIS	0	5			
2. Client Referrals	0	15			
3. Housing First	0	100			
4. Oversight	0	6			
5. Diversity, Equity, & Inclusion	0	30			
6. Program Performance & Data	0	10			
7. Program Records	0	45			
8. Client Files	0	27			
9A. Internal Controls	0	4			
9B. Drawdown Documentation	0	13			
9C. Backup & Match Documentation	0	14			
9D. Program Admin	0	9			
9E. Audits	0	4			
10. CoC Participation	0	15			
11. Client Interviews	0	6			
Total points	0	303			
Monitoring Score (%)	0%				
Monitoring Score					
Performance Review					
FINAL Monitoring Score					
Date Completed					
Staff Completing Monitoring:					

C. Performance Standards

Permanent Supportive Housing Program:_____

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in permanent housing will remain in this housing for a minimum of 1 year or exit to other permanent housing.	85% will remain housed for a least 12 months, exit to other permanent housing, or continue in permanent housing	≥85%=10 80%-84%= 8 65%-79%= 4 55%-64%= 1 ≤55%= 0		
2. Households exiting permanent housing will not return to homelessness (Including transitional housing)	<10% of those exiting permanent housing return to homelessness	≤10%= 10 11%-20%= 4 21%-30%= 3 31-45%= 1 ≥31%= 0		
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0		
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or annually	≥20%= 10 10%-19%= 6 5%-9%= 3 ≤5%= 0		
5. Households will maintain or obtain mainstream non-cash benefits	85% will maintain or obtain mainstream non-cash benefits at exit or annually	≥85%= 10 75%-84%= 7 65%-74%= 5 50%-64%= 3 ≤49%= 0		
6. Program operates at full capacity, with low vacancy rate, and quickly fills vacancies	>90% occupancy during reporting period	≥90%= 10 70%-89%= 7 51%-69%= 4 ≤50%= 0		
7. Program maintains adequate data quality in HMIS	<10% data quality errors	<10%= 10 11%-20%= 7 21%-30%= 4 31-45%= 1 ≥31%=0		
Total:				

Of 70

*Projects serving 100% chronically homeless or SSI/SSD clients exempt from this measure

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Rapid Rehousing Program: _____

Goals	Performance Standard	Points	%	Points Awarded
1. Households exiting Rapid Rehousing will remain in permanent housed for a minimum of 6 months or will exit to other permanent housing	85% will remain housed for a least 6 months or will exit to other permanent housing	$\geq 85\% = 10$ $70\% - 84\% = 8$ $50\% - 69\% = 4$ $31\% - 49\% = 1$ $\leq 30\% = 0$		
2. Households exiting Rapid Rehousing housing will not return to homelessness (Including transitional housing)	<10% of those exiting rapid rehousing housing return to homelessness	$\leq 10\% = 10$ $11\% - 20\% = 4$ $21\% - 30\% = 3$ $31 - 45\% = 1$ $\geq 45\% = 0$		
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	$\geq 85\% = 10$ $75\% - 84\% = 7$ $65\% - 74\% = 5$ $50\% - 64\% = 3$ $\leq 49\% = 0$		
4. Adults who are not enrolled in SSI/D will obtain or maintain employment while in the program and will exit the program employed.	40% of adults who are not on SSI/D will be employed at program exit or annually	$\geq 40\% = 10$ $30\% - 39\% = 6$ $20\% - 29\% = 3$ $\leq 20\% = 0$		
5. Program maintains adequate data quality in HMIS	<10% data quality errors	$< 10\% = 10$ $11\% - 20\% = 7$ $21\% - 30\% = 4$ $31 - 45\% = 1$ $\geq 31\% = 0$	N/A	
Total:				

Of 50

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Transitional Housing Program:_____

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in transitional housing will have low average lengths of stay among households	% of households whose length of stay in transitional housing does not exceed 18 months	$\geq 45\% = 10$ $31-45\% = 7$ $21\%-30\% = 5$ $11\%-20\% = 3$ $\leq 10\% = 0$		
2. Households exiting transitional housing programs will move directly to permanent housing.	75% will obtain permanent housing	$\geq 75\% = 10$ $60\%-74\% = 7$ $40\%-59\% = 5$ $25\%-39\% = 3$ $\leq 24\% = 0$		
3. Households will maintain or increase earned and unearned income. (Includes wages or mainstream resources)	54% will maintain or increase income	$\geq 54\% = 10$ $45\%-53\% = 7$ $35\%-44\% = 5$ $25\%-34\% = 3$ $\leq 25\% = 0$		
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or annually	$\geq 20\% = 10$ $10\%-19\% = 6$ $5\%-9\% = 3$ $\leq 5\% = 0$		
5. Households will maintain or obtain mainstream non-cash benefits between entry and exit.	25% will maintain or obtain mainstream non-cash benefits	$\geq 25\% = 10$ $21\%-24\% = 7$ $11\%-20\% = 3$ $\leq 10\% = 0$		
6. Program operates at full capacity	>90% occupancy	$\geq 90\% = 10$ $70\%-89\% = 8$ $51\%-69\% = 5$ $\leq 50\% = 0$		
7. Program maintains adequate data quality in HMIS	<10% data quality errors	$<10\% = 10$ $11\%-20\% = 7$ $21\%-30\% = 4$ $31-45\% = 1$ $\geq 31\% = 0$	N/A	
Total:				

Of 70

*Projects serving 100% chronically homeless or SSI/SSD clients exempt from this measure

All data is taken directly from HMIS using the following dates:

The following HMIS reports are used:

1. The CoC Annual Performance Report run through HMIS

Morris County CoC

Coordinated Entry Program Performance Evaluation

Agency Name: _____ Program Name: _____

	Programmatic Indicator	Measure & Data Source	Benchmark	Percent	Score
Program Coverage					
1	Percent of emergency shelter, transitional housing and outreach clients that are connected to the coordinated entry program	>90% of clients are assessed	$\geq 90\% = 10$ $80\%-89\% = 7$ $60\%-79\% = 4$ $\leq 59\% = 0$		
2	Percentage of active clients where the most recent contact log is within the last 6 months	>70% of clients have contact logs within the last 6 months	$\geq 70\% = 5$ $60\%-69\% = 3$ $50\%-59\% = 1$ $\leq 49\% = 0$		
Housing Stabilization* - Custom Grouping for All Morris CE Programs					
3a	Households where exit data is complete, will be discharged to permanent housing placements	85% of households will be discharged to permanent housing placements	$\geq 85\% = 10$ $75\%-84\% = 8$ $65-74\% = 4$ $\leq 64 = 0$		
3b	Households where exit data is complete, will not be discharged to a homeless location (emergency shelter, transitional housing, place not meant for habitation)	<15% of those being discharged will remain in homelessness	$16\%-20\% = 0$ $21\%-25\% = 3$ $\leq 20\% = 4$		
4	Households where exit data is complete, very few households will exit housing involuntarily (i.e. noncompliance with program, or disagreement with rules or persons, max length of stay)	<10% exit involuntarily	$\leq 10\% = 10$ $11\%-15\% = 4$ $16\%-25\% = 3$ $26-35\% = 1$ $\geq 35\% = 0$		
Timeliness					
5	Average timeframe from initial contact to assessment	Assessment within 1 business day	$\leq 1 \text{ day} = 5$ $2-3 \text{ days} = 3$ $4+ \text{ days} = 0$		
6	Average timeframe from assessment to referral to case management/housing navigation services	Assessment to referral to services within 14 days	$\leq 14 \text{ days} = 5$ $15-30 \text{ days} = 3$ $31+ \text{ days} = 0$		

Performance				
7	% of clients who have been discharged from the project and also been discharged from the waiting list	>90% of clients have been discharged from project and waiting list	$\geq 90\% = 10$ 80% - 89% = 7 60% - 79% = 4 $\leq 59\% = 0$	
HMIS Data Quality				
8	Program maintains adequate data quality in HMIS	<10% data quality errors	$<10\% = 10$ 11%-20% = 7 21%-30% = 4 31-45% = 1 $\geq 31\% = 0$	

Final Score:	
Maximum Points Available:	
Final %	

1E-2a. Scored Forms for One Project

1. Local Competition Scoring Tool
2. Monitoring Results

1. Local Competition Scoring Tool

Renewal LOI Scoring Criteria

Indicator

1- LOI Summary Statement

Applicant provides a key information about the project, including:	Points Available	Points Awarded
Target population(s) to be served	5	5
The gap that the project addresses	5	4.8
How the project aligns with the mission of the agency and the Morris CoC strategic plan	5	4.6

2- SMART Goals & Objectives

SMART Goals and Objects are thoroughly completed and follow the "SMART" format	5	4.6
Number of households served	5	4.8
Number of participants to be linked to training, employment, benefits	5	2
System performance metrics	5 points max awarded for each goal related to a system performance metric (20 pts)	6
Housing first practice implementation	5 points max awarded for each goal related to housing first implementation (20 pts)	2.6

Total Points	65	34.4
Letter of Intent (LOI) score	53%	

	Score	Weight	Weighted Score
2024 Monitoring results	96%	80%	77%
LOI Score	53%	10%	5%
Budget Score	100%	10%	10%
		Final application Score	92%

2. Monitoring Results

2024 Morris CoC Monitoring Summary

Agency	Mental Health Association
Project	PSH for Safe Haven
Monitoring Score	96%
Performance Review	95%
Final Score:	96%

Agency: Mental Health Association of Morris and Essex
 Project: PSH for Safe Haven
 Project type: PSH
 Project Operating Year: 07/01/2022-06/30/2023
 Is project dedicated to CH? Yes

PART I

1. HMIS	Points Earned	Total Possible Points
Are staff regularly attending HMIS training?	0	5
Notes: Uploading agencies are still required to attend annual HMIS trainings.		

2. Client Referrals	Points Earned	Total Possible Points
Did all new clients that entered the program in 2023 come through CES?	5	5
Is the agency notifying CE about vacancies within a timely manner?	5	5
Is the CE provider notifying agencies of referrals in a timely manner (Scored for CES only)	N/A	N/A
Notes:		

3. Housing First	Points Earned	Total Possible Points
Are there selection policies are in place, to ensure the project is prioritizing those with the highest needs?	10	10
Does the project create client-centered plans and goals using proven evidence based or best practices?	10	10
Are the services that are being provided to the clients tracked and recorded?	10	10
Are there no to minimal barriers to program enrollment? (criminal background, active substance use, poor credit, limited income)	10	10
Does the program termination policy avoid terminating clients due to criminal background, active substance use, failure to participate or progress in services, loss of income, domestic violence?	10	10
Are individualized service plans created with all clients in program?	10	10
Leases do not include nontraditional stipulations, such as participating in supportive services?	10	10
Does the agency provide adequate effort to engage service resistant clients?	10	10
Does the agency work with clients to overcome and avoid eviction, including keeping the person in the program even after threat of eviction?	8	10
How does your agency obtain consumer feedback regarding the services provided through this program	10	10
Notes: Termination criteria in project policies should be updated to remove language that eviction is grounds for a program termination.		

4. Oversight - Have program staff completed training on:	Points Earned	Total Possible Points
Trauma-informed care	2	2
Best Practices on safety planning protocols in serving survivors of DV, including safety and confidentiality policies and practices	2	2
Equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, and accessible	2	2
Notes:		

5. Diversity, Equity, & Inclusion:	Points Earned	Total Possible Points
Does the agency have more than one person on your agency board with lived experience?	10	10
Are the racial demographics of clients served is reflected in staff and leadership?	10	10
Describe the steps your agency has taken to engage and/or hire those with lived experience of homelessness in leadership roles and decision-making processes.	10	10
Notes:		

6. Program Performance & Data	Points Earned	Total Possible Points
Is there evidence that the agency follows a process to reviews and analyzes program data to improve	10	10
Notes:		

PART II

7. Program Records - Do Records Contain:	Points Earned	Total Possible Points
Program policies & procedures	5	5
Program goals	2	2
Termination & Admission criteria	5	5
Monitoring and evaluation plan (including evidence that the agency uses feedback from client satisfaction surveys)	5	5
Agency Appeals/Grievance Policy	5	5
CoC Grievance Policy	5	5
Conflict of Interest Policy	2	2
Staff Training Expectations	2	2
Client Confidentiality policy	5	5
Signed copy of most recent grant agreement	5	5
(For Agencies with Subrecipients) MOU/Agreement with Subrecipient. Written agreement should include evidence that the grant agreement requirements have been shared with the subrecipient	N/A	N/A
(For Agencies with Subrecipients) Monitoring process for program partners	N/A	N/A
Notes: Please note Agency grievance policy should reference CoC grievance policy.		

8. Client Files	Points Earned	Total Possible Points
Did all client files have documentation demonstrating homelessness eligibility?	5	5
Did all client files have documentation demonstrating disability? (N/A for RRH)	5	5
If project is dedicated to the chronically homeless, did client files have documentation demonstrating chronic homelessness?	5	5
Did all client files contain an HMIS consent form?	2	2
Did all client files contain required HQS inspection?	2	2
Did all client files contain documentation of rent reasonableness? (N/A for leasing)	N/A	N/A
Did all client files contain an executed lease?	1	2
Did all client files contain income and rent calculation documentation?	2	2
Did all client files contain evidence of supportive services?	2	2
Notes: 1 client file missing full lease		

9. Financial		
9A. Internal Controls - Does the Agency Have:	Points Earned	Total Possible Points

Does the organization have a written policy manual specifying approval authority for financial transactions? OR An organizational chart showing titles and lines of authority for all individuals involved in approving or recording financial (and other) transactions AND written position descriptions detailing the responsibilities of all key employees involved in financial transactions?	1	1
Does the organization have a chart of accounts and an accounting manual which includes written procedures for the authorization and recording of transactions?	1	1
Does the organization have documentation of adequate separation of duties for all financial transactions (that is, all financial transactions require the involvement of at least two individuals)?	1	1
Does the organization have evidence that it maintains adequate control of access to accounting records, blank forms and checkbooks, and confidential records?	1	1
Notes:		

9B. Drawdown Documentation	Points Earned	Total Possible Points
Does the organization (or agency) document that on a regular, on-going basis it compares actual expenditures for the award with the budgeted amounts (including the amount budgeted for each line category)?	2	2
Does the agency conduct drawdowns at least quarterly?	3	3
Based on the most recently submitted APR, has the project utilized at least 85% of HUD funding?	N/A	N/A
Is the agency taking actions to prevent returning a large portion of funding to HUD (ex. Overleasing, adjustment of budget line items)?	N/A	N/A
Notes:		

9C. Backup & Match Documentation	Points Earned	Total Possible Points
Does the organization maintain backup documentation for all funding provided through the budget line items for the grant?	2	2
If the agency receives supportive service funding or utilizes administrative funds for staff, are timesheets maintained as backup for the funding?	N/A	N/A
Based on the most recent APR, is the adequate match being provided by the project for all funds requested?	N/A	N/A
Does the organization have MOUs for any organization that is being utilized as a source of match for the project?	N/A	N/A
If staff time is used for program match, are timesheets maintained that support the amount of match listed?	N/A	N/A
Notes:		

9D. Program Administration	Points Earned	Total Possible Points
Does the agency have a current and approved Code of Ethics on file with HUD?	1	1
Does the agency have a signed copy of the most recent grant agreement?	3	3
Did the project submit the most recent Annual Performance Report to HUD within the 90 day window?	N/A	N/A
If the project has been monitored by HUD in the last 12 months, have they cleared all monitoring findings/concerns?	N/A	N/A
Notes:		

9E. Audits	Points Earned	Total Possible Points
Did the organization have an audit completed within the last 12 months that was conducted consistent with the standards of OMB A-133?	1	1
If there were audit citations, have steps been taken to ensure a timely resolution of these findings/citations?	3	3
Notes:		

10. CoC Participation - meeting attendance should be at least 80% at:	Points Earned	Total Possible Points
CAS	5	5
Data Governance	3	5
Case Conferencing	5	5
Notes:		

11. Client Interviews	Points Earned	Total Possible Points
Did the agency publicly post the client participation invitation letter?	3	3
Did the agency send the information to clients by electronic mail (where applicable)?	3	3
What percentage of responses did the agency receive?		0

Scoring Category	Total Score	Total Possible Score
1. HMIS	0	5
2. Client Referrals	10	10
3. Housing First	98	100
4. Oversight	6	6
5. Diversity, Equity, & Inclusion	30	30
6. Program Performance & Data	10	10
7. Program Records	41	41
8. Client Files	24	25
9A. Internal Controls	4	4
9B. Drawdown Documentation	5	5
9C. Backup & Match Documentation	2	2
9D. Program Admin	4	4
9E. Audits	4	4
10. CoC Participation	13	15
11. Client Interviews	6	6
Total Points	257	267
Monitoring Score (%)	96%	

Monitoring Score	96%
Performance Review	95%
FINAL Monitoring Score	96%

Date Completed 4/26/24

Staff Completing Monitoring: Ashni Mathew

Agency: MHA
 Project: PSH for SH
 for the Operating Year: 01/01/2024 to 04/30/2024

Goals	Required Performance Standard		%	Points Awarded
1. Households residing in permanent housing will remain in this housing for a minimum of 1 year or exit to other permanent housing.	85% will remain housed for a least 12 months, exit to other permanent housing, or continue in permanent housing	$\geq 85\% = 10$ $80\%-84\% = 8$ $65\%-79\% = 4$ $55\%-64\% = 1$ $\leq 55\% = 0$	100%	10
2. Households exiting permanent housing will not return to homelessness (Including transitional housing)	<10% of those exiting permanent housing return to homelessness	$\leq 10\% = 10$ $11\%-20\% = 4$ $21\%-30\% = 3$ $31-45\% = 1$ $\geq 31\% = 0$	0%	10
3. Households will maintain or increase earned and unearned income (Includes wages and mainstream resources)	85% will maintain or increase income at exit or annually	$\geq 85\% = 10$ $75\%-84\% = 7$ $65\%-74\% = 5$ $50\%-64\% = 3$ $\leq 49\% = 0$	83%	7
4. Adults will obtain or maintain employment while in the program and will exit the program employed.*	20% of adults who are not on SSI/D will be employed at program exit or	$\geq 20\% = 10$ $10\%-19\% = 6$ $5\%-9\% = 3$ $\leq 5\% = 0$	N/A	N/A
5. Households will maintain or obtain mainstream non-cash benefits	85% will maintain or obtain mainstream non-cash benefits at exit or annually	$\geq 85\% = 10$ $75\%-84\% = 7$ $65\%-74\% = 5$ $50\%-64\% = 3$ $\leq 49\% = 0$	100%	10
6. Program operates at full capacity, with low vacancy rate, and quickly fills vacancies	>90% occupancy during reporting period	$\geq 90\% = 10$ $70\%-89\% = 7$ $51\%-69\% = 4$ $\leq 50\% = 0$	120%	10
7. Program maintains adequate data quality in HMIS	<10% data quality errors	$< 10\% = 10$ $11\%-20\% = 7$ $21\%-30\% = 4$ $31-45\% = 1$ $\geq 31\% = 0$	2%	10
Total:				95%

Total Points Received: 57
 Total Max Points: 60
 Score: 95%

1E-5. Notification of Projects Rejected-Reduced

From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 COC Morris County Funding Notification

Date: September 16, 2024 at 2:12 PM

To: Joann Bjornson j.bjornson@familypromisemorris.org

Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlantichhealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Joann,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that the Keys to Housing and CE LSP projects have been supported for funding through the FY2024 application cycle.

After careful consideration, the Allocations Committee has determined your CE LSP Expansion project will not be supported for funding and will not be included in the FY2024 Continuum of Care process due to lack of available new project funding.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	7	89%	CE LSP	\$173,414.00	\$173,414.00	
1&2	10	86%	Keys to Housing	\$342,959.00	\$342,959	NA
	N/A	97%	CE LSP Expansion	300,000	\$0	Project not supported due to lack of available new project funding

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, DO NOT hit the submit button in the system
- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Ashni Mathew by **Friday, September 27th**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2024 CoC Competition page:

https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

How to access project applications in esnaps:

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing-the-FY-2024-Project-Application.pdf>

Project applicant profile navigational guide:

https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Project_Applicant_Profile_Nav_Guide_v2024.pdf

Renewal project resources:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Thank you for your work in serving persons experiencing homelessness in Morris County.

Thank you,

Rebecca Sherrod Capozzi

Rebecca Sherrod Capozzi, Executive Director

Child & Family Resources, Inc.

111 Howard Boulevard, Suite 104

Mount Arlington, NJ 07856

Phone: (973) 601-6141

Fax: (973) 398-0319

www.cfrmorris.org



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From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 Morris County COC Funding Notification
Date: September 16, 2024 at 2:06 PM
To: Mark Valli vallim@norwescap.org, ludwigs@norwescap.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Amy Archer aarcher@co.morris.nj.us, Delcalzo, Allison Allison.Delcalzo@atlantichhealth.org

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Mark,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposal, Norwescap Rapid Re-Housing Project for Morris County. After careful consideration of the project information submitted, the Committee has determined your project will not be supported for funding and will not be included in the FY2024 Continuum of Care process due to lack of available new project funding. Please see your project score below.

	Max Score	Project Score	
Total Score	295	231	78%

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

While we are not able to support this application for funding, we thank you for your continued services in assisting persons experiencing homelessness in Morris County.

Thank you,

Rebecca Sherrod Capozzi
Rebecca Sherrod Capozzi, Executive Director
Child & Family Resources, Inc.
111 Howard Boulevard, Suite 104
Mount Arlington, NJ 07856
Phone: (973) 601-6141
Fax: (973) 398-0319
www.cfrmorris.org



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1E-5a. Notification of Projects Accepted

From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 CoC Morris County Funding Notification
Date: September 16, 2024 at 2:15 PM
To: Pamela Baker pbaker@cspnj.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Amy Archer aarcher@co.morris.nj.us, Delcalzo, Allison Allison.Delcalzo@atlanticealth.org

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Pam,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that the Morris Coordinated Entry project has been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	1	70%	Morris Coordinated Entry	\$ 516,450	\$ 468,254.00	Project awarded CoC Bonus and reallocated funds

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

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HUD FY2024 CoC Competition page:

https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

How to access project applications in esnaps:

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing-the-FY-2024-Project-Application.pdf>

Project applicant profile navigational guide:

https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Project_Applicant_Profile_Nav_Gui

[de_v2024.pdf](#)

Renewal project resources:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Thank you for your work in serving persons experiencing homelessness in Morris County.

Thank you,

Rebecca Sherrod Capozzi

Rebecca Sherrod Capozzi, Executive Director
Child & Family Resources, Inc.
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Mount Arlington, NJ 07856
Phone: (973) 601-6141
Fax: (973) 398-0319
www.cfrmorris.org



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From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 CoC Morris County Funding Notification

Date: September 16, 2024 at 2:09 PM

To: Markowski, Brandon [DCA] Brandon.Markowski@dca.nj.gov

Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlanticealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Brandon,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposal. The Executive Committee is pleased to inform you that 3AK 3AN 3AP has been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved project.

Tier	Rank	Score	Project	Request	Award	Notes
1	5	92%	3AK 3AN 3AP	\$ 249,430.00	\$ 249,430.00	N/A

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
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E-snaps project applicant instructions:

How to access project applications in esnaps:

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing-the-FY-2024->

[https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing the FTE 2024 Project-Application.pdf](https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing%20the%20FTE%20Project-Application.pdf)

Project applicant profile navigational guide:

https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Project_Applicant_Profile_Nav_Guide_v2024.pdf

Renewal project resources:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Thank you for your work in serving persons experiencing homelessness in Morris County.

Thank you,

Rebecca Sherrod Capozzi

Rebecca Sherrod Capozzi, Executive Director
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Mount Arlington, NJ 07856
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From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 CoC Morris County Funding Notification
Date: September 16, 2024 at 2:08 PM
To: Laurie Litt l.litt@edgenj.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Amy Archer aarcher@co.morris.nj.us, Delcalzo, Allison Allison.Delcalzo@atlanticealth.org

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Laurie,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that PSH1, PSH2, RRH Youth, and RRH for LGBTQ, have been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	3	95%	PSH 2	\$96,663.00	\$96,663.00	N/A
1	4	94%	RRH Youth	\$111,008.00	\$111,008.00	N/A
1	8	88%	RRH for LGBTQ	\$148,426.00	\$148,426.00	N/A
1	9	88%	PSH 1	\$119,021.00	\$119,021.00	N/A

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

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- Once applications have been completed, DO NOT hit the submit button in the system
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- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

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<https://esnaps.hud.gov/grantium/frontOffice.jsf>

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https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

How to access project applications in esnaps:

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing-the-FY-2024-Project-Application.pdf>

Project applicant profile navigational guide:

https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Project_Applicant_Profile_Nav_Guide_v2024.pdf

Renewal project resources:

<https://www.hudexchange.info/resource/2910/coc-project-application-instructions-for-renewal-projects/>

New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

Thank you for your work in serving persons experiencing homelessness in Morris County.

Thank you,

Rebecca Sherrod Capozzi

Rebecca Sherrod Capozzi, Executive Director
Child & Family Resources, Inc.
111 Howard Boulevard, Suite 104
Mount Arlington, NJ 07856
Phone: (973) 601-6141
Fax: (973) 398-0319
www.cfrmorris.org



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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

Appeals Process CoC FINAL.pdf
97 KB



From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 COC Morris County Funding Notification
Date: September 16, 2024 at 2:12 PM
To: Joann Bjornson j.bjornson@familypromisemorris.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlanticealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Joann,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that the Keys to Housing and CE LSP projects have been supported for funding through the FY2024 application cycle.

After careful consideration, the Allocations Committee has determined your CE LSP Expansion project will not be supported for funding and will not be included in the FY2024 Continuum of Care process due to lack of available new project funding.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	7	89%	CE LSP	\$173,414.00	\$173,414.00	
1&2	10	86%	Keys to Housing	\$342,959.00	\$342,959	NA
	N/A	97%	CE LSP Expansion	300,000	\$0	Project not supported due to lack of available new project funding

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

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<https://esnaps.hud.gov/grantium/frontOffice.jsf>

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Applicants are strongly encouraged to access the resources below in completing their application:

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https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

How to access project applications in esnaps:

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/Accessing-the-FY-2024-Project-Application.pdf>

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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

Appeals Process CoC FINAL.pdf

97 KB



From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 CoC Morris County Funding Notification
Date: September 16, 2024 at 2:10 PM

To: MaryLeBlanc@hsinj.org

Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlanticehealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Mary,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposal. The Executive Committee is pleased to inform you that PSH for Ruth Davis Drive have been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
2	11	80%	PSH for Ruth Davis Drive	\$171,764.00	\$171,764.00	N/A

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

- Projects ranked in Tier 2 are not guaranteed to be funded by HUD
- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
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- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
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You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Ashni Mathew by **Friday, September 27th**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2024 CoC Competition page:

https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

How to access project applications in esnaps:

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Renewal project resources:

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New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

Morris County Continuum of Care

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851
Fax: 973-285-6719
<https://www.morriscountynj.gov/Departments/Community-Behavioral-Health-Services/Continuum-of-Care>

Continuum of Care

From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 COC Morris County Funding Notification
Date: September 16, 2024 at 2:12 PM

To: Diane Williams DWilliams@jbws.org

Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlanticehealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Diane,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that RRH for Victims of DV, RRH Expansion and Joint TH-RRH have been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	6	91%	RRH for Victims of DV	\$172,614.00	\$172,614.00	N/A
DV Bonus		98%	RRH Expansion	\$145,289.00	\$140,682.00	Recommended for DV Bonus
DV Bonus		97%	Joint TH-RRH	\$226,823.00	\$222,215.00	Recommended for DV Bonus

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

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- Once applications have been completed, DO NOT hit the submit button in the system
- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

You may access the E-snaps website at the following location:

<https://esnaps.hud.gov/grantium/frontOffice.jsf>

All applicants must submit PDF copies of their application to Ashni Mathew by **Friday, September 27th**.

Applicants are strongly encouraged to access the resources below in completing their application:

HUD FY2024 CoC Competition page:

https://www.hud.gov/program_offices/comm_planning/coc/competition

E-snaps project applicant instructions:

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New project resources:

<https://www.hudexchange.info/resource/2909/coc-project-application-instructions-for-new-projects/>

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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

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97 KB



From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 Morris County CoC Funding Notice
Date: September 16, 2024 at 2:06 PM
To: Christine Czerniecki cczerniecki@mhainspire.org, Rose Brown rbrown@mhainspire.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Delcalzo, Allison Allison.Delcalzo@atlantichhealth.org, Amy Archer aarcher@co.morris.nj.us

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Christine,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposals. The Executive Committee is pleased to inform you that the PSH for Safe Haven project has been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
1	2	96%	PSH for Safe Haven	\$215,391.00	\$215,391.00	N/A

Please be aware of the following requirements, deadlines, and considerations for the FY2024 application cycle:

- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
- Once applications have been completed, DO NOT hit the submit button in the system
- Applicants must email a PDF copy of the completed application to Ashni Mathew at amathew@monarchhousing.org for review
- Applicants may only hit the submit button once the application has been reviewed and approved by Monarch

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<https://esnaps.hud.gov/grantium/frontOffice.jsf>

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New project resources:

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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

Morris County

P.O. Box 900
Morristown, NJ 07963-0900
Phone: 973-285-6851

From: Rebecca Sherrod rsherrod@cfrmorris.org
Subject: 2024 CoC Morris County Funding Notification
Date: September 16, 2024 at 2:08 PM
To: zgonzalez@visionsandpathways.org, jamaya jamaya@visionsandpathways.org
Cc: Mathew, Ashni amathew@monarchhousing.org, Amy Archer aarcher@co.morris.nj.us, Delcalzo, Allison Allison.Delcalzo@atlanticealth.org

RS

THIS EMAIL ORIGINATED OUTSIDE YOUR ORGANIZATION

Dear Zoila,

Thank you for submitting an application to the Morris County Continuum of Care (CoC) for FY2024 CoC Funding. The Allocations Committee has evaluated your proposal. The Executive Committee is pleased to inform you that Village House has been supported for funding through the FY2024 application cycle.

If you would like to appeal any decisions made, please reference the attached Appeals Policy to see how to complete the appeals process.

You may begin the process of completing your application through the on-line e-snaps system. Please see below for the funding levels for your approved projects.

Tier	Rank	Score	Project	Request	Award	Notes
2	12	78%	Village House	\$54,154.00	\$54,154.00	N/A

Please be aware that the following requirements and deadlines will be in effect for the FY2024 application cycle:

- Projects ranked in Tier 2 are not guaranteed to be funded by HUD
- Projects may NOT request more funding than is approved and shown in the above identified budget
- Applications must be completed in their entirety in the e-snaps system
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*** Please Note My New Email Address rsherrod@cfrmorris.org ***

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1E-5b. Local Competition Selection Results

Morris County CoC						
Local Competition Selection Results						
	Project Name	Score	Status	Rank	Amount Requested From HUD	Reallocated Funds
1	Morris CoC NEW Coordinated Entry	70%	Accepted	1	\$468,254	\$177,936
2	MHA Permanent Supportive Housing for Safe Haven	96%	Accepted	2	\$215,391	\$0
3	EDGE PSH 2	95%	Accepted	3	\$96,663	\$0
4	EDGE RRH Youth	94%	Accepted	4	\$111,008	\$0
5	DCA 3AK 3AN 3AP	92%	Accepted	5	\$249,430	\$0
6	JBWS RRH for Victims of DV	91%	Accepted	6	\$172,614	\$0
7	FPMC CE LSP	89%	Accepted	7	\$173,414	\$0
8	EDGE RRH for LGBTQ	88%	Accepted	8	\$148,426	\$0
9	EDGE PSH 1	88%	Accepted	9	\$119,021	\$0
10	FPMC Keys to Housing	86%	Accepted	10	\$342,959	\$0
11	HSI Permanent Supportive Housing for Ruth Davis Drive	80%	Accepted	11	\$171,764	\$0
12	V&P Village House	78%	Accepted	12	\$54,154	\$0
13	JBWS NEW RRH Expansion	98%	Accepted	13	\$140,682	\$0
14	JBWS NEW Joint TH-RRH	97%	Accepted	14	\$222,215	\$0
15	CoC Planning Grant	N/A	Accepted	Not Ranked	\$120,966	\$0
16	FPMC Morris Leasing	N/A	Fully Reallocated	Not Ranked	\$0	-\$67,300
18	No Wrong Doors	N/A	Fully Reallocated	Not Ranked	\$0	-\$51,020
19	No Wrong Doors 2	N/A	Fully Reallocated	Not Ranked	\$0	-\$59,616
20	CE LSP Expansion	97%	Rejected	Not Ranked	\$0	\$0
21	Norwescap Rapid Re-Housing Project for Morris County	77%	Rejected	Not Ranked	\$0	\$0

2A-6. HUD's HDX Competition Reports

2024 HDX Competition Report

This workbook contains summary information about your CoC's data as it was entered into HDX 1.0 and HDX 2.0 for your use as part of the 2024 Competition.

To Print this Workbook:

This document has been configured as printable with preset print areas of relevant sections. To print it, go to "File", then "Print", then select "Print Entire Workbook" or "Print Active Sheets" depending on your needs.

To Save This Workbook as a PDF:

Click the "File" Tab, then click "Save As" or "Save a Copy", then click "Browse" or "More Options" then select "PDF", click "Options", select "Entire Workbook", press "OK", and click "Save". These instructions may change depending on your version of Microsoft Excel.

On Accessibility, Navigability, and Printability:

This workbook attempts to maximize accessibility, navigability, printability, and ease of use. Merged cells have been avoided. All tables and text boxes have been given names. Extraneous rows and columns outside printed ranges have been hidden. Formulas may include references to hidden rows and columns or data tables. For ease of use, these referenced sources have been hidden but can be unhidden by any user at any time. Raw data sources contained in this workbook are named according to the module and fiscal year from which they originate - e.g. "HIC_2024" is the Housing Inventory Count raw data from Fiscal Year 2024.

For Questions:

If you have questions, please reach out to HUD via the "Ask a Question" page, <https://www.hudexchange.info/program-support/my-question/> and choose "HDX" as the topic.

V 2024.42.1

2024 HDX Competition Report

2024 Competition Report - Summary

NJ-509 - Morris County CoC

HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX 2.0
2023 LSA	Yes	Government FY 2023 (10/1/22 - 9/30/23).	November 2023 to January of 2024
2023 SPM	Yes	Government FY 2023 (10/1/22 - 9/30/23).**	February 2024 to March 2024
2024 HIC	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024
2024 PIT	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024

1) FY = Fiscal Year
2) *This considers all extensions where they were provided.
2) **"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

2024 HDX Competition Report

2024 Competition Report - LSA Summary & Usability Status

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

LSA Usability Status 2023

Category	EST AO	EST AC	EST CO	RRH AO	RRH AC	RRH CO	PSH AO	PSH AC	PSH CO
Fully Usable			<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			
Partially Usable									
Not Usable	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>

EST

Category	2021	2022	2023
Total Sheltered Count	588	800	1,087
AO	400	583	736
AC	189	224	359
CO	0	0	0

RRH

Category	2021	2022	2023
Total Sheltered Count	125	139	158
AO	82	88	108
AC	43	52	49
CO	0	0	1

2024 HDX Competition Report

2024 Competition Report - LSA Summary & Usability Status

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

PSH

Category	2021	2022	2023
Total Sheltered Count	135	219	201
AO	90	157	156
AC	45	63	45
CO	0	0	0

1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO=Persons in Households with only Children

2) Because people have multiple stays in shelter over the course of a year and stay in different household configurations, a single person can be counted in more than one household type. Therefore, the sum of the number of people by household type may be greater than the unique count of people.

3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.

4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client’s entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	966	124.3	49.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	1,078	138.6	60.0

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

b. This measure is based on data element 3.917

This measure includes data from each client’s Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client’s entry date, effectively extending the client’s entry date backward in time. This “adjusted entry date” is then used in the calculations just as if it were the client’s actual entry date.

Metric	Universe (Persons)	Average LOT Homeless (bed nights)	Median LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to “housing move in”)	1,015	338.9	165.0
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to “housing move in”)	1,127	345.0	178.0

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)		Returns to Homelessness from 6 to 12 Months (181 - 365 days)		Returns to Homelessness from 13 to 24 Months (366 - 730 days)		Number of Returns in 2 Years	
Metric	Count	Count	% of Returns	Count	% of Returns ⁴	Count	% of Returns ⁶	Count	% of Returns ⁸
Exit was from SO	33	1	3.0%	1	3.0%	1	3.0%	3	9.1%
Exit was from ES	81	11	13.6%	3	3.7%	1	1.2%	15	18.5%
Exit was from TH	51	0	0.0%	0	0.0%	2	3.9%	2	3.9%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	51	0	0.0%	0	0.0%	1	2.0%	1	2.0%
TOTAL Returns to Homelessness	216	12	5.6%	4	1.9%	5	2.3%	21	9.7%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	1,080
Emergency Shelter Total	968
Safe Haven Total	0
Transitional Housing Total	187

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	57
Number of adults with increased earned income	9
Percentage of adults who increased earned income	15.8%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	57
Number of adults with increased non-employment cash income	16
Percentage of adults who increased non-employment cash income	28.1%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	57
Number of adults with increased total income	23
Percentage of adults who increased total income	40.4%

Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	16
Number of adults who exited with increased earned income	4
Percentage of adults who increased earned income	25.0%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	16
Number of adults who exited with increased non-employment cash income	3
Percentage of adults who increased non-employment cash income	18.8%

Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	16
Number of adults who exited with increased total income	7
Percentage of adults who increased total income	43.8%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	820
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	126
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	694

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	902
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	152
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	750

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD’s Homeless Definition in CoC Program-funded Projects

Measure 6 is not applicable to CoCs in this reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

Metric	Value
Universe: Persons who exit Street Outreach	55
Of persons above, those who exited to temporary & some institutional destinations	5
Of the persons above, those who exited to permanent housing destinations	2
% Successful exits	12.7%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	876
Of the persons above, those who exited to permanent housing destinations	240
% Successful exits	27.4%

Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	183
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	177
% Successful exits/retention	96.7%

2024 HDX Competition Report

2024 Competition Report - SPM Data

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMIS)	968	187	201	143	220
Total Leavers (HMIS)	692	110	39	90	56
Destination of Don't Know, Refused, or Missing (HMIS)	264	0	1	1	3
Destination Error Rate (Calculated)	38.2%	0.0%	2.6%	1.1%	5.4%

2024 HDX Competition Report

2024 Competition Report - SPM Notes

NJ-509 - Morris County CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Notes For Each SPM Measure

Note: Cells may need to be resized to accomodate notes with lots of text.

Measure		Notes
Measure 1	No notes.	
Measure 2	No notes.	
Measure 3	No notes.	
Measure 4	No notes.	
Measure 5	No notes.	
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.	
Measure 7	No notes.	
Data Quality	No notes.	

2024 HDX Competition Report

2024 Competition Report - HIC Summary

NJ-509 - Morris County CoC

For HIC conducted in January/February of 2024

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current Beds in HMIS or Comparable Database	Total Year-Round, Current, Non-VSP Beds	Removed From Denominator: OPH EHV [†] Beds or Beds Affected by Natural Disaster*	Adjusted Total Year-Round, Current, Non-VSP Beds	Adjusted HMIS Bed Coverage Rate for Year-Round, Current Beds
ES	492	444	462	0	462	96.1%
SH	0	0	0	0	0	NA
TH	125	91	91	0	91	100.0%
RRH	56	22	22	0	22	100.0%
PSH	208	175	208	0	208	84.1%
OPH	84	0	84	84	0	NA
Total	965	732	867	84	783	93.5%

2024 HDX Competition Report

2024 Competition Report

NJ-509 - Morris County CoC

For HIC conducted in January/I

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, VSP Beds in an HMIS-Comparable Database	Total Year-Round, Current, VSP Beds	Removed From Denominator: OPH EHV [†] Beds or Beds Affected by Natural Disaster ^{**}	Adjusted Total Year-Round Current, VSP Beds	HMIS Comparable Bed Coverage Rate for VSP Beds
ES	492	0	30	0	30	0.00%
SH	0	0	0	0	0	NA
TH	125	0	34	0	34	0.00%
RRH	56	0	34	0	34	0.00%
PSH	208	0	0	0	0	NA
OPH	84	0	0	0	0	NA
Total	965	0	98	0	98	0.00%

2024 HDX Competition Report

2024 Competition Report

NJ-509 - Morris County CoC

For HIC conducted in January/I

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS-Comparable Database	Adjusted Total Year-Round, Current, Non-VSP and VSP Beds	HMIS and Comparable Database Coverage Rate
ES	492	444	492	90.24%
SH	0	0	0	NA
TH	125	91	125	72.80%
RRH	56	22	56	39.29%
PSH	208	175	208	84.13%
OPH	84	0	0	NA
Total	965	732	881	83.09%

2024 HDX Competition Report

2024 Competition Report - HIC Summary

NJ-509 - Morris County CoC

For HIC conducted in January/February of 2024

Rapid Re-housing Beds Dedicated to All Persons

Metric	2020	2021	2022	2023	2024
RRH beds available to serve all pops. on the HIC	34	118	90	88	56

- 1) † EHV = Emergency Housing Voucher
- 2) *This column includes Current, Year-Round, Natural Disaster beds not associated with a VSP that are not HMIS-participating. For OPH Beds, this includes beds that are Current, Non-HMIS, and EHV-funded.
- 3) **This column includes Current, Year-Round, Natural Disaster beds associated with a VSP that are not HMIS-participating or HMIS-comparable database participating. For OPH Beds, this includes beds that are Current, VSP, Non-HMIS, and EHV-funded.
- 4) Data included in these tables reflect what was entered into HDX 2.0.
- 5) In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").
- 6) In the HIC, "Current" beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").
- 7) For historical data: Aggregated data from CoCs that merged are not displayed if HIC data were created separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

2024 HDX Competition Report

2024 Competition Report - PIT Summary

NJ-509 - Morris County CoC

For PIT conducted in January/February of 2024

Submission Information

Date of PIT Count	Received HUD Waiver
1/23/24	Not Applicable

Total Population PIT Count Data

Category	2019	2020	2021	2022	2023	2024
PIT Count Type	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and full unsheltered count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count	Sheltered and Unsheltered Count
Emergency Shelter Total	205	204	134	257	332	477
Safe Haven Total	19	10	7	0	0	0
Transitional Housing Total	122	111	93	81	104	112
Total Sheltered Count	346	325	234	338	436	589
Total Unsheltered Count	42	29	34	13	29	91
Total Sheltered and Unsheltered Count*	388	354	268	351	465	680

1) *Data included in this table reflect what was entered into HDX 1.0 and 2.0. This may differ from what was included in federal reports if the PIT count type was either sheltered only or partial unsheltered count.

2) Aggregated data from CoCs that merged is not displayed if PIT data were entered separately - that is, only data from the CoC into which the merge occurred are displayed. Additional reports can be requested via AAQ for any CoCs that have been subsumed into other CoCs.

3) In 2021, for CoCs that conducted a "Sheltered and partial unsheltered count", only aggregate and not demographic data were collected.

2024 HDX Competition Report

2024 Competition Report - PIT Summary

NJ-509 - Morris County CoC

For PIT conducted in January/February of 2024

3A-2a. Healthcare Formal Agreements



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Chief Executive Officer

May 9, 2024

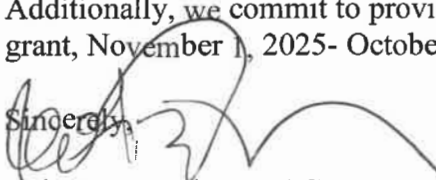
To Whom I May Concern,

Mental Health Association (MHA) is proud to support JBWS in their HUD grant application for Rapid Rehousing (RRH). If JBWS is awarded funding, MHA will commit to provide the RRH program participants access to our substance use program, Substance Use Recovery and Empowerment (SURE).

For almost 75 years, MHA has promoted mental health, with the integration of physical healthcare, to improve the care and treatment of individuals with mental illness, and remove the stigma associated with mental health disorders and addictions. MHA's SURE program offers outpatient and intensive outpatient programming, with individual and group therapy available to those with substance use or co-occurring disorders.

MHA eagerly supports the potential for additional housing options for survivors of domestic abuse. As JBWS supports domestic abuse survivors in all aspects of their path to a healthier life, MHA is committing to collaborating with JBWS in providing access to ASAM level 1.0 (outpatient) and level 2.1 (intensive outpatient) substance use services to all program participants who qualify and chose our services. MHA is mission driven and will provide the service to all eligible, regardless of their ability to pay. One session is valued at \$100 per person and on average individuals attend 8-12 sessions per treatment cycle. Additionally, we commit to provide these resources for the duration of the RRH grant, November 1, 2025- October 31, 2026.

Sincerely,


Robert N. Davison, LPC
Chief Executive Officer
Mental Health Association



Mental Health Association