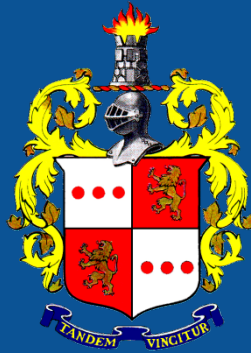


# 2019 MORRIS COUNTY OPERATING BUDGET



DOUGLAS R. CABANA, FREEHOLDER DIRECTOR

HEATHER DARLING, DEPUTY FREEHOLDER DIRECTOR

KATHRYN A. DEFILLIPPO, FREEHOLDER

JOHN KRICKUS, FREEHOLDER

THOMAS J. MASTRANGELO, FREEHOLDER

STEPHEN SHAW, FREEHOLDER

DEBORAH A. SMITH, FREEHOLDER

# MORRIS COUNTY

## 2019 BUDGET GOALS

- THE PREEMINENT GOAL OF THE FREEHOLDER BOARD REMAINS THE DEVELOPMENT, ADOPTION, AND MANAGEMENT OF AN ANNUAL COUNTY OPERATING BUDGET THAT:
  - REMAINS BOTH FINANCIALLY AND OPERATIONALLY “BALANCED”
  - PROTECTS THE COUNTY’S LONG STANDING “**AAA**” BOND RATING
  - ENSURES THE PRUDENT AND METHODICAL USE OF FUND BALANCE
  - CONTINUES TO PROVIDE AND IN SOME CASES EXPANDS CRITICAL PUBLIC SAFETY PROGRAMS, HUMAN SERVICE INITIATIVES, AND ALL CRITICAL COUNTY-WIDE INFRASTRUCTURE PROJECTS
  - SUPPORTS COUNTY-WIDE ECONOMIC DEVELOPMENT

# THE MORRIS COUNTY COMPREHENSIVE BUDGET DEVELOPMENT PROCESS

- THE COMPREHENSIVE DEVELOPMENT OF MORRIS COUNTY'S ANNUAL OPERATING BUDGET INCLUDES A DETAILED, THOROUGH AND ANALYTICAL REVIEW OF:
  - ALL EXPENSE AND REVENUE OPPORTUNITIES
  - ALL RELEVANT PROGRAM SERVICE AREAS
  - ALL RELEVANT PROGRAM FUNDING AREAS
  - THE NEEDS OF MORRIS COUNTY MUNICIPALITIES
  - FUTURE YEAR'S BUDGET CONSIDERATIONS
  - POTENTIAL RISK AREAS

# MORRIS COUNTY VISION AND MISSION

THE MORRIS COUNTY BOARD OF CHOSEN FREEHOLDERS HAS DEVELOPED AND PRESENTS A 2019 OPERATING BUDGET FOUNDED UPON AND EMBODYING THE FREEHOLDER BOARD'S **VISION, MISSION, AND GUIDING PRINCIPLES**

## VISION

MORRIS COUNTY WILL CONTINUE TO BE THE PREMIER PLACE IN WHICH TO LIVE, WORK, AND RAISE A FAMILY. OUR COUNTY WILL CONTINUE TO BUILD OUR VIBRANT AND SUSTAINABLE ECONOMY AND PRESERVE OUR NATURAL RESOURCES AND HISTORY. WE WILL HONOR OUR UNIQUE QUALITY OF LIFE, ASSURE A SAFE, WELL-MAINTAINED INFRASTRUCTURE, AND OFFER CULTURAL AND RECREATIONAL OPPORTUNITIES FOR RESIDENTS AND VISITORS ALIKE. WE WILL CONTINUE TO OFFER COMPASSIONATE SUPPORT TO THOSE IN NEED AND MAINTAIN OUR TRADITION AS A CARING COMMUNITY.

## MISSION

MORRIS COUNTY WILL PROTECT AND PRESERVE THE QUALITY OF LIFE FOR ALL OF MORRIS COUNTY, AND ENSURE THE EFFECTIVE, EFFICIENT AND ETHICAL STEWARDSHIP OF TAX DOLLARS.

# MORRIS COUNTY GUIDING PRINCIPLES

- **MORRIS COUNTY GOVERNMENT WILL:**
  - BUILD UPON OUR ADVANTAGES OF LOCATION, INFRASTRUCTURE, A DIVERSE AND TALENTED WORKFORCE, SAFETY, EDUCATION, DIVERSITY AND CULTURE TO MAINTAIN OUR WAY OF LIFE
  - RESPECT AND PROTECT THE INTERESTS OF TAXPAYERS AND UTILIZE AND EXERCISE PRUDENCE IN ALL FINANCIAL MATTERS
  - EXECUTE ALL ASPECTS OF COUNTY BUSINESS IN THE MOST ETHICAL, EFFECTIVE, PROFESSIONAL AND TRANSPARENT MANNER, WITH ALL ACTIONS AND DECISIONS FOCUSED ON THE MOST RESPONSIVE AND BEST INTERESTS OF MORRIS COUNTY RESIDENTS
  - OPTIMIZE THE USE OF AVAILABLE FUNDING, INCLUDING PROVIDING SHARED OR REGIONALIZED SERVICES
  - PROVIDE STRATEGIC LEADERSHIP, AND BALANCE SHORT AND LONG TERM PLANNING
  - PARTNER WITH OUR 39 MUNICIPALITIES TO SUPPORT THEIR SAFETY AND QUALITY OF LIFE
  - ASSIST AND COLLABORATE WITH OUR COMMUNITIES DURING TIMES OF NEED AND/OR CRISIS

# CAREFUL FISCAL MANAGEMENT RESULTS IN A COMBINED 2019 OPERATING BUDGET AND PRESERVATION TAX INCREASE OF 0.9%

REPRESENTS AN AVERAGE HOMEOWNERS 2019 INCREASE OF \$11.32

Year	2016	2017	2018	2019
Budget	\$340.7M	\$332.1M	\$305.8M	\$315.3M
Tax Levy	\$225.4M	\$233.1M	\$237.3M	\$243.4M
Ratable Base	\$91.7B	\$93.2B	\$94.8B	\$95.4B
Tax Rate	\$0.247	\$0.250	\$0.250	\$0.255

\* AVERAGE PRICE OF A HOME IN MORRIS COUNTY IS \$462,400

# NEW INITIATIVES CONTAINED IN THE 2019 OPERATING BUDGET

- THE ADDITION OF 2 BASIC LIFE SUPPORT (BLS) EMERGENCY MEDICAL SERVICE (EMS) UNITS TO PROVIDE BACK UP BLS/EMS SERVICES FOR ALL MORRIS COUNTY MUNICIPALITIES
- THE ROLL OUT OF “NAVIGATING HOPE”, AN INITIATIVE THAT WILL DELIVER CRITICAL SOCIAL SERVICE PROGRAMS INTO THE COMMUNITY
- EXPANDED INVESTMENTS IN COMMUNITY BASED HUMAN SERVICE PROGRAMS TO SERVE THOSE IN NEED
- THE DEVELOPMENT OF A BALLISTICS LAB WITHIN THE SHERIFFS OFFICE TO BETTER PROTECT OUR COMMUNITY
- FUNDING PROVIDED TO SUPPORT THE RESPONSIBLE SCHOOL VIOLENCE PREVENTION PROGRAM FOR ALL SCHOOL DISTRICTS WITHIN THE COUNTY

# NEW INITIATIVES CONTAINED IN THE 2019 OPERATING BUDGET

- CONTINUES ABSORBING THE 2019 MUNICIPAL 911 EMERGENCY DISPATCH COST INCREASES
- FUNDING TO DEVELOP A CONSOLIDATED, SERVICES-ORIENTED WEBSITE TO INCREASE AWARENESS OF COUNTY OFFERINGS AND EASE OF GOVERNMENT INTERACTIONS THROUGH QUICK ONLINE FORM COMPLETION AND SUBMISSION
- CONTINUED FUNDING TO ADDRESS THE EMERALD ASH BORER
- INCREASED FUNDING TO THE PARK COMMISSION
- FUNDING TO EXPAND CHILD CARE SERVICES FOR AT RISK FAMILIES



# 2019 MORRIS COUNTY BUDGET

## WHAT INCREASED?

2019 TAX EFFORT INCREASE: \$6.0M

Category	2019 Increase	% of Overall Tax Increase
Health Care	\$4.5M	75.0 %
Pension	\$.8M	13.3%
Debt Service	\$.4M	6.7%
Park Commission	\$.3M	5.0%
<b>Total Increase</b>	<b>\$6.0M</b>	<b>100.0 %</b>

# FUND BALANCE: REMAINS EXACTLY WHERE IT NEEDS TO BE

- THE PRUDENT AND METHODICAL USE OF FUND BALANCE CONTINUES TO ENSURE STABILITY IN THE ANNUAL USE OF RESERVES AND SUPPORTS THE CONTINUATION OF THE COUNTY'S **“AAA” BOND RATING**
- AS A GENERAL RULE, RATING AGENCIES TYPICALLY SEEK “AAA” ENTITIES TO MAINTAIN 1 TO 2 MONTHS OF RESERVES
- ANNUALLY, MORRIS COUNTY CONTINUES TO USE THE PORTION OF THE YEAR ENDING FUND BALANCE THAT CAN REASONABLY BE EXPECTED TO BE REGENERATED

	2016	2017	2018	2019
Beginning Year Fund Balance	\$53.0M	\$53.3M	\$52.7M	\$53.4M
Portion Used to Off-Set Tax Levy	\$24.0M	\$25.3M	\$25.3M	\$25.3M
Fund Balance Regenerated	\$24.3M	\$24.7M	\$26.0M	\$24.5M
Ending Year Fund Balance	\$53.3M	\$52.7M	\$53.4M	\$52.6M*

*\*THE 2019 YEAR ENDING FUND BALANCE OF \$52.6 M IS AN ESTIMATED FIGURE.*

# WHAT RATING AGENCIES SAY ABOUT MORRIS COUNTY'S FINANCIAL INTEGRITY

## IN JUNE OF 2018 STANDARD AND POOR'S NOTES:

- *“WE VIEW THE COUNTY’S MANAGEMENT AS VERY STRONG WITH “STRONG” FINANCIAL POLICIES AND PRACTICES”*
- *“THE ADOPTED 2018 FISCAL BUDGET, TOTALING \$305.8M, INCLUDES A TAX LEVY OF 1.79%. THE INCREASE INCLUDES EXCEPTIONS TO PROPERTY TAX FOR ALLOWABLE DEBT SERVICE, HEALTH CARE COST, AND PENSION INCREASES, DEMONSTRATING MORRIS’ WILLINGNESS TO ALIGN REVENUES WITH EXPENDITURES TO MAINTAIN STRUCTURAL BALANCE*
- *“MORRIS COUNTY’S BUDGETARY FLEXIBILITY IS VERY STRONG”*
- *“MORRIS HAS A HISTORY OF CONSERVATIVE BUDGETING AND BALANCED FINANCIAL OPERATIONS”*

# WHAT RATING AGENCIES SAY ABOUT MORRIS COUNTY'S FINANCIAL INTEGRITY

## IN JUNE OF 2018 MOODY'S NOTES:

- *"THE COUNTY HAS A HISTORY OF STRONG GOVERNANCE WITH HEALTHY RESERVES AND A MODEST DEBT BURDEN"*
- *"THE COUNTY'S FINANCIAL POSITION SHOULD REMAIN STRONG IN THE MEDIUM TERM AS MANAGEMENT CONTINUES TO BUDGET CONSERVATIVELY"*
- *"MANAGEMENT IS CONSTANTLY LOOKING AT INITIATIVES TO IMPROVE THE FINANCIAL POSITION OF THE COUNTY"*
- *"MANAGEMENT HAS A HISTORY OF BUDGETING CONSERVATIVELY AND MAINTAINING SUFFICIENT LEVEL OF FUND BALANCE"*
- *"THE STABLE OUTLOOK REFLECTS OUR EXPECTATION THAT THE COUNTY'S FINANCIAL POSITION WILL REMAIN STRONG OVER THE NEAR TERM AND THAT THE COUNTY WILL CONTINUE TO BENEFIT FROM ITS SUBSTANTIAL AND DIVERSE TAX BASE"*

# THE 2019 BUDGET DEFINES “FINANCIAL INTEGRITY”

- THE DEVELOPMENT AND ANALYSIS OF MULTI-YEAR FINANCIAL PLANNING PERMITS THE GOVERNING BODY TIME TO CONSIDER AND DELIBERATE THE AFFORDABILITY OF ACTIONS OR INITIATIVES BEFORE THEY BECOME PART OF A FUTURE YEAR'S ANNUAL BUDGET
- THE STRICT ADHERENCE TO CONSERVATIVE, FORMALLY ADOPTED DEBT MANAGEMENT POLICIES ENABLES MORRIS COUNTY TO MANAGE AND EVALUATE THE FUTURE DEBT PROFILES
- THE ENHANCED IMPLEMENTATION OF A WELL DEFINED AND COORDINATED COUNTY-WIDE ECONOMIC DEVELOPMENT AND TOURISM STRATEGY IS IN PLACE TO ENSURE ONGOING DECADES OF CONTINUED FINANCIAL INTEGRITY

# THE 2019 BUDGET DEFINES “FINANCIAL INTEGRITY”

- THE 2019 BUDGET REMAINS STRUCTURALLY BALANCED WITH RECURRING REVENUES MATCHING RECURRING EXPENSES
- THE COUNTY’S FINANCIAL STRENGTH IS ENHANCED THROUGH THE CONTINUED WEEKLY BUDGET MEETINGS OF THE FREEHOLDER BUDGET SUB-COMMITTEE WHO REGULARLY PERFORM ECONOMIC, REVENUE AND EXPENSE REVIEWS ALONG WITH THE EVALUATION OF ANNUAL BUDGET EXECUTION
- THE ADOPTION OF A FORMAL FUND BALANCE AND RESERVE POLICY PROVIDES LONG-TERM FINANCIAL STABILITY
- THE ANNUAL DEVELOPMENT OF A PRIORITIZED SPENDING PLAN ALONG WITH ESTABLISHED CONTINGENCY PLANS PROVIDES ONGOING FLEXIBILITY

# WHAT THE 2019 MORRIS COUNTY BUDGET FUNDS

- THE 2019 COUNTY BUDGET SERVES EACH MUNICIPALITY WITHIN THE COUNTY BY FUNDING VARIOUS:
  - CRITICAL COMMUNITY INVESTMENTS
  - HUMAN SERVICE PROGRAMS
  - PUBLIC SAFETY SERVICES
  - PLANNING/LIBRARY/COMMUNICATIONS SERVICES
  - CRITICAL INFRASTRUCTURE SERVICES

# 2019 BUDGET

## CRITICAL COMMUNITY INVESTMENTS

- THE 2019 BUDGET CONTAINS \$48.3M OF COMMUNITY-BASED HUMAN SERVICE, EDUCATIONAL, CULTURAL, AND ECONOMIC INITIATIVES THAT SERVE ALL MUNICIPALITIES IN MORRIS COUNTY INCLUSIVE OF:
  - \$14.0M FOR THE 20,100 ACRE MORRIS COUNTY PARK COMMISSION
  - \$11.8M FOR THE COUNTY COLLEGE OF MORRIS
  - \$ 9.8M FOR COMMUNITY-BASED HUMAN SERVICE AGENCIES
  - \$ 6.2M FOR THE MORRIS COUNTY SCHOOL OF TECHNOLOGY
  - \$ 6.0M FOR THE MORRIS COUNTY LIBRARY AND HERITAGE COMMISSION
  - \$ 0.5M FOR ECONOMIC DEVELOPMENT AND TOURISM



# COUNTY HUMAN SERVICE PROGRAMS CONTINUING TO ASSIST THE MOST VULNERABLE

- PROVIDING TRADITIONAL EMERGENCY ASSISTANCE / WELFARE TO WORK / JOB TRAINING PROGRAMS TO RESIDENTS OF ALL MORRIS COUNTY MUNICIPALITIES
- SERVING AND DELIVERING OVER 360K MEALS ANNUALLY TO MORRIS COUNTY SENIOR CITIZENS INCLUDING THOSE THAT ARE HOMEBOUND
- CONTINUING TO PROVIDE COUNTY-OWNED AND MAINTAINED BUILDINGS / FACILITY SPACE TO OVER 18 COMMUNITY BASED HUMAN SERVICE PROVIDERS TO SUPPORT THOSE IN NEED
- CONTINUING TO PROVIDE A WIDE VARIETY OF HUMAN / SOCIAL SERVICE PROGRAMS:
  - AGING, DISABILITIES, AND VETERAN SERVICES
  - MENTAL HEALTH SERVICES
  - SUBSTANCE USE DISORDER SERVICES
  - TRANSPORTATION SERVICES

# **PUBLIC SAFETY SERVICES PROTECTING OUR COMMUNITY**

- **MORRIS COUNTY SHERIFF'S OFFICE**
  - COURTHOUSE SECURITY / WARRANT PROCESSING
  - CRIME SCENE INVESTIGATION SERVICES PROVIDED TO ALL MUNICIPALITIES
  - CANINE SERVICES PROVIDED TO ALL MUNICIPALITIES
  - COUNTY CORRECTIONAL FACILITY
- **OFFICE OF THE MORRIS COUNTY PROSECUTOR**
  - INVESTIGATION AND PROSECUTION OF ALL MAJOR CRIMES
- **COUNTY OFFICE OF EMERGENCY MANAGEMENT**
  - COORDINATES COUNTY-WIDE EMERGENCY PLANNING IN CONJUNCTION WITH ALL 39 MUNICIPALITIES
  - PROVIDES EMERGENCY PLANNING SUPPORT AND TRAINING TO ALL SCHOOL DISTRICTS
  - MUTUAL AID EMS/BLS SERVICES OFFERED TO ALL MUNICIPALITIES

# **PUBLIC SAFETY SERVICES PROTECTING OUR COMMUNITY**

- **PUBLIC SAFETY TRAINING ACADEMY**

- CERTIFIED POLICE / FIRE / EMS TRAINING FACILITY AVAILABLE TO ALL MUNICIPALITIES
- 13,851 FIRST RESPONDERS TRAINED IN 2018
- SHARED SERVICE AGREEMENTS IN PLACE WITH 9 MUNICIPAL FIRE DEPARTMENTS IN ESSEX, HUDSON, MIDDLESEX AND THE PORT AUTHORITY

- **911 EMERGENCY COMMUNICATION CENTER**

- PROVIDING EMERGENCY DISPATCH SERVICES FOR 28 MUNICIPALITIES
- PROVIDING INTEROPERABLE COMMUNICATIONS FOR ALL MUNICIPALITIES
- 445,574 9-1-1 AND ADMINISTRATIVE CALLS RECEIVED IN 2018
- 591,228 PUBLIC SAFETY EVENTS RECORDED IN 2018
- LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM AVAILABLE TO ALL MUNICIPALITIES

# **PUBLIC SAFETY SERVICES PROTECTING OUR COMMUNITY**

- **COUNTY-WIDE WEIGHTS AND MEASURES SERVICES**
  - PROTECTING CONSUMERS THROUGHOUT THE COUNTY
- **OFFICE OF HEALTH MANAGEMENT**
  - COORDINATION OF COUNTY-WIDE HEALTH COMMUNICATIONS / PUBLIC HEALTH PLANNING
  - ENVIRONMENTAL HEALTH SERVICES
  - PROVIDES 24/7 COUNTY-WIDE HAZMAT EMERGENCY RESPONSE TO ALL MUNICIPALITIES
  - PROVIDES LOCAL HEALTH SERVICES TO 9 MORRIS COUNTY MUNICIPALITIES

# **PUBLIC SAFETY SERVICES PROTECTING OUR COMMUNITY**

- **JUVENILE DETENTION CENTER**

- SAFE AND SECURE ENVIRONMENT FOR JUVENILES CHARGED WITH A CRIME
- SHARED SERVICE AGREEMENTS IN PLACE WITH HUNTERDON, SUSSEX, AND WARREN
- SHARED SERVICE AGREEMENTS IN PLACE AS A BACK UP FACILITY TO HUDSON AND UNION

- **YOUTH SHELTER**

- SECURE ENVIRONMENT FOR JUVENILES REQUIRING PLACEMENT
- SHARED SERVICE AGREEMENTS IN PLACE WITH HUNTERDON, SUSSEX AND WARREN

- **MEDICAL EXAMINER'S OFFICE**

- SHARED SERVICE AGREEMENTS IN PLACE WITH SUSSEX AND WARREN

# **PLANNING / LIBRARY / COMMUNICATION SERVICES IMPROVING OUR QUALITY OF LIFE**

- **PLANNING SERVICES**

- MANAGEMENT OF PRESERVATION EFFORTS AND ASSOCIATED FUNDING
  - FARMLAND, OPEN SPACE, HISTORIC PRESERVATION, FLOOD MITIGATION, AND TRAILS CONSTRUCTION
- DEVELOPMENT REVIEW AND LONG RANGE PLANNING (PLANNING BOARD)
- MANAGEMENT OF THE CONSTRUCTION APPEAL PROCESS FOR ALL MORRIS COUNTY MUNICIPALITIES

- **COUNTY LIBRARY SERVICES**

- SERVING OVER 3,300 PATRONS WEEKLY
- TOTAL OF 413,018 ITEMS BORROWED IN 2018

- **COMMUNICATIONS / DIGITAL MEDIA SERVICES**

- SERVING THE PUBLIC'S OPEN RECORDS REQUEST(S)
- PUBLICIZING "THIS WEEK IN MORRIS COUNTY" WHICH CONTAINS A COMPREHENSIVE LISTING OF MORRIS COUNTY GOVERNMENT EVENTS AND ISSUES, INCLUDING THE MORRIS COUNTY PARK SYSTEM AND ALL ARTS AND CULTURAL ACTIVITIES

# MAINTAINING OUR CRITICAL INFRASTRUCTURE

- 287 MILES OF COUNTY ROADS THROUGHOUT ALL MORRIS COUNTY MUNICIPALITIES
- 1,000 BRIDGES AND CULVERTS THROUGHOUT ALL MORRIS COUNTY MUNICIPALITIES
- 3 FREIGHT RAILROADS
- 960 VEHICLES AND OR PIECES OF EQUIPMENT
- 3.3 MILLION SQUARE FEET OF BUILDINGS / STRUCTURES
- FACILITIES REQUIRED BY THE JUDICIARY
- ALL TREES WITHIN THE COUNTY'S ROAD RIGHT-OF-WAY
- MOSQUITO CONTROL SERVICES THROUGHOUT ALL MORRIS COUNTY MUNICIPALITIES

# STRATEGIC PLANNING PREPARING FOR THE FUTURE

- FUTURE BUDGETS' "WATCH LIST":
  - THE CONTINUED AND GROWING NEED TO PROVIDE ADDITIONAL HUMAN SERVICES PROGRAMS WITHIN OUR COMMUNITIES
  - THE EXPIRED 2% INTEREST ARBITRATION CAP
  - ANTICIPATED INCREASES IN HEALTH INSURANCE AND PENSION COSTS
  - THE ENVIRONMENTAL REMEDIATION REQUIRED AT CENTRAL PARK OF MORRIS COUNTY
  - REQUIRED COMPLIANCE MODIFICATIONS AND/OR EXPANSION TO THE COURTHOUSE COMPLEX
  - EVENTUAL MANDATORY UPGRADE OF THE COUNTY'S PUBLIC SAFETY EMERGENCY RADIO SYSTEM (INCLUDES A NEW RADIO FOR EVERY POLICE VEHICLE, EMS UNIT, AND FIRE APPARATUS IN THE COUNTY)



# STRATEGIC PLANNING PREPARING FOR THE FUTURE

- FUTURE BUDGETS' “WATCH LIST” (CONTINUED)
  - ANTICIPATED INCREASES IN STATE PSYCHIATRIC COSTS TO MORRIS COUNTY
  - THE POTENTIAL EXPANSION OF THE COUNTY-OPERATED EMS PROGRAM BASED UPON THE REQUESTS OF MUNICIPALITIES
  - UNDERSTANDING, PREPARING, SOLVING FOR CHANGING ECONOMIC TRENDS AND DEMOGRAPHICS WHICH WILL CONTINUE TO NEGATIVELY IMPACT MORRIS COUNTY IF NOT ALTERED
    - INCREASE FOCUS AND INVESTMENT OF TIME AND RESOURCES TO OPTIMIZE ECONOMIC DEVELOPMENT AND TOURISM OPPORTUNITIES
  - THE CONTINUED RISK OF REDUCED FEDERAL AND/OR STATE FUNDING

# 2019 MORRIS COUNTY BUDGET IN SUMMARY

## PRUDENT FISCAL MANAGEMENT RESULTS IN STRUCTURAL STABILITY:

- AN AVERAGE MONTHLY TAX INCREASE OF \$0.94 PER MORRIS COUNTY HOME
- A MISSION-DRIVEN ALLOCATION OF FINANCIAL INVESTMENTS TOWARDS:
  - HUMAN SERVICES PROGRAMS
  - SERVICES TO COMBAT THE OPIOID EPIDEMIC
  - PUBLIC SAFETY SERVICES
  - ECONOMIC DEVELOPMENT INITIATIVES
  - ENVIRONMENTAL INVESTMENTS

# MORRIS COUNTY 2019 OPERATING BUDGET

THANK YOU

QUESTIONS ?????